# VOTE 4-1: VICE-PRIME MINISTER'S OFFICE, MINISTRY OF EDUCATION, TERTIARY EDUCATION, SCIENCE AND TECHNOLOGY

#### STRATEGIC OVERVIEW

#### I. Mission Statement

- Re-engineer the education and skills development system to construct a cohesive, inclusive and productive society
- Foster a holistic education that makes learners upholders of values and resilient, globallyminded citizens
- Create an enabling environment for a higher education system that generates and equips learners with innovative, cutting edge knowledge and deep skills for increased competence in a dynamic work environment
- Sustain existing and motivating conditions towards recognition of Mauritius as a major regional and continental Education Hub

#### II. Current Situation & Challenges

- An Education Resilience Strategy has been implemented to offer a blend of online learning, online classes and access to virtual educational resources to ensure continuity of learning and minimise learning loss following the outbreak of COVID-19 pandemic in March 2020.
- The first edition of the National Certificate of Education (NCE) assessment (Grade 9 students) was held in March/April 2021.
- As part of the Nine Year Continuous Basic Education (NYCBE) Reform, polytechnic education became the vehicle for the expansion and upgrading of technical education with innovative and specialised programmes.
- The Special Education Needs Authority (Registration of Special Education Needs Institutions) Regulations 2021 have been promulgated and SEN Institutions will be called upon to register with the Authority.
- There has been increased collaboration with renowned international universities for joint programmes or research initiatives.

#### **Key Challenges**

- Scaling up blended learning at all levels requires appropriate technological infrastructure, adapted curriculum, enhanced digital competencies of teachers and equitable access of all learners to technology to bring a profound digital transformation of education.
- Quality Assurance at the Early Childhood Care and Education Authority needs to be reinforced for enhanced learning outcomes at the pre-primary level which impacts strongly on children's basic learning, well-being and school success.
- Professional skills of teachers and School Heads need to be upgraded through continuous professional development for pedagogical innovations.
- The Early Support Programme which caters for pupils having learning difficulties in the early years of primary schools needs further strengthening.

- Need for upgrading existing infrastructure and assessing human resources to ensure their
  optimal and efficient use, in view of decreasing student population in primary and
  secondary education (enrolment declined by over 18 percent over the past decade) and in
  the light of the pandemic where social distancing has to be maintained.
- Low uptake of Science, Mathematics & Technology subjects at Secondary Education leading to low Tertiary Enrolment in Science and Technology related fields; the latter accounted for only 26 percent of the total enrolment, resulting in shortage of skills in such fields in the labour market.
- Quality of technical education needs to be enhanced to make it attractive to upper secondary students.
- Rationalisation of programmes in the higher education sector is required to ensure greater efficiency and effectiveness in the delivery of programmes in the sector.

#### **Key Education Indicators, Republic of Mauritius**

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		2016	2017	2018	2019	2020
	Number of schools	911	883	846	851	833
	Number of schools Enrolment	28,866	27,276	26,183	25,479	24,859
Pre-primary	Pupil/Teacher Ratio	13	12	12	12	12
	Number of schools	318	318	318	319	319
Primary	Enrolment	97,300	92,989	89,642	85,730	82,004
	Pupil/Teacher Ratio	24	24	21	20	18
	Primary School Achievement Certificate (PSAC) Pass Rate (%)	74.7 Certificate Primary Education Pass rate	81.2	78.8	77.3	73.9 before re- assessment
	Number of schools	175	176	179	181	179
	Enrolment	121,655	119,629	116,958	112,343	107,587
Secondary	Pupil/Teacher Ratio	13	14	12	11	11
	Cambridge School Certificate Pass (SC) Rate (%)	72.0	71.6	71.5	70.9	-
	Cambridge Higher School Certificate (HSC) Pass Rate (%)	75.5	74.4	74.9	75.0	-
Tertiary	Number of institutions	46	47	49	51	42
Tertiary	Enrolment	48,089	48,007	47,398	49,653	49,100
	Gross Tertiary Enrolment Rate (%)	46.6	46.6	46.4	48.9	48.5

## III. Strategic Direction 2021-2024

<b>Strategic Direction</b>	Enabler
Build the resilience of the education sector to ensure continuity in the delivery of all-inclusive, equitable and quality education to all learners	<ul> <li>Shift to a blended mode of teaching and learning, e-learning platforms and digital learning content to enhance student learning at all education levels</li> </ul>
	<ul> <li>Develop capacity building programmes for Continuous Professional Development (CPD) of Educators and School Leaders</li> </ul>
	<ul> <li>Strengthen quality assurance in pre-primary sector to ensure compliance of pre-schools with norms and standards for enhanced learning outcomes</li> </ul>
	<ul> <li>Improve infrastructure of Special Education Needs schools to provide an all-inclusive accessible, optimum, enabling and conducive environment</li> </ul>
	<ul> <li>Extend the Early Digital Learning Programme (EDLP) to Grade 5</li> </ul>
	<ul> <li>Extend the Early Support Programme to cover all primary grades so that pupils with learning deficits can benefit from timely remedial education</li> </ul>
	<ul> <li>Re-design, update and expand curricula for technical education courses for upskilling and reskilling</li> </ul>
Enhance technical and technology education as a viable pathway to develop the skills required to meet the needs of the economy	<ul> <li>Operationalise the Institute of Technical Education and Technology (ITET) to provide opportunities to students right from upper secondary level</li> </ul>
	<ul> <li>Establish Technical and Technology Education Qualifications</li> </ul>

VOTE 4-1: Vice-Prime Minister's Office, Ministry of Education, Tertiary Education, Science and Technology - continued

Strategic Direction	Enabler
	<ul> <li>Branding of the Mauritian higher education in the region and beyond</li> </ul>
Internationalise higher education and create an enabling environment for a system that provides learners with skills required for a dynamic work environment	<ul> <li>Enhance quality standards in higher education through a robust quality assurance framework to be established by Quality Assurance Authority</li> </ul>
	<ul> <li>Step up the harmonisation of programmes in the public Higher Education Institutions for greater efficiency</li> </ul>
	<ul> <li>Operate online teaching and learning through collaborative platforms and the Online Learning Management System</li> </ul>
	<ul> <li>Boosting research activities</li> </ul>

