

MINISTRY OF FINANCE AND ECONOMIC DEVELOPMENT
Circular No. 8 of 2016

My Ref: CF/30/20/187
From: Financial Secretary
To: Supervising Officers-in-Charge of Ministries/Departments and Accounting Officers

Execution and Monitoring of the 2016-2017 Budget

The purpose of this Circular is to provide guidelines to Ministries, Departments and other Government Agencies for the effective execution and monitoring of the 2016-2017 Budget.

2. As you are aware, the authorised expenditure, both recurrent and capital, in respect of the services of your Ministry for FY 2016-2017 has been passed by the National Assembly through the Appropriation Act 2016 and the 2016-2017 Estimates. The sums approved also cater for expenditure already incurred under Vote on Account. Moreover, various legislations have been amended through the Finance (Miscellaneous Provisions) Act 2016 to give effect to a number of measures announced in the 2016-2017 Budget Speech and its Annex.

3. In order to achieve the set objectives of the Budget and to mitigate implementation risks, we need to ensure, collectively, rigorous execution and monitoring of the Budget.

Implementation of Measures announced in the Budget Speech and its Annex

4. The Secretary to Cabinet and Head of Civil Service, in his letter dated 30 August 2016, has already requested you to take all the necessary steps for prompt implementation and monitoring of Budget Measures falling under your purview and to make internal arrangements for the regular follow up.

5. To facilitate coordination, you are requested to submit a monthly progress report on the implementation of budget measures, as per **Annex I**, within one week after the end of each month, to the Monitoring and Evaluation Unit of this Ministry (Attention: Mrs P. Bonomaully – poogarah-bonomaully@govmu.org) with a copy to the relevant Sector Ministry Support Teams (SMSTs).

Managing Public Sector Investment

6. You will reckon that delays in implementation of projects will impact negatively on our economic growth prospects and also in achieving the objectives set in the Budget and the Government Programme. In this context, the whole Public Investment Management Framework is being revamped with the assistance of the IMF and the World Bank.

7. This Ministry will work in close collaboration with you on the following:

- (i) customising the Standard Framework Agreement, together with the Public Procurement Office, to your requirements to enable procurement of the services of consultants/contractors, outside the public sector, for projects up to Rs 25 million;
- (ii) setting up/strengthening of Project Implementation Units in 5 large Ministries/Departments for the effective planning and implementation of capital projects; and

- (iii) developing guidelines for procurement of assets under the Operating Lease Method.

8. As part of our capital expenditure monitoring exercise, you are requested to submit a quarterly progress report on implementation of capital projects under your Ministry/Department as per **Annex II**. You are reminded that the authority to incur capital expenditure under the carry-over provision for FY 2015-2016 will lapse on **30 September 2016**. Any payment not effected by that date will have to be met from budgetary provisions for FY 2016-2017.

Reform of Public Sector Bodies

9. In line with Strategy Nine “A Major Public Sector Reform Programme” announced in the 2016-2017 Budget Speech, public sector bodies that have been making losses and accumulating debt are required to submit a turnaround plan. You should, therefore, ensure that concerned institutions prepare and submit their plans to the Public Sector Efficiency Bureau of this Ministry (Attention: Mr I. Bonomaully – ibonomaully@govmu.org) by **31 October 2016**. A further communication on this issue will be addressed to concerned institutions in due course.

10. Your attention is drawn to the fact that the Public Enterprise Information Management System (PIMS) has been transferred to this Ministry. It is currently being upgraded into a dynamic database to capture updated financial and non-financial information of public sector bodies. In this respect, your collaboration will be required to ensure that necessary information are submitted through the system for an effective monitoring of performance of public sector bodies.

Key Actions and Key Performance Indicators

11. The Key Actions and Key Performance Indicators (KPIs) for each Ministry/Department have been set out in the Estimates 2016-2017. As part of the monitoring exercise, you should submit a quarterly progress report on achievement of actions and indicators of your Ministry/Department, as per **Annex III**, within 12 days after the end of each quarter.

12. In addition, as mentioned in the Annex to the Budget Speech, Ministries/Departments are required to set additional KPIs for their own internal performance management and put in place an effective monitoring and reporting system. Those additional KPIs will have to be included and reported upon in the Annual Report on Performance mentioned below.

