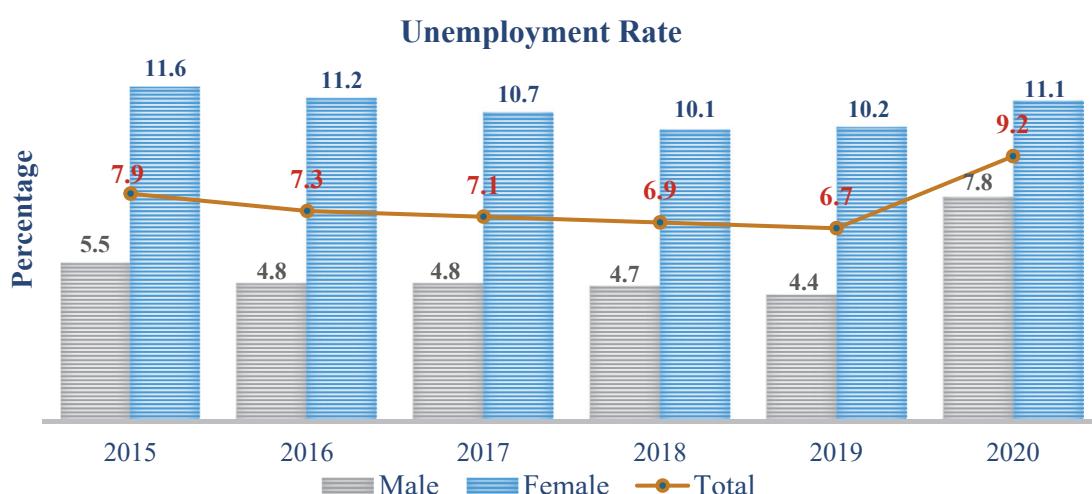


STRATEGIC OVERVIEW

I. Mission Statement

- To promote decent work and support employers and workers in creating a safe, conflict-free and productive workplace
- To facilitate access to gainful employment underpinned by responsive skills development programmes and high-quality training

II. Current Situation & Challenges



- In 2020, the total number of employed was 517,900, of which 310,300 were males and 207,600 were females.
- The unemployment rate was contained at 9.2 percent in 2020 mainly due to the measures taken by Government, such as the Wage Assistance Scheme and the Self-Employed Assistance Scheme, to mitigate the impact of the COVID-19 pandemic on the economy and the labour market.
- From July 2020 to March 2021:
 - Termination of employment due to
 - Economic reasons: 6,774
 - Non-economic reasons: 6,326
 - Some 900 individuals have benefitted from various training programmes, namely Youth Employment Programme, Women Back to Work Programme and Trainee Engineer Scheme
 - Enquiries were conducted on 119 complaints in relation to Occupational Safety and Health
 - 489 visits carried out to investigate cases of accidents at work

VOTE 17-1: Labour, Human Resource Development and Training - *continued*

- 15 Prohibition Orders were issued due to non-compliance with Occupational Safety and Health (OSH) legislation
- Government has approved the ratification of the International Labour Organisation (ILO) Convention No. 190 on Violence and Harassment on 18 December 2020.

Key Challenges

- Job losses due to closure of enterprises owing to COVID-19 pandemic
- Aligning skills with labour market needs
- Improving placement rates and addressing youth and women unemployment
- Increase in complaints and labour disputes with respect to termination of employment due to closure of enterprises on ground of insolvency or other economic reasons
- Redeployment of foreign workers who have lost their jobs due to economic reasons
- Strengthening enforcement to reduce number of illegal foreign workers
- Response to new challenges/hazards at workplaces and compliance with existing OSH legislation

III. Strategic Direction 2021-2024

Strategic Direction	Enabler
Address changing labour market conditions	<ul style="list-style-type: none">▪ Identify new training and reskilling needs of redundant/unemployed persons to improve employability▪ Implement training/employment programmes with greater focus on addressing unemployment among youth and women▪ Expand Ministry's network with Private Registered Training Institutions and Government Agencies to provide industry-based training
Promote employment opportunities across all sectors	<ul style="list-style-type: none">▪ Consolidate the existing training and placement schemes to target unemployed/redundant workers▪ Undertake Employment Outreach Initiative through Virtual Job Fairs, amongst others▪ Upgrade the Labour Market Information System to facilitate interaction between employers and jobseekers