## IV. Key Deliverables & Key Performance Indicators

Outcome						
	lusive and equ and employabili	itable quality educ ty for all	ation, pro	omoting	lifelong	learning
Outcome Indi	icator		Actual 2020/21 (Prov.)	Target 2021/22	Target 2022/23	Target 2023/24
Successful cor	mpletion rate of 9	years basic education	71.6%	73%	74%	75%
Higher Educat	ion Enrolment Ra	tio	48.5%	48.5%	49.1%	49.4%
Delivery Unit	Main Service	Key Performance Indicator	Actual 2020/21 (Prov.)	Target 2021/22	Target 2022/23	Target 2023/24
Pre-primary education/ Early Childhood Care and Education Authority (ECCEA)	Provision of Pre-primary education and regulation of Early Childhood Care and Education sector	Percentage of preschools adhering to new ECCEA norms and standards	65%	70%	75%	80%
Primary Education	Improve performance in the Primary School Education assessment	PSAC pass rate (Republic of Mauritius)	77.3% (2019)	77.5%	78%	78.5%

VOTE 4-1: Vice-Prime Minister's Office, Ministry of Education, Tertiary Education, Science and Technology - continued

Delivery Unit	Main Service	Key Performance Indicator	Actual 2020/21 (Prov.)	Target 2021/22	Target 2022/23	Target 2023/24
	Improve student performance in Secondary	SC pass rate (Republic of Mauritius)	70.9% (2019)	72%	73%	74%
Secondary Education	Education exams	HSC pass rate (Republic of Mauritius)	75.0% (2019)	75.5%	76.5%	77.5%
	Boost up STEM (Science, Technology, Engineering, Mathematics) in Secondary Education	Percentage of students taking at least 2 STEM subjects for HSC (Cumulative)	41%	41.5%	42.5%	43%
Capacity Building	Provision of facilities for curriculum development and teacher education	Percentage of Primary and Secondary teaching staff having followed sponsored CPD	56%	60%	66%	72%
Polytechnics Education	Introduce new Polytechnics courses	Number of new courses to be launched	6	10	14	17
Special Education Needs	Barrier free access to Secondary Education for students with Special Needs	Number of state secondary schools provided with ramps and handrails (Cumulative)	53	59	63	63
Tertiary Education	Foster research in public universities	Number of Research articles/ internationally- refereed/ peer reviewed publications	375	400	425	450

### V. Human Resource & Gender Distribution

Staff in Post	Number	Male	Female
Top Management (Salary ≥ Rs 100,000)	11	55%	45%
Middle Management (Rs 40,000 ≤ Salary < Rs 100,000)	3,005	39%	61%
Support (Salary < Rs 40,000)	7,792	28%	72%
Overall	10,808	31%	69%

CISD Figures – May 2021

### FINANCIAL RESOURCES

#### **Summary by Economic Categories**

Rs 000

Code	Economic Categories	2020/21 Estimates	2021/22 Estimates	2022/23 Planned	2023/24 Planned
VOTE 4-1: TOTAL EXPENDITURE		15,025,000	17,000,000	17,405,000	17,323,000
Recurrent Expenditure		14,122,000	15,800,000	16,180,000	16,403,000
20	Allowance to Minister	2,436	2,436	2,436	2,436
21	Compensation of Employees	5,571,813	5,940,400	6,113,300	6,205,300
22	Goods and Services	756,913	921,900	971,700	973,900
26	Grants	6,686,705	7,458,800	7,597,800	7,719,500
28	Other Expense	1,104,133	1,476,464	1,494,764	1,501,864
Capital Expenditure		903,000	1,200,000	1,225,000	920,000
26	Grants	152,900	205,890	181,290	151,670
31	Acquisition of Non-Financial Assets	750,100	994,110	1,043,710	768,330

### **Summary by Sub-Heads**

Rs 000

Details	2020/21 Estimates	2021/22 Estimates	2022/23 Planned	2023/24 Planned
Sub-Head 4-101: General	336,000	331,700	340,000	332,200
Sub-Head 4-102: Pre-Primary Education	259,800	284,800	286,700	289,300
Sub-Head 4-103: Primary Education	3,912,700	4,611,500	4,663,400	4,624,200
Sub-Head 4-104: Secondary Education	8,369,900	9,125,100	9,417,300	9,438,800
Sub-Head 4-105: Technical Education	245,500	343,000	358,000	291,500
Sub-Head 4-106: Special Education Needs	198,100	227,500	224,500	224,600
Sub-Head 4-107: Scholarships and Capacity Building	507,000	520,300	517,300	506,600
Sub-Head 4-108: Tertiary Education	1,196,000	1,556,100	1,597,800	1,615,800
TOTAL	15,025,000	17,000,000	17,405,000	17,323,000

#### Sub-Head 4-101: General

Item No.	Details	2020/21 Estimates	2021/22 Estimates	2022/23 Planned	2023/24 Planned
Recurrent Expenditure		235,000	251,200	261,500	263,700
20	Allowance to Minister	2,436	2,436	2,436	2,436
20100	Annual Allowance	2,436	2,436	2,436	2,436
21	Compensation of Employees	147,534	163,609	172,584	174,384
21110	Personal Emoluments	123,829	143,946	152,662	154,462
.001	Basic Salary	100,929	114,262	121,666	123,326
.002	Salary Compensation	2,600	3,839	4,091	4,091
.004	Allowances	6,000	5,000	5,000	5,000
.005	Extra Assistance	5,800	6,500	6,500	6,500
.006	Cash in lieu of leave	-	5,200	5,200	5,200
.009	End-of-year Bonus	8,500	9,145	10,205	10,345

**VOTE 4-1: Vice-Prime Minister's Office, Ministry of Education, Tertiary Education, Science and Technology -** *continued* 