13. In this context, the Business Intelligence Module of the e-budget system is being developed together with the State Informatics Limited. This new tool provides a dashboard which will help you monitor progress of your Ministry/Department against set targets.

14. The system is expected to be operational in the course of this year. Necessary training sessions will be organised shortly and you are kindly requested to arrange for the release appropriate of staff for that training.

Annual Report on Performance

15. In line with the amendments made in 2015 to the Finance and Audit Act, Ministries/Departments are required to prepare an Annual Report on their performance for FY 2016-2017 and submit same to this Ministry by October 2017.

16. This Ministry will issue guidelines on preparation of the Report by **31 October 2016**. Moreover, we will work together with selected Ministries to assist them in the preparation of their Annual Reports for FY 2015-2016 on a pilot basis.

Financial Management

17. As regards financial management, you are requested to ensure that expenditure under your purview is kept within the ceiling approved by the National Assembly so as to avoid recourse to supplementary appropriation during the course of the year. This is imperative to be in line with our fiscal strategy for upholding of fiscal discipline and financial prudence.

18. It has been noted with concern that, in the quarterly submission of revised estimates for both revenue and expenditure, the causes for the main deviations from the budget estimates are not systemically and fully provided. You should, therefore, ensure that such information is included in your revised estimates as per **Annex IV** which has to be submitted to this Ministry within 12 days after the end of each quarter.

19. The Operational Guidelines for the execution and monitoring of the 2016-2017 Budget are set out in the **Appendix**.

Financial Clearance

20. You are also reminded that in accordance with the Finance and Audit Act, the provision for Contingencies is meant for urgent and unforeseen expenditure that cannot, without injury to the public service, be postponed. Such provisions will not be released to compensate for poor planning or inefficient budget management.

21. You should, therefore, manage your budget within the voted limits and seek prior financial clearance from this Ministry on any new proposal that would entail additional commitment of public funds or result in the creation of a liability to Government.

22. Similarly, on matters relating to taxes, duties, levies and fees, including tax exemption and also before signing any Memorandum of Understanding, contract or agreement involving tax implication, you should obtain prior financial clearance from this Ministry.

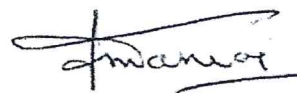
Mission Expenses

23. Regarding overseas mission, the budgetary provision has been made under Vote 27-1: Centrally Managed Expenses of Government. I will request my colleagues Supervising Officers to ensure that their annual mission plan is strictly in accordance with the resources that will be allocated to them in due course. This Ministry will shortly issue a separate circular in respect of overseas missions.

SMSTs and Financial Operations Officers

24. The list of SMSTs and Officers of the Financial Operation Cadre who would be interfacing with relevant Ministries/Departments as well as their respective contact details are provided at **Annex V**. This list is subject to changes and you will be informed accordingly.

25. Kindly convey the contents of this circular to all Departments/Statutory Bodies falling under your responsibility. I trust that you will give your full collaboration and consideration to the above matters.



D. D. Manraj, GOSK
Financial Secretary
07 September 2016

Copy to:

- (i) Secretary to Cabinet and Head of the Civil Service
- (ii) Director of Audit
- (iii) Accountant-General
- (iv) Directors, Economic and Finance, MOFED
- (v) Director, Financial Operations
- (vi) Officers-in-Charge of Finance Section in Ministries/Departments

List of attachments:

Appendix: Operational Guidelines for execution and monitoring of 2016-2017 Budget
Annex I: Implementation of Budget Measures 2016-2017
Annex II: Monitoring of Public Sector Investment
Annex III: Monitoring of Key Actions and Key Performance Indicators for FY 2016-2017
Annex IV: Revised Estimates of Expenditure and Revenue - 2016-2017
Annex V: MOFED SMSTs