VOTE 17-1: Labour, Human Resource Development and Training - *continued*

Strategic Direction	Enabler
Improve working conditions of workers	<ul style="list-style-type: none"> ▪ Encourage adoption of work from home, shift system and flexi-time concept ▪ Strengthen OSH legislation to ensure safe working conditions ▪ Review existing legislation to reinforce different aspects relating to migrant workers
Improve compliance with labour legislation	<ul style="list-style-type: none"> ▪ Increase coverage of inspections at the workplace and address complaints in a timely manner ▪ Provide continuous professional development to officers in handling labour disputes
Improve manpower planning to support labour market policies	<ul style="list-style-type: none"> ▪ Devise a National Employment Policy to provide a clear framework to align employment opportunities with economic development of the country
Making TVET an attractive pathway	<ul style="list-style-type: none"> ▪ Increase apprenticeship ▪ Modernise and equip Training Centres

IV. Key Deliverables & Key Performance Indicators

Outcome						
Low unemployment, industrial peace and harmony, decent work and safe work environment						
Outcome Indicator		Actual 2020/21 (Prov.)	Target 2021/22	Target 2022/23	Target 2023/24	
Unemployment Rate		9.2 % (2020)	< 10%	< 9.0%	<8.8%	
Delivery Unit	Main Service	Key Performance Indicator	Actual 2020/21 (Prov.)	Target 2021/22	Target 2022/23	Target 2023/24
Human Resource Development and Training	Facilitate placement opportunities for registered jobseekers	Number of persons placed by the Ministry	3,193	4,000	4,500	5,000
Mauritius Institute of Training and Development	Provision of training	Enrolment in National Apprenticeship Programme (Dual Mode)	1,358	2,382	2,700	3,100

VOTE 17-1: Labour, Human Resource Development and Training - *continued*

Delivery Unit	Main Service	Key Performance Indicator	Actual 2020/21 (Prov.)	Target 2021/22	Target 2022/23	Target 2023/24
Occupational Safety and Health Division	Enforcement of OSH Legislation	Number of inspections carried out	3,554	4,500	4,700	4,800
Labour and Industrial Relations Division	Enforcement of labour legislation	Percentage of registered complaints settled	32%	40%	45%	50%

V. Human Resource & Gender Distribution

Staff in Post	Number	Male	Female
Top Management (Salary \geq Rs 100,000)	5	100%	-
Middle Management (Rs 40,000 \leq Salary $<$ Rs 100,000)	77	44%	56%
Support (Salary $<$ Rs 40,000)	477	32%	68%
Overall	559	34%	66%

CISD Figures – May 2021

VOTE 17-1: Labour, Human Resource Development and Training - *continued*

FINANCIAL RESOURCES

Summary by Economic Categories

Rs 000

Code	Economic Categories	2020/21 Estimates	2021/22 Estimates	2022/23 Planned	2023/24 Planned
VOTE 17-1: TOTAL EXPENDITURE		811,000	880,000	887,000	892,000
Recurrent Expenditure		763,100	849,950	861,300	869,300
20	Allowance to Minister	2,400	2,400	2,400	2,400
21	Compensation of Employees	275,058	293,050	305,400	312,900
22	Goods and Services	102,342	99,300	99,300	99,800
26	Grants	197,800	208,200	207,200	207,200
28	Other Expense	185,500	247,000	247,000	247,000
Capital Expenditure		47,900	30,050	25,700	22,700
26	Grants	39,000	21,300	21,000	21,000
31	Acquisition of Non-Financial Assets	8,900	8,750	4,700	1,700

Summary by Sub-Heads

Rs 000

Details	2020/21 Estimates	2021/22 Estimates	2022/23 Planned	2023/24 Planned
Sub-Head 17-101: General	81,950	89,900	91,700	92,500
Sub-Head 17-102: Labour and Employment Relations Management	179,610	183,200	186,000	183,800
Sub-Head 17-103: Registration of Associations and Trade Unions	18,100	16,700	16,900	17,100
Sub-Head 17-104: Employment Facilitation	298,700	365,700	368,100	374,200
Sub-Head 17-105: Technical and Vocational Education and Training	226,000	217,300	217,000	217,000
Sub-Head 17-106: Human Resource Development	6,640	7,200	7,300	7,400
TOTAL	811,000	880,000	887,000	892,000