	Rs					
Item No.	Details	2020/21 Estimates	2021/22 Estimates	2022/23 Planned	2023/24 Planned	
21111	Other Staff Costs	18,205	18,363	18,622	18,622	
.002	Travelling and Transport	15,200	15,658	15,917	15,917	
.100	Overtime	2,500	2,200	2,200	2,200	
.200	Staff Welfare	505	505	505	505	
21210	Social Contributions	5,500	1,300	1,300	1,300	
22	Goods and Services	57,735	66,860	68,020	68,420	
22010	Cost of Utilities	5,160	6,160	6,260	6,360	
22020	Fuel and Oil	1,200	1,200	1,300	1,300	
22030	Rent	25,350	33,250	34,150	34,150	
22040	Office Equipment and Furniture	800	600	650	650	
22050	Office Expenses	2,700	2,450	2,500	2,500	
22060	Maintenance	4,485	4,785	5,185	5,185	
22070	Cleaning Services	700	700	700	700	
22090	Security	500	500	500	500	
22100	Publications and Stationery	6,650	6,525	6,625	6,625	
22120	Fees	6,500	5,350	5,600	5,400	
	of which	,	,	,	,	
	(a) Fees icw Training of Educators (Pre-Vocational)	1,000	1,000	700	500	
	(b) Academy for Teachers	1,500	1,500	1,700	1,700	
22130	Studies and Surveys	1,000	1,000	-	-	
22900	Other Goods and Services	2,690	4,340	4,550	5,050	
	of which					
.955	Gender Mainstreaming	200	700	400	300	
	of which					
	Gender-Based Violence	-	500	200	100	
.995	Expenses icw Akademi Kreol Repiblik Moris	-	1,200	1,500	2,000	
26	Grants	27,085	18,085	18,250	18,250	
26210	Contribution to International Organisations					
.069	United Nations Educational, Scientific and Cultural Organisation (UNESCO)	1,400	1,400	1,500	1,500	
.070	• '	315	315	350	350	
	ayant le Français en Partage (CONFEMEN)		313			
.072	• • • • • • • • • • • • • • • • • • • •	370	370	400	400	
	Africa (ADEA)					
26313	Extra-Budgetary Units					
.099		10,000	6,000	6,000	6,000	
.201	Current Grant icw Nine Year Continuous Basic	15,000	10,000	10,000	10,000	
	Education		,	, , ,		
28	Other Expense	210	210	210	210	
28211	Transfers to Non-Profit Institutions					
.042	Transfer Youth Club	210	210	210	210	

**VOTE 4-1: Vice-Prime Minister's Office, Ministry of Education, Tertiary Education, Science and Technology -** *continued* 

Item No.	Details	2020/21 Estimates	2021/22 Estimates	2022/23 Planned	2023/24 Planned
Capital Expenditure		101,000	80,500	78,500	68,500
31	Acquisition of Non-Financial Assets	101,000	80,500	78,500	68,500
31112	Non-Residential Buildings				
.402	Upgrading of Schools - Multipurpose Halls and Playfields in Secondary Schools	-	5,000	6,000	6,000
31121	Transport Equipment	-	1,000	1,000	1,000
31122	Other Machinery and Equipment	500	1,000	1,000	1,000
31133	Furniture, Fixtures and Fittings	500	500	500	500
	Nine Year Continuous Basic Education				
31112	Non-Residential Buildings				
.002	Construction and Extension of Schools	90,000	65,000	60,000	50,000
31122	Other Machinery and Equipment	10,000	8,000	10,000	10,000
	TOTAL	336,000	331,700	340,000	332,200

### **Sub-Head 4-102: Pre-Primary Education**

Recurre	Recurrent Expenditure		270,000	274,100	278,500
26	Grants	254,000	270,000	274,100	278,500
26313	Extra Budgetary Units	·			
.071	Early Childhood Care and Education Authority	254,000	270,000	274,100	278,500
	(a) Administrative Costs	31,000	34,500	35,000	36,000
	(b) Public Pre-Primary Schools	178,000	189,500	192,600	195,000
	(c) Private Pre-Primary Schools	45,000	45,000	45,500	46,500
	(d) Continuous Capacity Development Programme	-	1,000	1,000	1,000
Capital	Expenditure	5,800	14,800	12,600	10,800
26	Grants	1,800	2,800	2,800	2,800
26323	Extra-Budgetary Units				
.071	Early Childhood Care and Education Authority	1,800	2,800	2,800	2,800
31	Acquisition of Non-Financial Assets	4,000	12,000	9,800	8,000
31112	Non-Residential Buildings				
.002	Construction and Extension of Schools	4,000	7,000	4,800	3,000
.402	Upgrading of Schools	-	5,000	5,000	5,000
	TOTAL		284,800	286,700	289,300

### **Sub-Head 4-103: Primary Education**

Recurre	nt Expenditure	3,645,800	4,145,500	4,304,990	4,372,370
21	Compensation of Employees	2,612,512	2,849,200	2,959,015	3,007,195
21110	Personal Emoluments	2,400,512	2,622,541	2,725,697	2,772,877
.001	Basic Salary	2,100,012	2,186,871	2,257,085	2,300,584
.002	Salary Compensation	70,000	97,933	111,928	111,928
.004	Allowances	30,000	34,000	35,000	35,000
.005	Extra Assistance	25,000	24,000	25,000	25,000
.006	Cash in lieu of leave	-	105,000	106,000	106,000
.009	End-of-year Bonus	175,500	174,737	190,684	194,365

VOTE 4-1: Vice-Prime Minister's Office, Ministry of Education, Tertiary Education,
Science and Technology - continued

		2020/21	2021/22	2022/23	2023/24
Item No.	Details	Estimates	Estimates	Planned	Planned
21111	Other Staff Costs	186,000	192,659	199,318	200,318
.002	Travelling and Transport	180,000	187,659	194,318	195,318
.100	•	6,000	5,000	5,000	5,000
21210	Social Contributions	26,000	34,000	34,000	34,000
22	Goods and Services	323,160	405,365	433,940	438,040
22010	Cost of Utilities	33,500	37,000	37,200	37,300
22020	Fuel and Oil	250	250	275	275
22030	Rent	23,900	52,950	62,050	63,050
	of which		,	,	,
.007	9	6,000	32,000	40,000	40,000
22040	Office Equipment and Furniture	290	250	250	250
22050	Office Expenses	1,100	1,100	1,100	1,100
22060	Maintenance	55,805	50,805	55,805	55,805
	of which				
.001	Buildings	30,000	30,000	30,000	30,000
.005	IT Equipment	25,000	20,000	25,000	25,000
22070	Cleaning Services	77,000	90,000	95,000	95,000
22090	Security	47,000	76,000	80,000	80,000
22100	Publications and Stationery	1,715	1,515	1,515	1,515
22120	Fees	28,100	27,000	27,000	27,000
	of which				
.025	Fees to Oriental Language Teachers	27,600	26,000	26,000	26,000
22900	Other Goods and Services	54,500	68,495	73,745	76,745
	of which				
.006	School Requisites	50,000	48,000	48,000	48,000
.935	Summer/Winter School Programme	-	4,000	4,000	4,000
.996	Natation Scolaire Programme	-	10,000	15,000	18,000
26	Grants	1,200	126,200	136,200	146,200
26210	Contribution to International Organisations				
.183	Southern and Eastern African Consortium for Monitoring Educational Quality (SEACMEQ)	1,200	1,200	1,200	1,200
26313	Extra-Budgetary Units				
.034	Mauritius Examinations Syndicate	-	125,000	135,000	145,000
28	Other Expense	708,928	764,735	775,835	780,935
28211	Transfers to Non-Profit Institutions				
.001		21,735	21,000	21,000	21,000
.002	• • • • • • • • • • • • • • • • • • • •	735	735	735	735
.040	\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \	4,458	4,000	4,100	4,200
.060	Primary Schools) RCEA Schools (Operation Grant)	607,000	669,000	680,000	685,000
	of which				
	Maintenance of Toilets & Classrooms	7,000	7,000	7,000	7,000
28212	Transfers to Households				
.004	Primary School Supplementary Feeding Project	75,000	70,000	70,000	70,000
Capital	Expenditure	266,900	466,000	358,410	251,830
31	Acquisition of Non-Financial Assets	266,900	466,000	358,410	251,830
31112	Non-Residential Buildings				
.002	_	83,200	78,750	106,880	68,750
.402	Upgrading of Schools	101,000	138,050	162,830	129,880