Operational Guidelines for Execution and Monitoring of 2016-2017 Budget

Monitoring of Revenue and Expenditure

- 1. Forecast of monthly flows:** Each Ministry/Department should input its forecasts of monthly expenditure and revenue directly in the Treasury Accounting System (TAS) and ensure that their sums tally with the amount appropriated by the National Assembly. In the case of investment projects, the data input should be supplemented by the entry of their approved Project Value into the TAS (CAP PROJECT Book).
- 2. Actual flows:** MOFED will continue to monitor overall budget execution through the TAS. This exercise will be supplemented by monitoring of individual Ministries/Departments by the relevant SMST.
- 3. Revised Estimates:** Ministry/Department should submit revised estimates of expenditure and revenue within 12 days after the end of each quarter. These revised estimates should be realistic and should include reasons for any major deviation. The revised estimates concerning expenditure should be forwarded to the relevant SMST while information on revenue should be forwarded to Mr M. Bheekhee (mbheekhee@govmu.org).
- 4. Investment Projects:** Ministry/Department should regularly update the status of individual investment projects falling under their purview. A soft copy of the statement of Expenditure at Annex III should be sent to the PSIP Unit of MOFED (psip@govmu.org) and copied to SMSTs within 12 days following the end of each quarter.
- 5. Deviations:** It has been noted with concern that some Ministries and Departments do not provide explanation on the main variations between (i) actual and forecast for the period; and (ii) revised estimates and the budget estimates. This makes monitoring and analysis more difficult. Thus Ministry/Department is requested to provide those explanations in their quarterly returns.
- 6. Expenditure commitments:** In addition to actual flows, the TAS provides for the recording of information on firm expenditure commitments (e.g claims being processed and payments in respect of works already completed). This information is essential for monitoring, budgeting and to assess whether we are meeting our fiscal targets. However, it has been noted that Ministries and Departments are not making use of this function of the TAS. You are therefore requested to include information in respect of firm commitments in the TAS.

Human Resources

- 7.** You are reminded that financial clearance from this Ministry is not required for funded vacancies already included in the 2016-2017 Budget. Ministries/Departments should, however, seek establishment and financial clearances for new or additional HR proposal.
- 8.** You may wish to note that this Ministry will shortly enlist interns under the Service to Mauritius Programme (STM). Ministries/Departments should submit their requests to this Ministry in the event they require services of interns under this programme.

Book Adjustments in respect of foreign financing of projects

- 9.** Ministries/Departments are requested to follow instructions set out in Circular No. 13 of 2012 issued by this Ministry on financial management of external funding and government loans to public entities.

10. Necessary book adjustments in respect of projects financed from external sources should be made as soon as the appropriate advice is obtained from funding agencies. Ministries should also inform MOFED of any grant agreement that is entered into with Development Partners and submit a copy thereof to us. These are required to ensure transparency and proper accounting of financial transactions in the Government budgeting system.

Accounting of Revenue

11. In order to comply with the provisions in the Finance and Audit Act, all grant money received from donor agencies should be accounted for in the Consolidated Fund. Furthermore, no bank account should be opened by a Ministry/Department unless prior approval of the Financial Secretary is obtained.

Transfer of Surplus Balance

12. Your attention is drawn to the fact that the Statutory Bodies (Accounts and Audit) Act has recently been amended to allow for the transfer of operating surplus or accumulated revenue reserves arising from special circumstances to the Consolidated Fund. In this context, the relevant SMST will liaise with you in due course.

Monitoring of Public Sector Investment

Ministry/Department:

PSIP Code	Description	Start/ Finish Date	Status	Approved Project Value	Revised Project Value	Cumulative Expenditure up to 30.06.2016	2016-2017		Revised Projections						
							Estimates	Actual Expenditure (1 July to last quarter)	Revised Estimates	2017-18	2018-19	2019-20	2020-21		
	Vote/Sub-Head: XX1														
	Vote/Sub-Head: XX2														

Rs Million

Checked and Certified by:

Signature:.....
 Name of Officer-in-charge:.....
 (Finance Section)

Signature:.....
 Name of Supervising
 Officer:.....

Ministry/Department:
 Revised Estimates of Revenue - 2016-2017

Rs 000

Item No.	Details	2016-17 Estimates	Performance - Cumulative up to last quarter			2016-17 Revised Estimates	Variance	
			Forecast	Actual	Variance		Reasons for Major Variation	(Revised Estimates less Estimates) Rs 000
	Recurrent Revenue: 111XXX							
Item 1	XXXX							
Item 2	XXXX							
Item 3	XXXX							
Etc.	Etc.							
	Capital Revenue : 13XXXX							
Item 1	XXXX							
Item 2	XXXX							
Item 3	XXXX							
Etc.	Etc.							