Sub-Head 17-101: General

Rs 000

Item No.	Details	2020/21 Estimates	2021/22 Estimates	2022/23 Planned	2023/24 Planned
Recurrent Expenditure		81,950	89,900	91,700	92,500
20	Allowance to Minister	2,400	2,400	2,400	2,400
20100	Annual Allowance	2,400	2,400	2,400	2,400
21	Compensation of Employees	63,660	72,688	74,488	75,288
21110	Personal Emoluments	55,780	64,993	66,703	67,478
.001	Basic Salary	41,393	44,516	45,796	46,432
.002	Salary Compensation	1,945	2,545	2,650	2,650
.004	Allowances	1,660	1,660	1,660	1,660
.005	Extra Assistance	6,932	10,300	10,300	10,300
.006	Cash in lieu of Leave	-	2,012	2,086	2,162
.009	End-of-year Bonus	3,850	3,960	4,211	4,274

VOTE 17-1: Labour, Human Resource Development and Training - *continued*

Item No.	Details	Rs 000			
		2020/21 Estimates	2021/22 Estimates	2022/23 Planned	2023/24 Planned
21111	Other Staff Costs	6,780	6,495	6,585	6,610
.001	Wages	230	230	230	230
.002	Travelling and Transport	5,100	4,815	4,905	4,930
.100	Overtime	1,400	1,400	1,400	1,400
.200	Staff Welfare	50	50	50	50
21210	Social Contributions	1,100	1,200	1,200	1,200
22	Goods and Services	15,890	14,812	14,812	14,812
22010	Cost of Utilities	2,245	1,835	1,835	1,835
22020	Fuel and Oil	600	450	450	450
22030	Rent	6,673	6,770	6,770	6,770
22040	Office Equipment and Furniture	500	400	400	400
22050	Office Expenses	860	860	860	860
22060	Maintenance	990	1,035	1,035	1,035
22070	Cleaning Services	140	130	130	130
22100	Publications and Stationery	1,032	1,032	1,032	1,032
22120	Fees	100	50	50	50
22900	Other Goods and Services <i>of which</i>	2,750	2,250	2,250	2,250
.032	Organisation of Labour Day and other Events	200	200	200	200
.955	Gender Mainstreaming	200	200	200	200
.967	National Wage Consultative Council	2,000	1,500	1,500	1,500
TOTAL		81,950	89,900	91,700	92,500

Sub-Head 17-102: Labour and Employment Relations Management

Recurrent Expenditure		175,510	178,900	181,800	182,600
21	Compensation of Employees	121,017	124,186	128,186	128,986
21110	Personal Emoluments	104,752	107,852	111,759	112,559
.001	Basic Salary	89,652	87,936	91,208	91,740
.002	Salary Compensation	2,600	3,309	3,372	3,372
.004	Allowances	4,500	4,500	4,500	4,500
.006	Cash in lieu of Leave	-	4,450	4,597	4,760
.009	End-of- year-Bonus	8,000	7,657	8,082	8,187
21111	Other Staff Costs	14,795	14,864	14,957	14,957
.001	Wages	220	220	220	220
.002	Travelling and Transport	14,400	14,494	14,587	14,587
.100	Overtime	75	50	50	50
.200	Staff Welfare	100	100	100	100
21210	Social Contributions	1,470	1,470	1,470	1,470
22	Goods and Services	43,693	42,514	42,414	42,414
22010	Cost of Utilities	7,965	7,761	7,761	7,761
22030	Rent	25,965	26,080	26,080	26,080
22040	Office Equipment and Furniture	800	400	400	400
22050	Office Expenses	1,840	1,840	1,840	1,840
22060	Maintenance	1,050	1,190	1,190	1,190
22070	Cleaning Services	265	260	260	260
22090	Security	180	100	100	100
22100	Publications and Stationery	1,620	1,770	1,770	1,770
22120	Fees	2,183	1,688	1,688	1,688

VOTE 17-1: Labour, Human Resource Development and Training - *continued*

Item No.	Details	2020/21 Estimates	2021/22 Estimates	2022/23 Planned	Rs 000
					2023/24 Planned
22170	Travelling within the Republic	75	75	75	75
22900	Other Goods and Services <i>of which</i>	1,750	1,350	1,250	1,250
.001	Uniforms	1,100	1,100	1,100	1,100
26	Grants	10,800	12,200	11,200	11,200
26210	Contribution to International Organisations				
.098	International Labour Organisation	1,800	2,000	2,000	2,000
.099	African Regional Labour Administration Centre	1,000	1,200	1,200	1,200
26313	Extra Budgetary Units				
.013	Manufacturing Sector Workers Welfare Fund	4,000	4,000	4,000	4,000
.092	Trade Union Trust Fund	4,000	5,000	4,000	4,000
Capital Expenditure		4,100	4,300	4,200	1,200
31	Acquisition of Non-Financial Assets	Project Value Rs 000	4,100	4,300	4,200
31122	Other Machinery and Equipment				
.802	Acquisition of IT Equipment				
	(a) Acquisition of IT Equipment	500	1,300	200	200
	(b) Digital Court Recording System (for Redundancy Board)	500	500	200	200
31132	Intangible Fixed Assets				
.113	Computerisation of the Occupational Safety and Health (OSH) Division	5,200	-	800	-
TOTAL		179,610	183,200	186,000	183,800

