MINISTRY OF SOCIAL INTEGRATION, SOCIAL SECURITY AND NATIONAL SOLIDARITY

STRATEGIC OVERVIEW

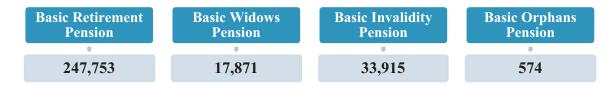
I. Mission Statement

- Enhance social protection and promote national solidarity
- Provide empowerment support to persons with disabilities, elderly persons, vulnerable groups and local communities to improve their quality of life

II. Current Situation & Challenges

• In April 2022, there were 300,113 beneficiaries of basic pensions as follows:

Beneficiaries of Basic Pensions



• Government expenditure on basic pensions (including Rodrigues) increased from Rs 19 billion in FY 2016-2017 to over Rs 37 billion in FY 2021-2022.

Expenditure on Basic Pensions (Rs M)

40,000 35,000 30,830 25,000 19,435 21,076 23,108 2016/17 2017/18 2018/19 2019/20 2020/21 2021/22 (Prov.)

Number of Beneficiaries of Basic Pensions



- Medical Domiciliary Visits are being provided to:
 - o some 25,000 bedridden or severely disabled persons irrespective of age; and
 - o some 3,700 elderly persons aged 90 years and above.
- Incontinence Allowance of Rs 1,500 monthly is being paid to some 2,300 bedridden persons irrespective of age.

- Some 5,700 eligible households registered under the Social Register of Mauritius (SRM) benefit from monthly subsistence allowance and other empowerment support.
- Educational support, including school materials, free examination fees, school premium, child and crèche allowances, has been provided to 9,234 school children. Tablets have been provided to 1,125 students of Grades 9 to 13 from eligible households registered under the SRM.
- Some 12,000 households are receiving Social Aid.

Key Challenges

- An ageing population impacting on other sectors such as health, security and elderly care
- The projected drop in the Pensioner Support Ratio¹ from 3.6 in 2020 to 2.5 in 2030 and further to 2.0 by 2040 will increase the financial burden
- Need for a centralised database consolidating all social protection programmes
- Need for better collaboration of all stakeholders in the fight against poverty with full commitment of NGOs to work with SRM eligible households
- Need to improve the monitoring and evaluation of all social protection programmes for effectiveness

III. Strategic Direction 2022-2025

Strategic Direction	Enabler
Enhance social protection system and promote greater social inclusion	 Improve the SRM to become a centralised and integrated system for all social protection programmes Enhance empowerment programmes for the poor and vulnerable groups to eliminate absolute poverty by improving their employability, income generation capacity and overall living conditions
Ensure effective monitoring and evaluation of poverty alleviation programmes	 Operationalise the Integrated Management Information System at the National Empowerment Foundation (NEF) for informed policy decisions on social assistance NEF to effectively consolidate the case management approach to empower SRM households to move out of poverty

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¹ Number of persons aged 15 to 59 years per old-age pensioner aged 60 years and over.

Strategic Direction	Enabler
Enhance collaboration with NGOs and other stakeholders	• Strengthen capacity of NGOs through the National Social Inclusion Foundation (NSIF) for effective support to the vulnerable groups
Improve service delivery and assistance to the needy, elderly and persons with disabilities	 Implement the E-Social Security project to enable rapid processing of claims and to eliminate overpayment of benefits Elaborate a National Action Plan on the Disability Sector Implement a Mobile Application with emergency alert features for the safety and well-being of the elderly and persons with disabilities who are victims of abuse
Ensure sustainability and adequate income replacement in view of the ageing population	 Implement the Social Contribution and Social Benefit framework

IV. Key Deliverables and Key Performance Indicators

Outcome A fair, equitable, responsive and sustainable social protection system for the citizens of the Republic Actual Target

Outcome Indicator	Actual 2021/22 (Prov.)	Target 2022/23	Target 2024/25	Target 2030
Ranking of Mauritius in the Social Progress Index ² (out of 168 countries)	45 th	< 44 th	< 42 nd	< 40 th

Delivery Unit	Main Service	Key Performance Indicator	Actual 2021/22 (Prov.)	Target 2022/23	Target 2023/24	Target 2024/25
Social Integration Division/ NEF	Empowerment of SRM households	Number of households empowered and successfully moved out of the SRM system	502	400	450	500