MINISTRY OF FINANCE AND ECONOMIC DEVELOPMENT

SECTOR MINISTRY SUPPORT TEAMS (SMSTs)

Sector	Responsible Officer & Contact Details	Team member	Tel. No.	Email Address
SOCIAL PROTECTION				
Social Security, National Solidarity and Reform Institutions	Mr J. MOWNAH (LA) Tel: 201 3945 jmownah@govmu.org	Mrs R. Jheengut [A]	201 3950	rjheengut@govmu.org
		Ms R. Moosoohur (STM)	201 3980	rmoosoohur@govmu.org
Social Integration and Economic Empowerment		Mr S. Aukhjee [A]	201 1104	saukhjee@govmu.org
		Ms. A. Muslun [A]	201 3980	amuslun@govmu.org
		Mrs N. Ramasamy [FO]	201 1224	nnaidoo-ramasamy@govmu.org
MANPOWER & CAPACITY BUILDING				
Education and Human Resources	Mr C. PADDIA (LA) Tel : 201 1153 cpaddia@govmu.org	Mrs K. Sew Hee [A]	201 1145	spiang-sang-sew-hee @govmu.org
		Ms S. Mamode Hosmun [A]	201 1950	sbmamodehosmun@govmu.org
Tertiary Education (Incl. Knowledge Hub)		Mrs K. Nunkoo-Puttur [A]	201 1761	snunkoo@govmu.org
Labour and Employment		Ms R. Docile [A]	201 2879	pdocile@govmu.org
		Mrs S. Rama-Subhoo [FO]	201 2822	sramasubhoo@govmu.org
HOUSING & HEALTH				
Housing and Lands (Incl. Social Housing)	Mr L. GHOORAH (LA) Tel: 201 1343 lghoorah@govmu.org	Mr P. Benee [A]	201 1259	pbenee@govmu.org
		Mr S. Majie [A]	201 2520	smajie@govmu.org
		Mr R. Dhoomun [AMFO]	201 3892	rdhoomun@govmu.org
Health and Quality of Life		Ms D. Heerah [A]	201 2822	dheerah@govmu.org
		Mr M. A. Peters [A]	201 1259	mpeters@govmu.org
		Mrs I. Munqur [FO]	201 2493	imunqur@govmu.org
FAMILY, YOUTH & CULTURE				
Youth and Sports	Dr D. PALIGADU (Director) Tel: 201-3902 dpaligadu@govmu.org	Mrs. P. Bhantooa [A]	201 3950	pbhantooa@govmu.org
		Mrs F. Codabux [FO]	201 2594	fcodabux@govmu.org
Arts and Culture		Mrs. P. Bhantooa [A]	201 3950	pbhantooa@govmu.org
Gender Equality and Child Development (Incl. Ombudsperson for Children Office)		Mr J. Tangman [A]	201 3950	jtangman@govmu.org
		Mrs N. Ramasamy [FO]	201 1224	nnaidoo-ramasamy@govmu.org
ENVIRONMENT				
Environment, Sustainable Development, Solid waste & Beach Management (Incl. National Disaster Management)	Mrs W. ELAHEE-DOOMUN (LA) Tel: 201 1690 elaheedoomun@govmu.org	Ms S. Ramprosand [A]	201 2314	sramprosand@govmu.org
		Mr D. Sockalingum [FO]	201 2896	dsockalingum@govmu.org
PUBLIC UTILITIES				
Energy, Water, Waste Water and Radiation Protection Services Procurement Issues & PPP Issues	Mrs S. APPANAH (LA) Tel: 201 3750 sappanah@govmu.org	Mr H.R Urdhin [A]	201 2328	hurdhin@govmu.org
		Ms P. Ujoodha [A]	201 3750	pujoodha@govmu.org
		Mr D. Narroo [FO]	201 3917	dnarroo@govmu.org