**VOTE 4-1: Vice-Prime Minister's Office, Ministry of Education, Tertiary Education, Science and Technology -** *continued* 

Item No.	Details	2020/21 Estimates	2021/22 Estimates	2022/23 Planned	2023/24 Planned
31122	Other Machinery and Equipment				
.802	Acquisition of IT Equipment	12,000	10,000	5,000	5,000
.823	Acquisition of Equipment for Early Digital	60,000	230,000	75,000	40,000
	Learning Programme				
.999	Acquisition of Other Equipment	2,500	2,500	2,500	2,500
31132	Intangible Fixed Assets				
.801	Acquisition of software	1,000	1,500	1,000	500
31133	Furniture, Fixtures and Fittings	7,200	5,200	5,200	5,200
	TOTAL	3,912,700	4,611,500	4,663,400	4,624,200

### **Sub-Head 4-104: Secondary Education**

Recurre	ent Expenditure	8,053,600	8,809,450	8,949,450	9,062,500
21	Compensation of Employees	2,755,812	2,872,311	2,923,466	2,964,448
21110	Personal Emoluments	2,433,312	2,588,849	2,638,543	2,679,525
.001	Basic Salary	2,096,312	2,135,107	2,171,900	2,208,671
.002	Salary Compensation	47,000	67,587	70,316	70,448
.004	Allowances	29,000	30,000	32,000	32,000
.005	Extra Assistance	85,000	85,000	85,000	85,000
.006	Cash in lieu of leave	-	96,500	97,500	97,500
.009	End-of-year Bonus	176,000	174,655	181,827	185,906
21111	Other Staff Costs	249,500	248,462	249,923	249,923
.002	Travelling and Transport	247,000	246,462	247,923	247,923
.100	Overtime	2,500	2,000	2,000	2,000
21210	Social Contributions	73,000	35,000	35,000	35,000
22	Goods and Services	180,893	214,220	224,335	224,335
22010	Cost of Utilities	39,600	39,800	40,100	40,100
22020	Fuel and Oil	175	175	175	175
22030	Rent	3,700	1,900	2,900	2,900
22040	Office Equipment and Furniture	300	250	250	250
22050	Office Expenses	900	750	800	800
22060	Maintenance	20,400	26,650	26,900	26,900
22070	Cleaning Services	22,000	31,500	36,500	36,500
22090	Security	24,000	38,000	40,000	40,000
22100	Publications and Stationery	3,560	3,910	3,410	3,410
22120	Fees	508	1,508	1,508	1,508
.007	Fees for Training	500	1,500	1,500	1,500
	of which				
	Healthy and Supportive School Environment Initiatives	-	1,000	500	500
22900	Other Goods and Services	65,750	69,777	71,792	71,792
	of which				
.006	School Requisites	60,000	57,000	57,000	57,000

**VOTE 4-1: Vice-Prime Minister's Office, Ministry of Education, Tertiary Education, Science and Technology -** *continued* 

Item No.	Details	2020/21 Estimates	2021/22 Estimates	2022/23 Planned	2023/24 Planned
26	Grants	5,106,000	5,423,000	5,501,530	5,573,598
26313	Extra-Budgetary Units				
.034	Mauritius Examinations Syndicate	-	165,000	175,000	185,000
.122	Rabindranath Tagore Institute	14,000	13,000	13,530	13,598
.123	Mahatma Gandhi Institute	520,000	570,000	582,000	582,000
.130	Private Secondary Education Authority (PSEA) - (Operation Grant)	82,000	90,000	91,000	92,000
.131	PSEA - Private Secondary Schools (Salary & Other Staff Costs)	3,950,000	4,045,000	4,100,000	4,161,000
.132	PSEA - Management Grant to Private Secondary Schools	520,000	520,000	520,000	520,000
.133	PSEA - Performance Grant to Private Secondary Schools	20,000	20,000	20,000	20,000
28	Other Expense	10,895	299,919	300,119	300,119
28211	Transfers to Non-Profit Institutions				
.039	PTA (State and Private Secondary Schools)	9,975	9,000	9,200	9,200
.041	Mauritius Secondary Schools Sports Association (MSSSA)	920	919	919	919
28212	Transfers to Households				
.012	S.C and H.S.C Examination Fees	-	290,000	290,000	290,000
Capital	Expenditure	316,300	315,650	467,850	376,300
26	Grants	10,000	20,740	8,050	6,500
26323	Extra-Budgetary Units	10,000	20,740	8,050	6,500
.073	Private Secondary Education Authority (PSEA)	3,000	3,740	1,050	-
.122	Rabindranath Tagore Institute	1,000	1,000	1,500	1,500
.123	Mahatma Gandhi Institute	6,000	16,000	5,500	5,000
31	Acquisition of Non-Financial Assets	306,300	294,910	459,800	369,800
31112	Non-Residential Buildings				
.002	Construction and Extension of Schools	213,820	199,210	365,500	282,000
.402	Upgrading of Schools	76,080	70,700	68,900	64,800
31122	Other Machinery and Equipment				
.802	Acquisition of IT Equipment of which	5,000	11,000	8,400	6,000
.999	Online Digital Pedagogy (Virtual classroom) Acquisition of Other Machinery and Equipment	5,000	5,000 6,000	2,400 6,000	6,000
31132	Intangible Fixed Assets				
.801	*	1,400	3,000	4,000	4,000
31133	Furniture, Fixtures and Fittings	5,000	5,000	7,000	7,000
	TOTAL	8,369,900	9,125,100	9,417,300	9,438,800