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² The Social Progress Index measures the extent to which countries provide for the needs of their citizens across three dimensions namely Basic Human Needs, Foundations of Wellbeing and Opportunity to progress; ranking of Mauritius in the 3 dimensions was 39, 49 & 52 respectively

Delivery Unit	Main Service	Key Performance Indicator	Actual 2021/22 (Prov.)	Target 2022/23	Target 2023/24	Target 2024/25
	Educational Support to SRM households	Number of eligible children benefiting under educational support schemes	9,234	9,500	9,000	8,500
Social Integration Division/ NSIF	Support to NGOs	Number of projects supported and monitored	252	275	300	300
Social Security & National	Improve social protection system	Implementation of e-Social Security project	-	20%	100%	-
Solidarity /Benefits Unit	Effective payment of basic pensions	Percentage of overpayment in pensions being recouped	23%	25%	30%	35%
Social Security & National Solidarity/ Disability Empowerment Unit	Support to persons with disabilities	Number of persons with disabilities trained for employment	47	60	70	80

V. Human Resource & Gender Distribution

Staff in Post	Number	Male	Female
Top Management (Salary ≥ Rs 110,000)	2	100%	-
Middle Management (Rs 47,000 ≤ Salary <rs 110,000)<="" td=""><td>86</td><td>60%</td><td>40%</td></rs>	86	60%	40%
Support (Salary <rs 47,000)<="" td=""><td>787</td><td>25%</td><td>75%</td></rs>	787	25%	75%
Overall	875	29%	71%

CISD Figures – May 2022

Staff in Statutory Bodies / Public Bodies	Number	Male	Female
National Empowerment Foundation	237	38%	62%
National Social Inclusion Foundation	34	30%	70%
Senior Citizens Council	25	16%	84%
National Solidarity Fund	7	29%	71%

VOTE 9-1: SOCIAL INTEGRATION

FINANCIAL RESOURCES

Summary by Economic Categories

Rs 000

Code	Economic Categories	2021/22 Estimates	2022/23 Estimates	2023/24 Planned	2024/25 Planned
VOTE 9	-1: TOTAL EXPENDITURE	668,500	637,000	668,000	669,000
Recuri	ent Expenditure	615,500	614,000	615,000	616,000
20	Allowance to Minister	2,400	2,400	2,400	2,400
21	Compensation of Employees	33,730	37,005	38,055	39,055
22	Goods and Services	12,970	12,095	12,045	12,045
26	Grants	150,100	168,700	168,700	168,700
27	Social Benefits	416,300	393,800	393,800	393,800
Capita	l Expenditure	53,000	23,000	53,000	53,000
26	Grants	53,000	23,000	53,000	53,000

Summary by Sub-Heads

Rs 000

Details	2021/22 Estimates	2022/23 Estimates	2023/24 Planned	2024/25 Planned
Sub-Head 9-101: General	49,100	51,500	52,500	53,500
Sub-Head 9-102: Poverty Alleviation and	619,400	585,500	615,500	615,500
Empowerment				
TOTAL	668,500	637,000	668,000	669,000

Sub-Head 9-101: General

Item No.	Details	2021/22 Estimates	2022/23 Estimates	2023/24 Planned	2024/25 Planned
Recurre	nt Expenditure	49,100	51,500	52,500	53,500
20	Allowance to Minister	2,400	2,400	2,400	2,400
20100	Annual Allowance	2,400	2,400	2,400	2,400
21	Compensation of Employees	33,730	37,005	38,055	39,055
21110	Personal Emoluments	30,500	33,150	34,200	35,200
.001	Basic Salary	23,800	27,050	28,050	29,025
.002	Salary Compensation	1,000	400	400	400
.004	Allowances	1,300	1,200	1,200	1,200
.005	Extra Assistance	1,200	800	800	800
.006	Cash in lieu of Leave	900	1,100	1,100	1,100
.009	End-of-year Bonus	2,300	2,600	2,650	2,675
21111	Other Staff Costs	2,905	3,455	3,455	3,455
.002	Travelling and Transport	2,500	3,100	3,100	3,100
.100	Overtime	400	350	350	350
.200	Staff Welfare	5	5	5	5
21210	Social Contributions	325	400	400	400
.001	Contribution to the National Savings Fund	325	400	400	400
22	Goods and Services	12,970	12,095	12,045	12,045
22010	Cost of Utilities	1,500	1,500	1,500	1,500
22020	Fuel and Oil	100	100	100	100