Sector	Responsible Officer & Contact Details	Team member	Tel. No.	Email Address
INFRASTRUCTURE				
Public Infrastructure and Land Transport National Development Unit (Incl. Build Mauritius Fund)	Mr C. CHARITAR (LA) Tel: 201 1566 ccharitar@govmu.org	Mr A. Ramdhany [A]	201 1420	aramdhany@govmu.org
		Ms R. Rumzan-Maudarbaccus [A]	201 2566	rarumzan@govmu.org
		Mr G. Buckhory [STM]	201 2222	gbuckhory@govmu.org
		Mr D. Sockalingum [FO]	201 2896	dsockalingum@govmu.org
FOREIGN AFFAIRS & TOURISM				
Foreign Affairs, Regional Integration and International Trade	Mrs V. PAREEATUMBEE (LA) Tel: 201 3541 cpareeatumbee@govmu.org	Mr V. Bhurosah [SA]	201 3414	vbhurosah@govmu.org
Regional Economic Integration		Ms L. Kalloo [A]	201 3988	lkaloo@govmu.org
Tourism		Ms S. Gokhool [A]	201 3988	sungokhool@govmu.org
		Ms A. Velappa-Naiken [A]	201 3414	avelappa@govmu.org
		Ms S. Hingoo [FO]	201 3551	shinghoo@govmu.org
ICT, INNOVATION & PUBLIC SECTOR REFORM				
Technology, Communication and Innovation (Inc. E-Government)	Mrs S. RAMA (Director) Tel: 201 1998 srama@govmu.org	Mrs R. Nohur [A]	201 2448	rnohur@govmu.org
Public Service Reform		Mr D. Narroo [FO]	201 3917	dnarroo@govmu.org
FINANCIAL SERVICES				
Ministry of Financial Services, Good Governance and Institutional Reforms	Mr. R.SOKAPPADU (Assistant Director) Tel: 201 1482 rsokappadu@govmu.org	Mrs N. Teeluckdary [A]	201 1637	nmotee@govmu.org
		Ms M. Ramsamy [A]	201 3457	meramsamy@govmu.org
		Mrs S. Rama-Subhoo [FO]	201 2822	sramasubhoo@govmu.org
INDUSTRY & COMMERCE				
Industry, Commerce and Consumer Protection	Mr S. GOPALL (LA) Tel: 201 1224 sgopall@govmu.org	Mr T. Kathapermal [A]	201 1091	tkathapermall@govmu.org
Business Enterprise and Co-operatives		Mrs S. Bedacee [A]	201 2667	sbedacee@govmu.org
		Ms S. Mahamoodally [A]	202 2667	samahamoodally@govmu.org
		Ms S. Hingoo [FO]	201 3551	shinghoo@govmu.org
SME Development	Mr I. BONOMAULLY (Director) Tel: 201 2491 ibonomaully@govmu.org	Mr T. Kathapermal [A]	201 1091	tkathapermall@govmu.org
		Mr B. Mahadeo [AMFO]	201 2040	bmahadeo@govmu.org
AGRO-INDUSTRY & OCEAN ECONOMY				
Agro-Industry and Food Security	Mr D. BUNDHOO (LA) Tel: 201 1592 dbundhoo@govmu.org	Mr S. Jeebodhun [A]	201 1452	sjeebodhun@govmu.org
Ocean Economy, Marine Resources and Outer Islands		Mr S. Hurry [FO]	201 3262	sihurry@govmu.org
		Mr R. Etwaroo [A]	201 2766	retwaroo@govmu.org
		Mrs A. Canagareddy [FO]	201 3875	adcanagareddy@govmu.org
Fisheries		Ms G. Nunkoo [A]	201 2335	gnunkoo@govmu.org
		Mr S. Hurry [FO]	201 3262	sihurry@govmu.org
REGIONAL & LOCAL GOVERNMENT				
Rodrigues Regional Assembly	Dr D. PALIGADU (Director) Tel: 201-3902 dpaligadu@govmu.org	Mr R. Sultoo [A]	201 3733	rsultoo@govmu.org
Local Government Fire Services		Mrs A. Pyneeedee [A]	201 3998	atandarayen@govmu.org
		Mrs C. Liong Fah [A]	201 2492	n-liong-fah@govmu.org
			Mrs I. Mungur [FO]	201 2493