### **Sub-Head 4-105: Technical Education**

Item No.	Details	2020/21 Estimates	2021/22 Estimates	2022/23 Planned	2023/24 Planned
Recurre	nt Expenditure	185,000	225,000	240,000	240,000
22	22 Goods and Services		225,000	240,000	240,000
22900	Other Goods and Services				
.991	Expenses icw Technical Education Centres	185,000	225,000	240,000	240,000

**VOTE 4-1: Vice-Prime Minister's Office, Ministry of Education, Tertiary Education, Science and Technology -** *continued* 

Item No.	Details		2020/21 Estimates	2021/22 Estimates	2022/23 Planned	2023/24 Planned
Capital	Expenditure		60,500	118,000	118,000	51,500
31	Acquisition of Non-Financial Assets	Project Value Rs 000	60,500	118,000	118,000	51,500
31112 .042	Non-Residential Buildings Construction of Building - Regional Training Centre at Beau	219,000	22,000	80,000	80,000	23,500
.442	Vallon Upgrading of Building - Technical Education Centres Other Machinery and Equipment		36,000	18,000	18,000	18,000
.999	, , ,		2,500	20,000	20,000	10,000
	TOTAL		245,500	343,000	358,000	291,500

### **Sub-Head 4-106: Special Education Needs**

Recurre	ent Expenditure	181,100	197,700	204,500	205,100
21	Compensation of Employees	35,455	37,125	38,875	39,475
21110	Personal Emoluments	33,445	34,682	36,389	36,989
.001	Basic Salary	28,223	28,255	29,664	30,227
.002	Salary Compensation	945	1,587	1,656	1,656
.004	Allowances	2,000	2,200	2,200	2,200
.006	Cash in lieu of leave	-	350	360	370
.009	End-of-year Bonus	2,277	2,290	2,509	2,536
21111	Other Staff Cost	1,700	1,943	1,986	1,986
.002	Travelling and Transport	1,700	1,943	1,986	1,986
21210	Social Contributions	310	500	500	500
22	Goods and Services	1,645	3,575	3,625	1,625
22010	Cost of Utilities	175	180	180	180
22020	Fuel and Oil	135	200	200	200
22050	Office Expenses	20	20	20	20
22060	Maintenance	110	80	80	80
22070	Cleaning Services	200	250	250	250
22090	Security	200	250	300	300
22120	Fees	350	2,200	2,200	200
	of which				
.043	r and real property of the second sec	-	2,000	2,000	-
22900	Other Goods and Services	455	395	395	395
26	Grants	6,000	6,000	8,000	8,000
26313	Extra-Budgetary Units				
.149	Special Education Needs (SEN) Authority	6,000	6,000	8,000	8,000
28	Other Expense	138,000	151,000	154,000	156,000
28211	Transfers to Non-Profit Institutions				
.023	Special Education Needs Schools	125,000	137,140	140,140	142,140
.067	RCEA for Special Education Needs (SEN) Schools	13,000	13,860	13,860	13,860

**VOTE 4-1: Vice-Prime Minister's Office, Ministry of Education, Tertiary Education, Science and Technology -** *continued* 

Item No.	Details		2020/21 Estimates	2021/22 Estimates	2022/23 Planned	2023/24 Planned
Capital	Expenditure		17,000	29,800	20,000	19,500
26	Grants	Project Value Rs 000	5,800	7,300	1,000	1,000
26323	Extra-Budgetary Units					
.149	Special Education Needs (SEN) Authority		5,800	7,300	1,000	1,000
31	Acquisition of Non-Financial		11,200	22,500	19,000	18,500
31112 .002	Assets Non Residential Buildings	11,500	-	4,000	4,000	3,500
.402	*		5,200	10,000	10,000	10,000
	(a) Ferney SEN School	1,600	200	-	-	-
	(b) Barrier Free Access for Students of Special Needs	·	5,000	5,000	5,000	5,000
	(c) Others - Upgrading of SEN Resource and Development Centres		-	5,000	5,000	5,000
31121	Transport Equipment					
.801	Acquisition of Vehicles		3,000	1,500	-	-
31122	Other Machinery and Equipment					
.821	1		1,000	3,000	1,000	1,000
.999	PC/Notebook Acquisition of Other Machinery and Equipment		2,000	4,000	4,000	4,000
	TOTAL		198,100	227,500	224,500	224,600

### Sub-Head 4-107: Scholarships and Capacity Building

Recurre	nt Expenditure	491,000	490,550	499,110	503,600
26	Grants	245,000	230,050	234,610	239,100
26313	Extra-Budgetary Units				
.125	Mauritius Institute of Education	245,000	230,050	234,610	239,100
28	Other Expense	246,000	260,500	264,500	264,500
28211	Transfers to Non-Profit Institutions				
.057	Sir Seewoosagur Ramgoolam Foundation	1,050	1,050	1,050	1,050
28212	Transfers to Households				
.009	Sir Seewoosagur Ramgoolam National	18,100	21,000	21,000	21,000
	Scholarships				
.010	Post-Graduate Scholarships Schemes	48,100	56,000	56,000	56,000
	(a) State of Mauritius post graduate scheme	13,100	17,000	17,000	17,000
	(b) Post graduate scheme for Laureates	35,000	39,000	39,000	39,000
.011	State of Mauritius/Additional Scholarships	148,000	160,000	160,000	160,000
.020	Student Scholarship Schemes for Vulnerable	8,000	3,000	3,000	3,000
	Households				

**VOTE 4-1: Vice-Prime Minister's Office, Ministry of Education, Tertiary Education, Science and Technology** - *continued* 

Item No.	Details	2020/21 Estimates	2021/22 Estimates	2022/23 Planned	2023/24 Planned
.025	Financial Assistance Schemes to Students	2,000	600	600	600
.032	Scholarship Scheme to Students with Disabilities	4,800	3,000	4,000	4,000
.038	Postgraduate Scholarship Scheme in Digital	14,950	15,050	18,050	18,050
	Technologies				
.039	Scholarship Scheme for HSC Pro	1,000	800	800	800
Capital	Expenditure	16,000	29,750	18,190	3,000
26	Grants	16,000	29,750	18,190	3,000
26323	Extra-Budgetary Units				
.125	Mauritius Institute of Education	16,000	29,750	18,190	3,000
	TOTAL	507,000	520,300	517,300	506,600