VOTE 9-1: Social Integration - continued

Rs 000

Item No.	Details	2021/22 Estimates	2022/23 Estimates	2023/24 Planned	2024/25 Planned
22030	Rent	6,970	6,970	6,970	6,970
22040	Office Equipment and Furniture	200	225	175	175
22050	Office Expenses	180	230	230	230
22060	Maintenance	1,040	890	890	890
22100	Publications and Stationery	580	580	580	580
22120	Fees	625	425	425	425
22130	Studies and Surveys	1,000	500	500	500
22170	Travelling within the Republic	300	200	200	200
22900	Other Goods and Services	475	475	475	475
	of which				
.955	Gender Mainstreaming	200	200	200	200
	TOTAL	49,100	51,500	52,500	53,500

Sub-Head 9-102: Poverty Alleviation and Empowerment

Recurre	ent Expenditure	566,400	562,500	562,500	562,500
26	Grants	150,100	168,700	168,700	168,700
26313	Extra-Budgetary Units				
.135	National Empowerment Foundation	150,100	168,700	168,700	168,700
	of which				
	(a) Operating Costs	137,000	155,000	155,000	155,000
	(b) Upgrading of living environment in deprived regions	1,000	1,000	1,000	1,000
	(c) TVET Training & Placement	1,000	500	500	500
	(d) Other Programmes	11,100	12,200	12,200	12,200
27	Social Benefits	416,300	393,800	393,800	393,800
27210	Social Assistance Benefits in cash				
.014	Poverty and Empowerment (Marshall Plan Against	416,300	393,800	393,800	393,800
	Poverty)				
	(a) Empowerment Support Scheme	250,000	245,000	245,000	245,000
	(b) Educational Support	166,300	148,800	148,800	148,800
	of which				
	(i) School Completion Premium	9,000	9,000	9,000	9,000
	(ii) Child Allowance	100,000	96,000	96,000	96,000
	(iii) School Materials	40,000	40,000	40,000	40,000
	(iv) S.C and H.S.C Examination Fees (Second Chance & First Time Failures)	3,000	3,000	3,000	3,000
	(v) Exam Fees - Technical and Vocational Education and Training	14,000	-	-	-
	(vi)Administrative fees - Technical, Vocational and Tertiary Education and Training	-	600	600	600

f(1): Provision now made under vote 4-1: Vice-Prime Minister's Office, Ministry of Education, Tertiary Education, Science and Technology

VOTE 9-1: Social Integration - continued

Item No.	Details	2021/22 Estimates	2022/23 Estimates	2023/24 Planned	2024/25 Planned
Capital Expenditure		53,000	23,000	53,000	53,000
26	Grants	53,000	23,000	53,000	53,000
26323	Extra-Budgetary Units				
.135	National Empowerment Foundation	53,000	23,000	53,000	53,000
	Social Housing for Vulnerable Groups	53,000	23,000	53,000	53,000
	(i) Construction of Social Housing Units	50,000	20,000	50,000	50,000
	(ii) Upgrading of Existing Houses	3,000	3,000	3,000	3,000
	TOTAL	619,400	585,500	615,500	615,500

VOTE 9-1: Social Integration - continued

HUMAN RESOURCES

CNI	D. W. Tria	Fun	ded
SN	Position Titles	2021/22	2022/23
Vote 9-1:	Social Integration	63	64
Sub-Hea	d 9-101: General	63	64
1	Minister	1	1
2	Permanent Secretary	1	1
3	Deputy Permanent Secretary	2	2
4	Assistant Permanent Secretary	3	3
5	Assistant Secretary General (Ex-NESC)	1	1
6	Research Executive (Ex-NESC)	2	2
7	Head Technical Unit formerly Coordinator	1	1
8	Research Analyst	1	1
9	Psychologist	1	1
10	Monitoring and Evaluation Officer	-	-
11	Manager, Financial Operations	1	1
12	Assistant Manager, Financial Operations	1	1
12	Financial Operations Officer/Senior Financial Operations Officer formerly	2	2
13	Financial Officer/Senior Financial Officer	2	2
14	Assistant Financial Operations Officer formerly Assistant Financial Officer	1	1
15	Procurement and Supply Officer/Senior Procurement and Supply Officer	1	1
16	Principal Internal Control Officer	1	-
17	Internal Control Officer/Senior Internal Control Officer	1	-
18	Assistant Manager, Human Resources	1	1
19	Human Resource Executive	1	1
20	Office Management Executive	1	1
21	Office Management Assistant	5	5
22	Office Supervisor	1	1
23	Management Support Officer	15	19
24	Confidential Secretary (Ex-NESC)	1	1
25	Confidential Secretary	3	3
26	Word Processing Operator	3	3
27	Head Office Auxiliary	1	1
28	Office Auxiliary/Senior Office Auxiliary	5	5
29	Driver/Office Attendant (Ex-NESC)	1	-
30	Driver	2	2
31	General Worker	2	2
	TOTAL	63	64