Sub-Head 17-103: Registration of Associations and Trade Unions

Recurrent Expenditure		17,600	16,200	16,900	17,100
21	Compensation of Employees	12,485	11,145	11,845	12,045
21110	Personal Emoluments	11,465	10,086	10,821	10,971
.001	Basic Salary	9,815	8,066	8,388	8,467
.002	Salary Compensation	300	320	343	343
.004	Allowances	500	500	500	500
.006	Cash in lieu of Leave	-	400	415	431
.009	End-of-year Bonus	850	800	1,175	1,230
21111	Other Staff Costs	900	939	904	954
.002	Travelling and Transport	850	889	854	904
.200	Staff Welfare	50	50	50	50
21210	Social Contributions	120	120	120	120
22	Goods and Services	5,115	5,055	5,055	5,055
22010	Cost of Utilities	570	470	470	470
22030	Rent	2,950	2,950	2,950	2,950
22040	Office Equipment and Furniture	325	200	200	200
22050	Office Expenses	310	260	260	260
22060	Maintenance	365	315	315	315
22070	Cleaning Services	100	85	85	85
22090	Security	100	100	100	100

VOTE 17-1: Labour, Human Resource Development and Training - *continued*

Item No.	Details	2020/21 Estimates	2021/22 Estimates	2022/23 Planned	Rs 000	2023/24 Planned
22100	Publications and Stationery	220	500	500	500	500
22120	Fees	25	25	25	25	25
22170	Travelling within the Republic	30	30	30	30	30
22900	Other Goods and Services	120	120	120	120	120
Capital Expenditure		500	500	-	-	-
31	Acquisition of Non Financial Assets	Project Value Rs 000	500	500	-	-
31132	Intangible Fixed Assets					
.401	Computerisation of Registry of Associations	3,510	500	500	-	-
TOTAL		18,100	16,700	16,900	17,100	

Sub-Head 17-104: Employment Facilitation

Recurrent Expenditure		294,400	361,750	367,600	373,700
21	Compensation of Employees	72,280	78,805	84,555	90,155
21110	Personal Emoluments	64,620	70,772	76,199	81,699
.001	Basic Salary	56,495	58,956	63,599	68,899
.002	Salary Compensation	2,200	2,943	2,943	2,943
.004	Allowances	675	1,025	1,025	1,025
.005	Extra Assistance	400	400	400	400
.006	Cash in lieu of Leave	-	2,500	2,589	2,680
.009	End-of-year Bonus	4,850	4,948	5,643	5,752
21111	Other Staff Costs	6,560	6,833	7,156	7,256
.002	Travelling and Transport	5,500	5,573	5,896	5,996
.100	Overtime	1,000	1,200	1,200	1,200
.200	Staff Welfare	60	60	60	60
21210	Social Contributions	1,100	1,200	1,200	1,200
22	Goods and Services	36,620	35,945	36,045	36,545
22010	Cost of Utilities	3,060	2,760	2,760	2,760
22020	Fuel and Oil	175	175	175	175
22030	Rent	13,900	14,200	14,500	14,500
22040	Office Equipment and Furniture	600	300	300	300
22050	Office Expenses	825	675	675	675
22060	Maintenance	2,760	1,960	1,960	1,960
22070	Cleaning Services	25	25	25	25
22100	Publications and Stationery	4,525	4,425	4,425	4,425
22120	Fees	325	825	425	425
22900	Other Goods and Services	10,425	10,600	10,800	11,300
<i>of which</i>					
.003	Passage Costs (Repatriation of Expatriates)	1,500	1,500	1,500	1,500
.903	Awareness Campaign	7,600	7,800	8,000	8,500
.948	Employment Outreach Initiative	1,000	1,000	1,000	1,000
28	Other Expense	185,500	247,000	247,000	247,000
28212	Transfer to Households				
.028	Employability Enhancement Programme	185,500	247,000	247,000	247,000
	(a) Youth Employment Programme	108,000	150,000	150,000	150,000
	(b) Women Back to Work Programme	7,500	15,000	15,000	15,000
	(c) Trainee Engineer Scheme	70,000	82,000	82,000	82,000

