

**MINISTRY OF FINANCE, ECONOMIC PLANNING AND
DEVELOPMENT**

Circular No. 2 of 2022

My Ref: BUDGT/CALL/CIRCL

To: Supervising Officers-in-Charge of Ministries/Departments

2022-2023 Budget Circular

You are kindly requested to submit your budget proposals, both expenditure and revenue, for financial year 2022-2023 and indicative estimates for 2023-2024 and 2024-2025 at latest by **08th April 2022**.

2. As you are aware, the current Russia-Ukraine conflict has increased the level of uncertainty in the global economy. Even prior to the conflict, the IMF in January 2022 stated that the world economic recovery would decelerate markedly this year. With this conflict, the recovery is expected to decelerate further.

3. As regards the Mauritian economy, the measures taken by Government, including those in the last two budgets, were meant to set the economy on a strong recovery path. However, the resurgence of the Omicron variant has slowed down the pace of the recovery.

4. The 2022-2023 Budget will, therefore, aim at building more resilience into our economy in order to face the new challenges being thrust upon our economy and country.

5. Clearly, the next budget will be formulated in a very difficult context. It is imperative that we re-calibrate our priorities in order to ensure the sustainability of public finances and effective delivery of public services.

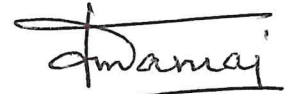
6. You should, therefore, adhere to the Guidelines set out at **Annex I** in formulating your budget proposals, inter-alia, by:

- (i) reducing recurrent expenditure and eliminating wastages, such as unnecessary overtime payments;
- (ii) ensuring that projects and schemes are well prepared to avoid cost overruns;
- (iii) reviewing processes and procedures to improve public service delivery;
- (iv) reviewing the operations of public bodies to reduce their dependence on the National Budget; and
- (v) addressing issues raised by the Director of Audit.

7. At the national level, we must achieve high level of savings in energy and accelerate the implementation of our import substitution strategy, in particular the production of renewable energy, food and manufactured products.

8. Budgetary resources will be strictly allocated to new national priorities and objectives.

9. Kindly relay the contents of this Circular to all public sector bodies falling under your responsibility.



**D. D. Manraj, GOSK
Financial Secretary
11 March 2022**

CC to:

- (i) Secretary to Cabinet and Head of the Civil Service
- (ii) Director of Audit
- (iii) Accountant-General
- (iv) Officer-in-Charge, Finance Section of Ministries and Departments

Encl.:

Annex I: Guidelines for Preparation and Submission of Budget Proposals

- Appendix I: Format for Strategic Overview
- Appendix II: Format for Expenditure Proposals
- Appendix III: Format for Human Resource Proposals
- Appendix IV: Format for New Scheme/Measure
- Appendix V: Financial Information on Public Sector Bodies
- Appendix VI: Format for Revenue Estimates
- Appendix VII: MOFEPD Sector Ministry Support Teams (SMSTs)

Guidelines for Preparation and Submission of Budget Proposals

A. Strategic Overview

1. Ministries/Departments should update their Note on Strategic Overview taking into account recent developments. They should include new policies and strategies for the next three financial years consistent with the Government Programme and the objectives of Government to build more resilience into our economy and ensure the sustainability of public finances and effective delivery of public services.

2. The Note, as per **Appendix I**, should provide an overview of the respective sectors that would be included in the Budget Estimates Document. As such, it should be clear and concise, and should include the following 5 parts:

- (i) **Mission Statement;**
- (ii) **Current Situation and Challenges** - this part should include key realisations, strengths, challenges and opportunities;
- (iii) **Strategic Direction 2022-2025** - this part should contain strategies and policy action for next year and the medium term;
- (iv) **Key Deliverables and Key Performance Indicators** - this part should focus on the main deliverables of the Ministry/Department, including any new service. Each Key Action must have at least one measurable and monitorable performance indicator with targets for FY 2022/23 and subsequent years; and
- (v) **Human Resource & Gender Distribution.**

3. The above submissions will facilitate discussions on policy issues and strategies for the sector. They will also be helpful in determining priorities and allocating budgetary resources across sectors.

4. The SMSTs and officers in the Economic Research and Planning Unit of this Ministry will assist Ministries and Departments in preparing and updating the Strategic Overview.

B. Expenditure Proposals

5. Ministries/Departments should submit their expenditure proposals as per format at **Appendix II**. Further details of submission requirements are at paragraphs 40 to 42.

6. In their submissions, Ministries/Departments should provide realistic revised estimates for recurrent and capital expenditure for the current financial year. These estimates should take into account the actual amount spent as at date and the expected spending up to end June 2022.

7. Regarding proposals for FY 2022-2023 and the subsequent two years, Ministries/Departments should make provisions in respect of contractual obligations, other commitments for which financial clearance has already been conveyed as well as new measures and initiatives being proposed for the forthcoming budget, consistent with this Circular and the Government Programme 2020-2024.