Sector	Responsible Officer & Contact Details	Team member	Tel. No.	Email Address
SECURITY & JUSTICE				
VOTE 1 (Constitutional Bodies Excl. Ombudsperson for Children) Attorney-General's Office Prison Service Printing & Meteorological Services	Mr. A. PONNUSAWMY (Assistant Director) Tel: 201- 2385 aponnusawmy@govmu.org	Mr S. Rungassamy [A]	201 2335	srungasamy@govmu.org
		Mrs M. Moolye [FO]	201 2767	mmoolye @govmu.org
		Ms S. Deerpaul [SA]	201 2752	sdeerpaul@govmu.org
Prime Minister's Office (Excl. Rodrigues & NDU) Police Service		Mr N. Mutty [A]	201 1104	nemutty@govmu.org
		Mrs N. Beedassy [FO]	201 1452	nbeedassy @govmu.org
HR BUDGETING				
Civil Service and Administrative Reforms HR Budgeting E-Budgeting	Mrs D. LAN HING PO (LA) Tel: 201 3014 dlan-hing-po@govmu.org	Mr H.K. Bachoo [A]	201 3605	hbachoo@govmu.org
		Mr R. Jugroop [FO]	201 2041	rjugroop@govmu.org

Note: LA- Lead Analyst; SA- Senior Analyst; A- Analyst / Senior Analyst; AMFO- Assistant Manager, Financial Operations;
FO- Financial Officer / Senior Financial Officer

MINISTRY OF FINANCE AND ECONOMIC DEVELOPMENT

CENTRAL TEAMS

Sector	Responsible Officer & Contact Details	Team member	Tel. No.	Email Address
PUBLIC DEBT MANAGEMENT				
Public Debt Management Loans Administration	Mr K. GUPTAR (Advisor) Tel: 201 1577 kguptar@govmu.org	Mr S. Mohajur [SA] Mr M. Ramen [A] Mr H. Panchoo [A] Mr K. Domah [A] Mr A. Yearoo [A]	201 2955 201 2958 201 2959 201 2959 201 3903	smohajur@govmu.org mramen@govmu.org hpanchoo@govmu.org kdomah@govmu.org myearoo@govmu.org
BUDGET EXPENDITURE MANAGEMENT				
Appropriations & Supplementary Appropriations Public Expenditure Monitoring & Management Centrally Managed Expenditure Medium Term Expenditure Framework (MTEF)	Mr A. ACHARUZ (Director) Tel: 201 1308 aacharuz@govmu.org	Mr J.Ramyed [A] Mr A. Dreepaul [A] Mrs L. Mohit-Hooper [A] Mr S. K. Fowdur [A]	201 3728 202 3728 201 2606 202 2606	jramyed@govmu.org adreepaul@govmu.org lhoober@govmu.org sfowdur@govmu.org
PUBLIC FINANCIAL MANAGEMENT				
Public Financial Management Legislations Financial Management Manual Performance Based Budgeting Framework & Indicators	Mr A. ACHARUZ (Director) Tel: 201 1308 aacharuz@govmu.org	Mrs N. Aubdoolah-Suhootoorah [A] Mr A. Mooteea [A]	201 2702 201 2404	nsuhootoorah@govmu.org rmooteea@govmu.org
MEDIUM TERM FISCAL FRAMEWORK & PSIP				
Medium Term Fiscal Framework (MTFF) Statistics & Economic Indicators (incl.GFS)	Mr A. ACHARUZ (Director) Tel: 201 1308 aacharuz@govmu.org	Mr R. Hittoo [A] Ms N. Hingah [A] Mrs F.Lowtun-Boolakee [A]	201 3464 201 3464 201 2762	rhittoo@govmu.org bhingah@govmu.org flowtun-boolakee@govmu.org
Public Sector Investment Programme	Mr A. ACHARUZ (Director) Tel: 201 1308 aacharuz@govmu.org	Mr R. Sultoo [A] Mrs A. Pankan-Darbaree [A] Mr S. Oozeer [A]	201 3733 201 3731 201 1760	rsultoo@govmu.org apankan-darbaree@govmu.org soozeer@govmu.org
DIRECT TAXATION				
Income Taxation Property Taxation Land Development Issues	Mr J. SUHOOTOORAH (LA) Tel: 201 3517 ssuhootoorah@govmu.org	Mr G. Sokeechand [A] Mr K. Suddason [A] Ms S. Gowrydoss [A]	201 3734 201 1996 201 3517	gsokeechand@govmu.org ksuddason@govmu.org swgowrydoss@govmu.org
INDIRECT TAXATION				
Indirect Taxation (incl. Green taxation) Non Tax Revenues Revenue Policy	Mr M. BEEKHEE (LA) Tel: 201 1078 mbheekhee@govmu.org	Ms R. Goolamamode [A] Ms N. Codadeen [A] Mr S. Doorgapersand [A]	201 1257 201 3462 201 1231	rgoolamamode@govmu.org bncodadeen@govmu.org sdoorqapersand@govmu.org