### **Sub-Head 4-108: Tertiary Education**

Recurr	ent Expenditure	1,076,500	1,410,600	1,446,350	1,477,230
21	Compensation of Employees	20,500	18,155	19,360	19,798
21110	Personal Emoluments	16,400	17,048	18,246	18,684
.001	Basic Salary	14,440	14,483	15,568	15,971
.002	1	350	345	361	361
.004		400	500	500	500
.006	Cash in lieu of leave	_	600	600	600
.009	End-of-year Bonus	1,210	1,120	1,217	1,252
21111	Other Staff Costs	1,100	1,007	1,014	1,014
.002	2 Travelling and Transport	1,100	1,007	1,014	1,014
21210	Social Contributions	3,000	100	100	100
22	Goods and Services	8,480	6,880	1,780	1,480
22120	Fees	1,200	600	500	200
22130	Studies and Surveys	5,880	5,000	_	
	Action Plan on Polytechnic (EU Funded)	5,880	5,000	-	-
22900	Other Goods and Services	1,400	1,280	1,280	1,280
26	Grants	1,047,420	1,385,465	1,425,110	1,455,852
26210	Contribution to International Organisations		, ,		, ,
.037		320	430	430	430
.071	Commonwealth of Learning	3,000	3,000	3,100	3,100
26313	Extra Budgetary Units				
.041		25,000	31,000	32,000	33,000
.077	Rajiv Gandhi Science Centre	22,000	24,000	25,000	26,500
.143	Polytechnics Mauritius Ltd	27,600	20,000	22,000	25,000
.150	Higher Education Commission	964,500	1,294,535	1,327,580	1,349,822
	of which				
	(a) Higher Education Commission (HEC)	114,500	360,000	361,000	362,000
	(i) HEC (Operation Grant)	79,500	83,000	84,000	85,000
	(ii) Recruitment of foreign lecturers	2,000	1,000	1,000	1,000
	(iii) SSR Chair in African Studies	1,000	1,000	1,000	1,000
	(iv) Africa Scholarships	12,000	10,000	10,000	10,000
	(v) Research Fund	20,000	15,000	15,000	15,000
	(vi) Free Tertiary Education Scheme	-	250,000	250,000	250,000

f(1): Lotto Fund and National Training Fund (HRDC) will contribute an additional amount of Rs 200 million and Rs 100 million respectively to part finance the Scheme

**VOTE 4-1: Vice-Prime Minister's Office, Ministry of Education, Tertiary Education, Science and Technology -** *continued* 

Item No.	Details	2020/21 Estimates	2021/22 Estimates	2022/23 Planned	2023/24 Planned
	(b) University of Mauritius	580,000	615,785	633,130	643,172
	(c) University of Technology, Mauritius	35,000	70,200	74,700	77,700
	(d) Université des Mascareignes	112,000	125,900	130,900	135,900
	of which				
	Scholarship (Robotics and Artificial	-	5,000	10,000	10,000
	Intelligence)				
	(e) Mahatma Gandhi Institute (Tertiary)	105,000	110,000	114,500	117,500
	(f) Rabindranath Tagore Institute (Tertiary)	2,000	2,650	3,150	3,150
	(g) Open University of Mauritius	16,000	10,000	10,200	10,400
.151	Quality Assurance Authority	5,000	12,500	15,000	18,000
28	Other Expense	100	100	100	100
28211	Transfers to Non-Profit Institutions				
.071	Higher Education Advisory Council	100	100	100	100
Capital 1	Expenditure	119,500	145,500	151,450	138,570
26	Grants	119,300	145,300	151,250	138,370
26323	Extra-Budgetary Units				
.041	Mauritius Qualifications Authority	8,000	8,000	11,000	11,000
.077	Rajiv Gandhi Science Centre	8,300	7,300	6,250	4,370
.143	Polytechnics Mauritius Ltd	10,000	26,000	26,000	20,000
.150	Higher Education Commission	91,000	100,000	105,000	100,000
	of which				
	(a) Infrastructure Funding for Higher Education	40,000	40,000	40,000	40,000
	Institutions	20,000	25,000	25,000	25.000
	(b) University of Mauritius	20,000	25,000	25,000	25,000
	of which (i) Climate Smart Agriculture Village (Belle	5,000	4,300	1,990	
	Mare) (EU Funded)	3,000	4,500	1,990	-
	(ii) Semi-industrial nanospinner(EU Funded)	5,000	-	-	-
	(iii) Supporting Sustainable Agriculture for Improved Food Security and Safety (EU Funded)	6,000	6,000	6,300	5,200
	(iv) Digital learning &Transformation Strategy (Office & Lab Equipment & Furniture)	-	2,000	4,000	4,000
	(c) University of Technology, Mauritius	7,000	10,000	12,000	9,000
	of which				
	(i) Renovation of ex-MITD Building	2,000	3,000	3,000	-
	(ii) Online Learning Management System	-	2,000	4,000	4,000
	(d) Université des Mascareignes	12,000	13,000	17,000	17,000
	of which				
	(i) Equipment - Formation Professionnelle (AFD Funded)	4,500	5,000	-	-
	(ii) Smart and Sustainable Campus	7,000	6,000	10,000	10,000
	(iii) Online Learning Management System	7,000	2,000	4,000	4,000
	(e) Mahatma Gandhi Institute (Tertiary)	2,000	3,000	3,000	3,000
	(f) Rabindranath Tagore Institute (Tertiary)	1,000	1,000	1,000	1,000
	(g) Open University of Mauritius	5,000	3,000	3,000	3,000
	(h) Higher Education Commission	4,000	5,000	4,000	2,000
.151	Quality Assurance Authority	2,000	4,000	3,000	3,000

**VOTE 4-1: Vice-Prime Minister's Office, Ministry of Education, Tertiary Education, Science and Technology -** *continued* 

Item No.	Details	2020/21 Estimates	2021/22 Estimates	2022/23 Planned	2023/24 Planned
31	Acquisition of Non-Financial Assets	200	200	200	200
31122	Other Machinery and Equipment				
.802	Acquisition of IT Equipment	100	100	100	100
31132	Intangible Fixed Assets				
.801	Acquisition of Software	100	100	100	100
	TOTAL	1,196,000	1,556,100	1,597,800	1,615,800