VOTE 17-1: Labour, Human Resource Development and Training - *continued*

Item No.	Details	Project Value Rs 000	2020/21	2021/22	2022/23	2023/24
			Estimates	Estimates	Planned	Planned
	Capital Expenditure		4,300	3,950	500	500
31	Acquisition of Non-Financial Assets		4,300	3,950	500	500
31112	Non-Residential Buildings		-	1,000	-	-
.401	Upgrading of Office Buildings					
31122	Other Machinery & Equipment		500	500	500	500
.802	Acquisition of IT Equipment					
31132	Intangible Fixed Assets		2,800	2,450	-	-
.104	Enhancement of Employment Information Centres (EICs)					
	(a) Upgrading of Labour Market Information System (LMIS)	4,610	1,300	1,400	-	-
	(b) Restructuring of EICs	13,430	1,500	1,050	-	-
.401	Modernisation of Work Permit System	24,700	1,000	-	-	-
	TOTAL		298,700	365,700	368,100	374,200

Sub-Head 17-105: Technical and Vocational Education and Training

Recurrent Expenditure		187,000	196,000	196,000	196,000
26 Grants		187,000	196,000	196,000	196,000
26313	Extra-Budgetary Units	187,000	196,000	196,000	196,000
.027	Mauritius Institute of Training and Development				
Capital Expenditure		39,000	21,300	21,000	21,000
26 Grants		39,000	21,300	21,000	21,000
26323	Extra-Budgetary Units	39,000	21,300	21,000	21,000
.027	Mauritius Institute of Training and Development <i>of which</i>				
	(a) Equipment - Formation Professionnelle	32,000	10,000	10,000	10,000
	(b) Improvement/Refurbishment	5,000	10,000	10,000	10,000
	TOTAL	226,000	217,300	217,000	217,000

Sub-Head 17-106: Human Resource Development

Recurrent Expenditure		6,640	7,200	7,300	7,400
21 Compensation of Employees		5,616	6,226	6,326	6,426
21110	Personal Emoluments	5,336	5,701	5,801	5,901
.001	Basic Salary	4,751	4,706	4,800	4,894
.002	Salary Compensation	160	150	150	150
004	Allowances	-	150	150	150
.006	Cash in lieu of Leave	-	250	256	262
.009	End-of-year Bonus	425	445	445	445
21111	Other Staff Costs	260	450	450	450
.002	Travelling and Transport	260	450	450	450
21210	Social Contributions	20	75	75	75

VOTE 17-1: Labour, Human Resource Development and Training - *continued*

Item No.	Details	2020/21 Estimates	2021/22 Estimates	2022/23 Planned	Rs 000 2023/24 Planned
22	Goods and Services	1,024	974	974	974
22010	Cost of Utilities	142	92	92	92
22030	Rent	707	707	707	707
22040	Office Equipment and Furniture	50	50	50	50
22050	Office Expenses	25	25	25	25
22100	Publications and Stationery	70	70	70	70
22900	Other Goods and Services	30	30	30	30
TOTAL		6,640	7,200	7,300	7,400

VOTE 17-1: Labour, Human Resource Development and Training - *continued*

HUMAN RESOURCES

SN	Position Titles	Funded	
		2020/21	2021/22
	Vote 17-1: Labour, Human Resource Development and Training	589	635
	Sub-Head 17-101: General	152	159
1	Minister	1	1
2	Permanent Secretary	1	1
3	Deputy Permanent Secretary	1	1
4	Assistant Permanent Secretary	1	1
5	Manager, Financial Operations	1	1
6	Assistant Manager, Financial Operations	1	1
7	Financial Officer/Senior Financial Officer	2	2
8	Assistant Financial Officer	2	3
9	Assistant Manager (Procurement and Supply)	1	1
10	Procurement and Supply Officer/Senior Procurement and Supply Officer	1	1
11	Assistant Procurement and Supply Officer	1	1
12	Assistant Manager, Internal Control	1	1
13	Internal Control Officer/Senior Internal Control Officer	-	1
14	Manager, Human Resources	-	1
15	Human Resource Executive	-	1
16	Office Management Executive	4	4
17	Office Management Assistant	10	11
18	Higher Executive Officer (<i>Personal</i>)	1	1
19	Office Supervisor	1	1
20	Management Support Officer	47	48
21	Confidential Secretary	6	7
22	Word Processing Operator	9	9
23	Senior Receptionist/Telephone Operator	1	1
24	Receptionist/Telephone Operator	4	4
25	Head Office Auxiliary	2	2
26	Office Auxiliary/Senior Office Auxiliary	26	26
27	Stores Attendant	1	1
28	Driver	5	5
29	Handy Worker	19	19
30	General Worker	2	2
	Sub-Head 17-102: Labour and Employment Relations Management	216	229
	Employment Relations		
1	Chairperson, National Remuneration Board	1	1
2	Vice-Chairperson, National Remuneration Board	1	1
3	Head Remuneration Analyst	1	1
4	Senior Remuneration Analyst	1	1
5	Remuneration Analyst	4	4
6	Director, Labour and Industrial Relations	-	-
7	Deputy Director, Labour and Industrial Relations	-	1
8	Assistant Director, Labour and Industrial Relations	8	8