8. All Ministries/Departments should ensure optimal use of budgetary resources by taking the following into consideration while formulating their proposals:

- (i) reduce recurrent expenditure and eliminate wastages, such as unnecessary overtime payments;
- (ii) limit recruitments in priority areas only;
- (iii) carry out a cost-benefit analysis, where appropriate, to prioritise projects and schemes;
- (iv) ensure projects and schemes are well prepared to avoid cost overruns;
- (v) explore alternative modes of financing capital projects to reduce pressure on the National Budget;
- (vi) streamline internal rules and processes to further improve ease of doing business and public service delivery;
- (vii) review the operations of public bodies to reduce their dependence on the National Budget; and
- (viii) address issues raised by the Director of Audit.

9. Once all the proposals are examined and discussed, allocation of budgetary resources will be made to Ministries/Department on basis of priorities and the overall fiscal constraint.

C. Recurrent Expenditure

10. Ministries/Departments should, as far as possible, contain recurrent expenditure and ensure judicious use of budgetary resources by eliminating wastage and unproductive expenditure, controlling overtime, improving fleet and procurement management, optimising energy consumption, prioritising human resource requirements, leveraging on ICT and exploring other possibilities for efficiency gains.

Human Resource Budgeting

11. Ministries/Departments should make full provisions in respect of staff already in post. These provisions should include the following:

- (i) costs associated with implementation of the 2021 PRB Report;
- (ii) annual salary increments payable to officers with effect from January of each year; and
- (iii) salary compensations already awarded by Government.

12. As regards filling of vacancies, Ministries/Departments should prioritise their requests and submit the following key information:

- (i) the expected timing for filling of approved funded vacancies;
- (ii) justifications for request for filling of unfunded promotional posts and unfunded entry grade posts;
- (iii) the annual financial implications for filling of vacancies as per **Appendix III**; and
- (iv) the number of personnel, both permanent and contractual, as at end March 2022.

13. Ministries/Departments should also update the proposed funded positions for FY 2022-2023 (Appendix II – Human Resource) and include the cost of filling vacancies in priority areas in their submission, taking into account the stage reached in the recruitment process and a realistic timeframe for completion of the exercise.

Centralised Provisions

14. Ministries/Departments **should not make** provisions for the following purposes in their budget proposals:

- (i) Contribution Sociale Généralisée (CSG) in respect of public sector employees;
- (ii) Contribution towards Defined Contributory Pension Schemes;
- (iii) Service to Mauritius Programme;
- (iv) Refund of Passage Benefits; and
- (v) Overseas Mission Expenses.

15. As per current policy, provisions in respect of the above purposes will be made under votes Centrally Managed Expenses/Initiatives of Government.

16. However, Public Bodies (other than Ministries/Departments) should earmark funds for the above purposes, if required, in their respective budget submissions. In addition, they should make provisions to cater for the 2021 PRB Report.

New Schemes/Measures

17. Ministries/Departments should provide a brief as per format at **Appendix IV** in respect of all new schemes and measures proposed for the forthcoming budget. The brief should include a realistic cost estimate for each scheme and measure.

18. Ministries/Departments should also ensure that the proposed measures are in line with Government priorities and avoid duplication of service across Government.

Exceptional Expenditure

19. Any item of expenditure that requires exceptional increase must be supported by a need and an impact assessment.

20. The assessment should include information such as purpose of the spending, expected benefits, target groups, basis of calculation and justification for exceptional expenditure.

Maintenance of Assets

21. Ministries are advised to make necessary provision for maintenance of assets falling under their responsibility so as to optimise the useful life of those assets and avoid disruption in service delivery.

Statutory Bodies

22. Ministries should ensure that statutory bodies falling under their purview comply with the guidelines in this Circular.
23. They should also scrutinise and review the revenue and expenditure plans of those statutory bodies seeking funding from Government so as to ensure greater efficiency and lower dependency on budgetary resources.
24. A copy of the revised budget proposals of the statutory bodies as well as updated information on their financial standing as per **Appendix V** should be submitted to this Ministry.

D. Capital Expenditure

25. Proposals for capital expenditure should include both on-going projects and new projects irrespective of their source of financing.
26. For on-going projects, Ministries/Departments should take into account the current implementation status, payments up to June 2022, any proposal for carry-over of capital expenditure and expected progress in next year. This is necessary to avoid over provisioning and ensure efficient use of budgetary resources.
27. As for new capital projects, including projects currently under preparation, Ministries/Departments should:
 - (i) prioritise their requests taking into account state of preparedness of projects;
 - (ii) explore alternative mode of financing such as Public Private Partnership and Build Operate Transfer; and
 - (iii) submit their requests for funding based on a realistic implementation plan and disbursement schedule.
28. Where projects are at an early stage of preparation, provision, if required, should only be made for studies and consultancy services.
29. Funding requirements in respect of all capital projects that are financed from the budget should be included in expenditure proposals as per Appendix II.
30. As regards projects being financed under Special Funds, Ministries/Departments should separately submit an updated expenditure plan in respect of those projects to the relevant Sector Ministry Support Teams (SMSTs) of this Ministry through email. The plan should include expected spending in the current financial year, projections for subsequent years and any contribution expected from donor agencies to finance those projects.
31. You are reminded that:
 - (i) for all new projects with an **estimated value above Rs 25 million**, a copy of the Project Request Form should also be submitted to the Public Investment Management Unit (PIMU) of this Ministry for consideration and eventual inclusion in the Public Sector Investment Programme; and
 - (ii) all information in respect of capital projects irrespective of their source of financing should be uploaded in the e-PSIP system.