### **HUMAN RESOURCES**

SN	Position Titles	Funded	
SIN	Position Titles	2020/21	2021/22
Vote 4: V	ice-Prime Minister's Office, Ministry of Education, Tertiary Education, Science	12,033	12,567
and Tech	nology		
Sub-Head	4-101: General	234	270
1	Vice Prime Minister	1	1
2	Permanent Secretary	2	2
3	Deputy Permanent Secretary	6	6
4	Assistant Permanent Secretary	4	4
5	Chief Technical Officer (Education)	-	1
6	Director	6	3
7	Assistant Director	1	6
8	Director, Quality Assurance	1	1
9	Senior Quality Assurance Officer	1	1
10	Quality Assurance Officer	14	14
11	Head, National Education Counselling Service	1	1
12	Manager (ICT)	1	1
13	Assistant Manager (ICT)	1	2
14	Principal Physical Education Organiser	1	1
15	Senior Physical Education Organiser	-	-
16	Administrator (Education)	7	7
17	Coordinator, Health and Anti-Drug	_	-
18	Music Organiser	1	1
19	Business Development Officer (Ex-SMEDA)	1	1
20	Architect/Senior Architect	1	1
21	Liaison Officer/Senior Liaison Officer	2	2
22	Head, Library Cadre	1	1
23	Analyst (Education)	2	2
24	Manager, Financial Operations	1	2
25	Assistant Manager, Financial Operations	5	5
26	Principal Financial Operations Officer	4	4
27	Financial Officer/Senior Financial Officer	8	7
28	Assistant Financial Officer	3	4
29	Manager (Procurement and Supply)	4	4
30	Assistant Manager (Procurement and Supply)	3	3
31	Principal Procurement and Supply Officer	2	2
32	Procurement and Supply Officer/Senior Procurement and Supply Officer	5	5
33	Assistant Procurement and Supply Officer	5	8
34	Manager, Internal Control	1	1
35	Principal Internal Control Officer	3	3
36	Internal Control Officer/Senior Internal Control Officer	3	3
37	Manager, Human Resources	-	3
38	Assistant Manager, Human Resources	-	5
39	Senior Human Resource Executive	-	2

SN	Decition Titles	Funded	
SIN	Position Titles	2020/21	2021/22
40	Human Resource Executive	-	10
41	Office Management Executive	5	4
42	Office Management Assistant	10	10
43	Higher Executive Officer (Personal)	1	1
44	Office Supervisor	3	5
45	Management Support Officer	30	31
46	Confidential Secretary	12	13
47	Senior Word Processing Operator	2	2
48	Word Processing Operator	6	7
49	Senior Receptionist/Telephone Operator	1	1
50	Receptionist/Telephone Operator	6	6
51	Machine Minder/Senior Machine Minder (Bindery) (on roster)	2	5
52	Head Office Auxiliary	5	5
53	Office Auxiliary/Senior Office Auxiliary	22	23
54	Driver (on roster)	4	4
55	Driver	9	9
56	Stores Attendant	3	3
57	General Worker	10	10
	Health and Welfare Division		
58	Director (Health and Wellness)	1	1
59	Assistant Director (Health and Wellness)	-	-
Sub-Hea	d 4-103: Primary Education	6,744	7,223
	Management of Primary Education		
1	Director	2	1
2	Assistant Director	-	2
3	Assistant Director (Primary)	-	1
4	Assistant Permanent Secretary	4	4
5	Senior Library Officer	1	1
6	Liaison Officer/Senior Liaison Officer	2	2
7	Manager, Financial Operations	2	2
8	Assistant Manager, Financial Operations	2	2
9	Principal Financial Operations Officer	2	2
10	Financial Officer/Senior Financial Officer	7	7
11	Assistant Financial Officer	4	6
12	Manager, Human Resources	-	2
13	Assistant Manager, Human Resources	-	2
14	Senior Human Resource Executive	-	2
15	Human Resource Executive	-	8
16	Office Management Executive	2	2
17	Office Management Assistant	28	28
18	Office Supervisor	2	2
19	Management Support Officer	107	110
20	Confidential Secretary	8	8

CNI	Desition Titles	Funded	
SN	Position Titles	2020/21	2021/22
21	Word Processing Operator	24	24
22	Draughtsman's Assistant	1	1
23	Driver	2	2
24	Office Auxiliary/Senior Office Auxiliary	5	5
	Public Primary Schools		
25	Principal School Inspector	4	8
26	Senior School Inspector	12	12
27	School Inspector	27	35
28	Senior Supervisor of Oriental Languages	3	1
29	Supervisor of Oriental Languages	2	3
30	Supervisor (The Arts)	1	1
31	Assistant Supervisor (Oriental Languages)	15	18
32	Assistant Supervisor (The Arts)	4	4
33	Educational Psychologist	17	34
34	Head Master	178	187
35	Deputy Head Master	711	760
36	Deputy Head Teacher (Oriental Languages)	116	173
37	Primary School Educator	3,177	2,959
38	Primary School Educator (Oriental Languages) (Personal)	320	234
39	Trainee Primary School Educator	141	23
40	Trainee Primary School Educator (Holistic Development)	12	10
41	Health and Physical Education Instructor	23	23
42	Mentor	2	2
43	ICT Support Officer	133	132
44	Teaching Assistant	29	29
45	Support Teacher	235	470
46	Library Officer	-	257
47	Surveillant	-	257
48	Senior Educational Social Worker	4	4
49	Educational Social Worker	11	11
50	Principal ICT Technician	5	5
51	ICT Technician/Senior ICT Technician	8	8
52	Manager (Procurement and Supply)	1	1
53	Assistant Manager (Procurement and Supply)	2	2
54	Principal Procurement and Supply Officer	1	1
55	Procurement and Supply Officer/Senior Procurement and Supply Officer	7	7
56	Assistant Procurement and Supply Officer	7	7
57	School Clerk	167	177
58	Senior/Head School Caretaker	65	65
59	School Caretaker	171	211
60	Technical Design Officer	3	3