Sector	Responsible Officer & Contact Details	Team member	Tel. No.	Email address
MACRO-FISCAL RISKS				
Long Term Fiscal risks (incl. Pension Issues & State-Owned Enterprises)	Mr K. SEEBUNDHUN (LA) Tel: 201 1818 kseebundhun@govmu.org	Mr V. Ramkelawon [A]	201 1616	vramkelawon@govmu.org
Assets and Liabilities		Mr A. Rughoobur [A]	201 2767	arughoobur@govmu.org
		Mrs K. Vyapooree-Ponin [A]	201 2492	kvapooree-ponin@govmu.org
GOVERNMENT INVESTMENT/ REFORM CELL				
	Dr. S. NARRAINEN (Senior advisor) Tel: 201 2071 stnarrainen@govmu.org	Ms P. Kutwoaroo [A]	201 2149	pkutwoaroo@govmu.org
		Mr A. Baganee [A]	201 3768	abaganee@govmu.org
		Ms Z. Ebramjee [STM]	202 3768	zebramjee@govmu.org
MONITORING & EVALUATION				
Budget Speech Implementation	Mrs P. OOGARAH-BONOMAULLY (LA) Tel: 201 3230 poogarah-bonomaully@govmu.org	Ms H. Choolhye [A]	201 2420	hchoolhye@govmu.org
Monitoring of Non-Financial Indicators (Key Actions)		Ms T. Hurchun [A]	201 2956	thurchun@govmu.org
EXTERNAL COMMUNICATION & INNOVATIVE FINANCING				
Innovative Infrastructure Financing	Mr I. BONOMAULLY Director Tel: 201 2491 ibonomaully@govmu.org	Ms J. Oogur [A]	201 3375	joogur@govmu.org
Port & Airport Development & Freeport Issues		Mrs S. Dilmamode [A]	201 1603	bdilmamode@govmu.org
Shipping and Bunkering		Ms S. Hingoo [FO]	201 3335	shingoo@govmu.org
INVESTMENT & BUSINESS FACILITATION				
Investment Promotion & Facilitation	Mr A. KOKIL Director Tel: 201 2766 akokil@govmu.org	Mr D. Trilok [SA]	211 5695	ltrilok@govmu.org
Doing Business Facilitation		Mrs T. Nathoo [A]	201 3437	tnathoo@govmu.org
AFRICA STRATEGY				
Africa Strategy	Mr M. RAWOTEEA (LA) Tel: 201 3900 mrawoteea@govmu.org	Mr N. Armoogum [A]	201 3590	narmoogum@govmu.org
Special Economic Zones		Mr S. Damree [A]	201 1233	sdamree@govmu.org
		Mr K. Veerasamy [A]	201 3457	kveerasamy@govmu.org
Bilateral Agreements (Incl. DTA, IPPA)		Ms P. Dasootee [STM]	201 3457	pdasootee@govmu.org
DEVELOPMENT COOPERATION				
Cooperation with Development Partners (Incl. ADB & WB)	Mr G. BUSSIER Director Tel: 201 2339 gbussier@govmu.org	Mrs R. Ramsum [A]	201 2485	rramsum@govmu.org
Foreign Technical Assistance		Mr R. Ramayad [A]	201 3840	rramayad@govmu.org
		Mrs H. Rojoa [A]	201 1156	bhrojoa@govmu.org
Foreign Aid		Mr F. Appavou [A]	201 2749	fappavou@govmu.org

Note: LA- Lead Analyst; SA- Senior Analyst; A- Analyst / Senior Analyst; AMFO- Assistant Manager, Financial Operations; FO- Financial Officer / Senior Financial Officer