VOTE 9-2: SOCIAL SECURITY AND NATIONAL SOLIDARITY

FINANCIAL RESOURCES

Summary by Economic Categories

Rs 000

Code	Economic Categories	2021/22 Estimates	2022/23 Estimates	2023/24 Planned	2024/25 Planned
VOTE 9	2-2: TOTAL EXPENDITURE	38,600,000	46,425,000	55,749,000	57,808,000
Recurrent Expenditure		38,516,500	46,355,000	55,574,500	57,580,500
21	Compensation of Employees	438,110	462,900	477,400	488,400
22	Goods and Services	338,110	401,400	401,400	401,400
26	Grants	24,875	28,800	28,800	28,800
27	Social Benefits	37,705,900	45,452,400	54,657,400	56,652,400
28	Other Expense	9,505	9,500	9,500	9,500
Capital Expenditure		83,500	70,000	174,500	227,500
31	Acquisition of Non-Financial Assets	83,500	70,000	174,500	227,500

Summary by Sub-Heads

Rs 000

Details	2021/22 Estimates	2022/23 Estimates	2023/24 Planned	2024/25 Planned
Sub-Head 9-201: General	106,500	111,600	115,500	116,400
Sub-Head 9-202: Social Protection	1,436,000	1,677,700	1,788,300	1,843,500
Sub-Head 9-203: National Pension Management	37,057,500	44,635,700	53,845,200	55,848,100
TOTAL	38,600,000	46,425,000	55,749,000	57,808,000

Sub-Head 9-201: General

Item No.	Details	2021/22 Estimates	2022/23 Estimates	2023/24 Planned	2024/25 Planned
Recurre	nt Expenditure	106,500	111,600	115,500	116,400
21	Compensation of Employees	86,600	91,900	95,800	96,700
21110	Personal Emoluments	77,650	82,400	86,300	87,200
.001	Basic Salary	61,850	67,400	71,200	72,000
.002	Salary Compensation	2,900	900	900	900
.004	Allowances	2,100	2,000	2,000	2,000
.005	Extra Assistance	2,500	3,000	3,000	3,000
.006	Cash in lieu of leave	3,000	3,200	3,200	3,200
.009	End-of-year Bonus	5,300	5,900	6,000	6,100
21111	Other Staff Costs	8,050	8,400	8,400	8,400
.001	Wages	250	300	300	300
.002	Travelling and Transport	5,700	6,500	6,500	6,500
.100	Overtime	2,000	1,500	1,500	1,500
.200	Staff Welfare	100	100	100	100
21210	Social Contributions	900	1,100	1,100	1,100
.001	Contribution to the National Savings Fund	900	1,100	1,100	1,100
22	Goods and Services	19,900	19,700	19,700	19,700
22010	Cost of Utilities	2,100	2,200	2,200	2,200
22020	Fuel and Oil	1,200	1,000	1,000	1,000
22030	Rent	11,000	11,000	11,000	11,000

Rs 000

Item No.	Details	2021/22 Estimates	2022/23 Estimates	2023/24 Planned	2024/25 Planned
22040	Office Equipment and Furniture	500	500	500	500
22050	Office Expenses	670	670	670	670
22060	Maintenance	760	710	710	710
22100	Publications and Stationery	1,250	1,250	1,250	1,250
22120	Fees	250	200	200	200
22170	Travelling within the Republic	95	95	95	95
22900	Other Goods and Services	2,075	2,075	2,075	2,075
	of which				
.955	Gender Mainstreaming	200	200	200	200
	TOTAL	106,500	111,600	115,500	116,400