G7.7	Position Titles	Funded	
SN		2020/21	2021/22
61	Inspector of Works	3	3
62	Assistant Inspector of Works	-	1
63	Foreman	-	-
64	Driver (Heavy vehicles above 5 tonnes)	1	1
65	Carpenter	6	6
66	Mason	4	4
67	Painter	6	6
68	Plumber and Pipe Fitter	5	5
69	Electrician (New)	-	-
70	Welder (New)	_	-
71	General Assistant	5	5
72	Tradesman's Assistant	38	38
73	Stores Attendant	14	14
74	Lorry Loader	-	-
75	General Worker (Ex-SPI)	2	2
76	General Worker	356	293
	Zone d'Education Prioritaire Schools		
77	Head Master	26	26
78	Deputy Head Master	54	54
79	Deputy Head Teacher (Oriental Languages)	7	7
80	Primary School Educator	267	267
81	Primary School Educator (Oriental Languages) (Personal)	78	78
82	Health and Physical Education Instructor	1	1
83	School Clerk	11	11
84	Senior/Head School Caretaker	5	5
85	School Caretaker	19	19
86	General Worker	17	17
Sub-Hea	d 4-104: Secondary Education	4,957	4,974
	Management of Secondary Education		
1	Director	2	1
2	Assistant Director	1	2
3	Administrator (Education)	3	7
4	Senior Educational Psychologist	4	4
5	Pedagogical Inspector (Personal)	1	1
6	Physical Education Organiser	-	-
7	Assistant Permanent Secretary	3	3
8	Liaison Officer/Senior Liaison Officer	2	2
9	Senior Library Officer	2	2
10	Manager, Financial Operations	2	2
11	Assistant Manager, Financial Operations	2	2
12	Principal Financial Operations Officer	2	2
13	Financial Officer/Senior Financial Officer	5	5
14	Assistant Financial Officer	3	6

SN	Position Titles	Fun	Funded	
SIN		2020/21	2021/22	
15	Manager (Procurement and Supply)	1	1	
16	Assistant Manager (Procurement and Supply)	2	2	
17	Principal Procurement and Supply Officer	1	1	
18	Procurement and Supply Officer/Senior Procurement and Supply Officer	4	4	
19	Assistant Procurement and Supply Officer	4	6	
20	Manager, Human Resources	-	2	
21	Assistant Manager, Human Resources	-	2	
22	Senior Human Resource Executive	-	2	
23	Human Resource Executive	-	8	
24	Office Management Executive	2	2	
25	Office Management Assistant	8	8	
26	Management Support Officer	63	64	
27	Confidential Secretary	9	9	
28	Word Processing Operator	25	25	
29	Draughtsman's Assistant	1	1	
30	Machine Minder/Senior Machine Minder (Bindery) (on roster)	3	3	
31	Driver	2	2	
32	Office Auxiliary/Senior Office Auxiliary	7	7	
	Public Secondary Schools			
33	Rector	47	63	
34	Deputy Rector	60	60	
35	Senior Educator (Secondary)	46	46	
36	Educator (Secondary)	2,874	2,905	
37	Educator (Secondary) (Physical Education)	133	133	
38	Educational Psychologist	16	34	
39	Senior Librarian	2	2	
40	Librarian	3	3	
41	Library Officer	59	59	
42	Senior Library Clerk	7	7	
43	Library Clerk	43	43	
44	ICT Technician/Senior ICT Technician	8	9	
45	School Superintendent	57	57	
46	Assistant School Superintendent	72	72	
47	Usher/Senior Usher (Education) (Male)	1	1	
48	Educational Social Worker	11	11	
49	School Clerk	63	63	
50	Word Processing Operator	11	11	
51	Technical Design Officer	1	1	
52	Inspector of Works	1	1	
53	Assistant Inspector of Works	1	1	
54	Senior Computer Laboratory Auxiliary	4	4	
55	Computer Laboratory Auxiliary	110	110	
56	Senior Laboratory Auxiliary	38	38	
57	Laboratory Auxiliary	276	276	

CN	Position Titles	Fur	Funded	
SN		2020/21	2021/22	
58	Library Auxiliary/Senior Library Auxiliary	61	61	
59	Head Workshop Assistant	4	4	
60	Workshop Assistant/Senior Workshop Assistant	56	48	
61	Senior/Head School Caretaker	25	25	
62	School Caretaker	110	110	
63	Machine Minder/Senior Machine Minder (Bindery) (on roster)	3	3	
64	Carpenter	2	2	
65	Mason	2	2	
66	Painter	1	1	
67	Plumber and Pipe Fitter	2	2	
68	General Assistant	1	1	
69	Tradesman's Assistant	14	14	
70	Gardener/Nursery Attendant	3	2	
71	Stores Attendant	6	6	
72	Lorry Loader	1	1	
73	General Worker (Ex-SPI)	2	2	
74	General Worker	416	357	
	Pre-Vocational Education			
75	Inspector (Pre-Vocational) (Personal)	1	-	
76	Educator (Secondary) (Pre-Vocational)	81	77	
77	Teacher (Secondary) (Pre-vocational)	51	51	
78	Machine Minder/Senior Machine Minder (Bindery) (on roster)	1	1	
79	General Worker	6	6	
Sub-Hea	d 4-106: Special Education Needs	68	70	
1	Head, SEN Resource Centres	-	1	
2	Senior Inspector, Specialised Schools/Day Care Centres	1	1	
3	Inspector, Specialised Schools/Day Care Centres	2	2	
4	Head Specialised Schools	3	3	
5	Deputy Head, Specialised Schools	3	4	
6	Educator (SEN)	35	35	
7	Occupational Therapist/Senior Occupational Therapist	4	4	
8	Speech Therapist and Audiologist/Senior Speech Therapist and Audiologist	2	2	
9	Physiotherapist/Senior Physiotherapist	2	2	
10	Management Support Officer	1	1	
11	School Caretaker	1	1	
12	Driver	7	7	
13	General Worker	7	7	
Sub-Hea	d 4-108: Tertiary Education	30	30	
1	Permanent Secretary	1	1	
2	Deputy Permanent Secretary	1	1	
3	Assistant Permanent Secretary	2	2	
4	Director (Tertiary)	1	1	
5	Assistant Director (Tertiary)	1	1	
6	Administrator (Tertiary)	1	1	

SN	Position Titles	Funded	
SIN		2020/21	2021/22
7	Office Management Executive	2	2
8	Office Management Assistant	4	4
9	Higher Executive Officer (Personal)	1	1
10	Management Support Officer	5	5
11	Confidential Secretary	4	4
12	Word Processing Operator	2	2
13	Receptionist/Telephone Operator	1	1
14	Office Auxiliary/Senior Office Auxiliary	3	3
15	Driver	1	1
	TOTAL	12,033	12,567