VOTE 17-1: Labour, Human Resource Development and Training - *continued*

SN	Position Titles	Funded	
		2020/21	2021/22
9	Principal Labour and Industrial Relations Officer	13	13
10	Senior Labour and Industrial Relations Officer	34	34
11	Labour and Industrial Relations Officer	76	86
12	President, Commission for Conciliation and Mediation	1	1
13	Vice President, Commission for Conciliation and Mediation	1	1
14	Manager, Human Resources	-	1
15	Human Resource Executive	-	1
16	Registrar, Redundancy Board (<i>New</i>)	-	-
17	Deputy Registrar, Redundancy Board (<i>New</i>)	-	-
18	Senior Shorthand Writer	2	2
19	Shorthand Writer	2	2
Occupational Safety and Health			
20	Director, Occupational Safety and Health	1	-
21	Deputy Director, Occupational Safety and Health	1	1
22	Chief Occupational Safety and Health Officer	5	5
23	Divisional Occupational Safety and Health Officer	5	5
24	Principal Occupational Safety and Health Officer	15	15
25	Occupational Safety and Health Officer/Senior Occupational Safety and Health Officer	40	41
26	Head, Specialist Support Services	1	1
27	Occupational Safety and Health Engineer/Senior Occupational Safety and Health Engineer	3	3
Sub-Head 17-103: Registration of Associations and Trade Unions		23	23
1	Registrar of Associations	1	1
2	Deputy Registrar of Associations	-	-
3	Principal Inspector of Associations	3	3
4	Senior Inspector of Associations	6	6
5	Inspector of Associations	13	13
Sub-Head 17-104: Employment Facilitation		187	214
1	Permanent Secretary	1	1
2	Deputy Permanent Secretary	1	1
3	Assistant Permanent Secretary	3	3
4	Director, Employment Service	1	1
5	Deputy Director, Employment Service	1	1
6	Chief Employment Officer	4	5
7	Senior Employment Officer	15	17
8	Employment Officer	21	39
9	Director, National Employment Department (<i>New</i>)	-	-
10	Deputy Director, National Employment Department (<i>New</i>)	-	-
11	Chief Employment Coordinator (<i>New</i>)	-	-
12	Senior Employment Counselling Officer (<i>New</i>)	-	-
13	Employment Counselling Officer (<i>New</i>)	-	-
14	Training Programme Coordinator	-	-
15	Principal Financial Operations Officer	1	1
16	Financial Officer/Senior Financial Officer	1	1
17	Assistant Financial Officer	1	1

VOTE 17-1: Labour, Human Resource Development and Training - *continued*

SN	Position Titles	Funded	
		2020/21	2021/22
18	Principal Procurement and Supply Officer	1	1
19	Assistant Procurement and Supply Officer	1	1
20	Assistant Manager, Human Resources	-	1
21	Human Resource Executive	-	1
22	Office Management Executive	6	6
23	Office Management Assistant	18	21
24	Office Supervisor	1	1
25	Management Support Officer	67	68
26	Confidential Secretary	1	1
27	Word Processing Operator	6	6
28	Receptionist/Telephone Operator	4	4
29	Head Office Auxiliary	1	1
30	Office Auxiliary/Senior Office Auxiliary	15	15
31	Driver	2	2
32	General Worker	14	14
Sub-Head 17-106: Human Resource Development		11	10
1	Human Resource Analyst	2	2
2	Principal Careers Counsellor	1	1
3	Senior Careers Counsellor	1	1
4	Careers Counsellor	6	6
5	Word Processing Operator	1	-
TOTAL		589	635