Sub-Head 9-202: Social Protection

Recurre	nt Expenditure	1,352,500	1,607,700	1,613,800	1,616,000
21	Compensation of Employees	175,900	181,800	187,900	190,100
21110	Personal Emoluments	156,450	157,600	163,700	165,900
.001	Basic Salary	126,650	131,000	137,000	139,000
.002	Salary Compensation	6,400	2,000	2,000	2,000
.004	Allowances	5,400	6,500	6,500	6,500
.006	Cash in lieu of leave	7,000	6,400	6,400	6,400
.009	End-of-year Bonus	11,000	11,700	11,800	12,000
21111	Other Staff Costs	17,600	22,000	22,000	22,000
.001	Wages	2,400	2,300	2,300	2,300
.002	•	14,200	18,500	18,500	18,500
.100	*	1,000	1,200	1,200	1,200
21210	Social Contributions	1,850	2,200	2,200	2,200
.001		1,850	2,200	2,200	2,200
22	Goods and Services	280,020	336,000	336,000	336,000
22010	Cost of Utilities	7,800	7,200	7,200	7,200
	Fuel and Oil	100	100	100	100
22030	Rent	13,740	14,520	14,520	14,520
22040	Office Equipment and Furniture	1,250	1,000	1,000	1,000
22050	Office Expenses	4,350	4,600	4,600	4,600
22060	Maintenance	24,800	24,800	24,800	24,800
22070	Cleaning Services	1,000	1,000	1,000	1,000
22090	Security	12,500	12,500	12,500	12,500
22100	Publications and Stationery	2,460	3,460	3,460	3,460
22120	Fees	153,800	231,800	231,800	231,800
	of which				
.001	•	150,000	230,000	230,000	230,000
22130	Studies and Surveys	1,000	500	500	500
	Medical Supplies, Drugs and Equipment	43,465	25,065	25,065	25,065
22170	Travelling within the Republic	105	105	105	105
22900	Other Goods and Services	13,650	9,350	9,350	9,350
26	Grants	24,175	28,000	28,000	28,000
26210	Contribution to International Organisations	50	50	50	50
	Extra-Budgetary Units	2 000	2 000	2 000	2 000
.056		2,090	2,090	2,090	2,090
.081	Persons Senior Citizens Council	10,000	13,825	13,825	13,825
.093	Training and Employment of Disabled Persons	12,035	12,035	12,035	12,035
.033	Board	12,033	12,033	12,033	12,033
	Doute				

Rs 000

Item No.	Details		2021/22 Estimates	2022/23 Estimates	2023/24 Planned	2024/25 Planned
27	Social Benefits		862,900	1,052,400	1,052,400	1,052,400
27210	Social Assistance Benefits in Cash					
.002	Social Aid		802,500	972,000	972,000	972,000
	of which					
	Assistance to Professional Fisher		133,500	172,000	172,000	172,000
.012	Assistance and Training of Disabled	Persons	25,000	20,000	20,000	20,000
.017	Social Aid for Assistive Devices		35,000	60,000	60,000	60,000
27220	Social Assistance Benefits in kind					
.002	Assistance to Parents of Disabled Cl	nildren	400	400	400	400
	Other Expense		9,505	9,500	9,500	9,500
28211 .024	Transfers to Non-Profit Institutions Financial Support to Religious Bodi	es Water Bills	7,000	7,000	7,000	7,000
28212	Transfers to Households	cs - water bills	2,505	2,500	2,500	2,500
20212	of which		2,303	2,300	2,300	2,300
.013	-		2,200	2,200	2,200	2,200
	Expenditure		83,500	70,000	174,500	227,500
- II		Project Value		,		
		Rs 000				
31	Acquisition of Non-Financial	1000				
	Assets		83,500	70,000	174,500	227,500
31111	Dwellings					
.002	Construction of Recreational	215,300	28,000	15,000	-	-
	Centre at Riambel					
.012	Construction of Homes for the	100,000	25,000	30,000	60,000	10,000
	Elderly					
.402	Upgrading of Recreational Centres		8,500	8,500	8,000	8,000
.403	Upgrading of Disability Centre -		1,500	2,700	1,500	1,500
.409	Extension of Foyer Trochetia Upgrading of Residence/Day Care		2,000	1,200	1,500	1,500
.409	Centres		2,000	1,200	1,500	1,500
31112	Non-Residential Buildings					
.401			5,000	1,600	2,500	3,500
	Social Security Offices		Ź	,	Ź	ĺ
31122	Other Machinery & Equipment					
.802	Acquisition of IT Equipment		3,500	1,000	1,000	3,000
31132	Intangible Fixed Assets		10,000	10,000	100,000	200,000
.116	E- Social Security System	328,400	10,000	10,000	100,000	200,000
	TOTAL		1,436,000	1,677,700	1,788,300	1,843,500

Sub-Head 9-203: National Pension Management

Recurre	ent Expenditure	37,057,500	44,635,700	53,845,200	55,848,100
21	Compensation of Employees	175,610	189,200	193,700	201,600
21110	Personal Emoluments	161,610	173,300	177,800	185,700
.001	Basic Salary	132,985	149,800	154,300	162,000
.002	Salary Compensation	7,225	2,200	2,000	2,000
.004	Allowances	1,500	1,500	1,500	1,500
.006	Cash in lieu of leave	8,000	7,000	7,000	7,000
.009	End-of-year Bonus	11,900	12,800	13,000	13,200

Item No.	Details	2021/22 Estimates	2022/23 Estimates	2023/24 Planned	2024/25 Planned
21111	Other Staff Costs	11,800	13,400	13,400	13,400
.002	Č 1	11,200	12,800	12,800	12,800
.100		600	600	600	600
21210	Social Contributions	2,200	2,500	2,500	2,500
.001	E	2,200	2,500	2,500	2,500
22	Goods and Services	38,190	45,700	45,700	45,700
22010	Cost of Utilities	1,700	1,710	1,710	1,710
22030	Rent	2,250	2,250	2,250	2,250
22040	Office Equipment and Furniture	300	300	300	300
22050	Office Expenses	2,115	2,415	2,415	2,415
22060	Maintenance	1,700	1,600	1,600	1,600
22100	Publications and Stationery	3,750	3,050	3,050	3,050
22120	Fees	23,800	31,800	31,800	31,800
.001	Fees for Medical Boards and Domiciliary Visits	14,000	22,000	22,000	22,000
.004	Fees to Mauritius Post Ltd	9,800	9,800	9,800	9,800
22900	Other Goods and Services	2,575	2,575	2,575	2,575
26	Grants	700	800	800	800
26210	Contribution to International Organisations				
.097	International Social Security Association	700	800	800	800
27	Social Benefits	36,843,000	44,400,000	53,605,000	55,600,000
27210	Social Assistance Benefits in Cash		, ,		
.101	Basic Retirement Pension	28,900,000	33,200,000	34,100,000	35,400,000
.102	Basic Widows Pension	2,150,000	2,385,000	2,420,000	2,500,000
.103	Basic Invalidity Pension	3,800,000	4,490,000	4,655,000	4,790,000
	of which			, ,	
	CSG Disability Allowance (Social Benefits)	_	325,000	325,000	325,000
.104	Basic Orphans Pension	41,000	60,000	61,000	62,000
.105	Child Allowance	300,000	325,000	350,000	380,000
.106	Other Basic Pensions	1,559,000	1,680,000	1,825,000	1,900,000
.201	Payments i.c.w Injury at Work (Social Benefits)	50,000	30,000	35,000	40,000
.301	Assistance to Ex-Servicemen	43,000	30,000	29,000	28,000
.302	CSG Benefits (Social Benefits)	.5,500	2,200,000	10,130,000	10,500,000
.5 52	TOTAL	37,057,500	44,635,700	53,845,200	55,848,100

HUMAN RESOURCES

CN	D. Lit. Will	Fun	Funded		
SN	Position Titles	2021/22	2022/23		
Vote 9-2	: Social Security and National Solidarity	919	920		
Sub-Hea	d 9-201: General	169	169		
1	Permanent Secretary	1	1		
2	Deputy Permanent Secretary	2	2		
3	Assistant Permanent Secretary	2	2		
4	Commissioner, Social Security	1	1		
5	Lead Analyst	1	-		
6	Analyst/Senior Analyst	1	1		
7	Manager, Financial Operations	2	2		
8	Assistant Manager, Financial Operations	4	4		
9	Principal Financial Operations Officer	6	6		
10	Financial Operations Officer/Senior Financial Operations Officer formerly Financial Officer/Senior Financial Officer	11	10		
11	Assistant Financial Operations Officer formerly Assistant Financial Officer	11	12		
12	Manager (Procurement and Supply)	1	1		
13	Assistant Manager (Procurement and Supply)	2	2		
14	Principal Procurement and Supply Officer	1	1		
15	Procurement and Supply Officer/Senior Procurement and Supply Officer	4	4		
16	Assistant Procurement and Supply Officer	2	2		
17	Manager, Internal Control	1	1		
18	Principal Internal Control Officer	2	2		
19	Internal Control Officer/Senior Internal Control Officer	2	2		
20	Manager, Human Resources	1	1		
21	Assistant Manager, Human Resources	1	1		
22	Human Resource Executive	3	3		
23	Office Management Executive	1	1		
24	Office Management Assistant	7	7		
25	Office Supervisor	3	3		
26	Management Support Officer	44	45		
27	Confidential Secretary	5	5		
28	Senior Word Processing Operator	2	2		
29	Word Processing Operator	4	4		
30	Secretary (Ex-MESTF)	1	1		
31	Accounts Clerk (Ex-MESTF)	1	1		
32	Clerical Officer (Ex-MESTF)	1	1		
33	Word Processing Officer (Ex-MESTF)	1	1		
34	Senior Receptionist/Telephone Operator	1	1		
35	Receptionist/Telephone Operator	9	9		
36	Office Clerk (Personal)	1	1		
37	Head Office Auxiliary	2	2		
38	Office Auxiliary/Senior Office Auxiliary	10	10		
39	Office Attendant (Ex-MESTF)	1	1		
40	Caretaker (Ex-MESTF)	1	1		
41	Driver (Ordinary vehicles up to 5 tonnes)	5	5		

CN	Position Titles	Fun	ded
SN	Position Titles	2021/22	2022/23
42	Driver (on roster)	1	1
43	Stores Attendant	6	6
Sub-Head	1 9-202: Social Protection	350	351
	Social Safety Net		
1	Deputy Commissioner, Social Security	1	2
2	Assistant Commissioner, Social Security	3	3
3	Assistant Permanent Secretary	1	1
4	Principal Social Security Officer	19	19
5	Senior Social Security Officer	40	40
6	Higher Social Security Officer	71	71
7	Social Security Officer	79	79
8	Management Support Officer	10	10
9	Social Security Attendant	54	54
10	Office Auxiliary/Senior Office Auxiliary	3	3
	Integration of Persons with Disabilities and Strengthening of the NGOs		
11	Head, Disability Empowerment Unit	1	1
12	Principal Disability Empowerment Officer	1	1
13	Disability Empowerment Officer/Senior Disability Empowerment Officer	4	4
14	Assistant Permanent Secretary	1	1
15	Office Management Executive	1	1
16	Office Management Assistant	3	3
17	Management Support Officer	8	8
	Protection and Well Being of the Elderly		
18	Director, Medical Unit	1	1
19	Assistant Director, Medical Unit	-	-
20	Assistant Commissioner, Social Security	1	1
21	Principal Social Security Officer	2	2
22	Senior Social Security Officer	5	5
23	Higher Social Security Officer	8	8
24	Social Security Officer	1	1
25	Office Management Assistant	2	2
26	Management Support Officer	10	10
27	Confidential Secretary	1	1
	Residential and Recreational Activities		
28	Manager, Recreation Centre	4	4
29	Senior Organising Officer, Recreation Centre	3	3
30	Organising Officer, Recreation Centre	9	9
31	Driver (Heavy vehicles above 5 tonnes)	3	3
Sub-Head	1 9-203: National Pension Management	400	400
1	Deputy Commissioner, Social Security	1	1
2	Assistant Commissioner, Social Security	2	3
3	Assistant Permanent Secretary	1	1
4	Principal Social Security Officer	11	11
5	Senior Social Security Officer	34	34
6	Higher Social Security Officer	96	96
7	Social Security Officer	106	106

VOTE 9-2: Social Security and National Solidarity - continued

SN	Position Titles	Fun	Funded	
		2021/22	2022/23	
8	Office Management Executive	1	1	
9	Office Management Assistant	7	7	
10	Management Support Officer	99	99	
11	Word Processing Operator	8	8	
12	Office Clerk (Personal)	7	6	
13	Print Finishing/Book Binding Operator (on roster) formerly Machine	2	2	
	Minder/Senior Machine Minder (Bindery) (on roster)			
14	Head Office Auxiliary	3	3	
15	Office Auxiliary/Senior Office Auxiliary	16	16	
16	General Assistant	2	2	
17	Stores Attendant	1	1	
18	General Worker	3	3	
	TOTAL		920	