Carry-Over of Capital Expenditure

32. Ministries/Departments should submit their requests for carry-over provision for FY 2021-2022 in respect of capital expenditure, if any, together with their expenditure proposals. Those requests should be in conformity with Financial Instructions No.1 of 2016.

33. Ministries should also take such requests into account while preparing their expenditure proposals for next year's budget so as to avoid over provisioning.

E. Revenue Estimates

34. Wherever applicable, Ministries/Departments should submit estimates of revenue in respect of taxes, duties, fees, charges, sales and other revenues falling under their purview, as per **Appendix VI**.

35. All external grants accruing to the Consolidated Fund should be recorded under Revenue Category 13 (Grant). Where the grants are for the implementation of a specific project/scheme, necessary provision (including taxes to be paid, if any) should be made under the appropriate expenditure item in line with the principles of good public financial management.

36. Ministries/Departments should also explore all avenues to collect revenue arrears to Government and include an estimate of the amount to be recovered in respect of each revenue item in their submissions. In addition, any proposal for adjustment of fees and charges should be incorporated in the revenue estimates

37. They should clearly indicate the basis of their computation and assumptions, highlighting any change in respective legislation that has impacted on the amount of revenue collected during the current financial year and/or would affect revenue in the following financial years.

38. Ministries are requested to closely monitor statutory bodies and SOEs under their purview to ensure that they settle their debt obligations to Government, if any, to avoid accumulation of arrears.

39. Parent Ministries of statutory bodies and SOEs which have accumulated arrears should come up with appropriate policy measures to redress the financial situation of these entities.

F. Submission of Proposals

40. Ministries/Departments should submit their expenditure proposals and revenue estimates at latest by **08th April 2022** to the relevant officer responsible for the SMST specified at **Appendix VII**:

41. The submissions should include a soft copy of the following information

- (i) Strategic Overview (Appendix I);
- (ii) Expenditure Proposals (Appendix II);
- (iii) Human Resource Proposals (Appendix III);
- (iv) New Scheme/Measure (Appendix IV);
- (v) Financial Information on Public Sector Bodies (Appendix V);
- (vi) Revenue Estimates (Appendix VI);
- (vii) Revised Budget proposals of Statutory Bodies (as per paragraph 24);
- (viii) Updated expenditure plans and grant projection in respect of projects implemented under Special Fund (as per paragraph 30);
- (ix) Project Request Form (as per paragraph 31); and
- (x) Proposals for Carry-over of Capital Expenditure (as per paragraph 32).

42. To facilitate submission of expenditure proposals (as per Appendix II), customised Excel Files will be provided to Ministries/Departments for the inputting of financial data. However, data entry should also be made in the e-PSIP systems in respect of capital projects.

G. Estimates Committee Meetings

43. Following receipt of budget proposals, the relevant SMST and other officers of this Ministry will hold technical working sessions with Ministries/Departments to prepare for the Budget Estimates Committee meetings.

44. The date, time and venue for the Estimates Committee meetings will be communicated in due course.

STRATEGIC OVERVIEW

I. Mission Statement

.....

II. Current Situation & Challenges

.....

III. Strategic Direction 2022-2025

Strategic Direction	→	Enabler
	→	▪
	→	▪
	→	▪
	→	▪
	→	▪

IV. Key Deliverables & Key Performance Indicators

Outcome:						Actual 2021/22 (Prov.)	Target 2022/23	Target 2023/24	Target 2024/25	Target 2030
Outcome Indicator										
Delivery Unit	Main Service	Key Performance Indicator								

V. Human Resource & Gender Distribution

Staff in Post (March 2022)	Number	Male	Female
Top Management (Salary ≥ Rs 100,000)			
Middle Management (Rs 40,000 ≤ Salary < Rs 100,000)			
Support (Salary < Rs 40,000)			
Overall			

Format For Expenditure Proposals

VOTE XX: XXX

FINANCIAL RESOURCES

Summary by Economic Categories

Rs 000

Code	Economic Categories	2021/22 Estimates	2021/22 Revised Estimates	2022/23 Estimates	2023/24 Planned	2024/25 Planned
VOTE XX: XXX						
Recurrent Expenditure						
20	Allowance to Minister					
21	Compensation of Employees					
22	Goods and Services					
24	Interest					
25	Subsidies					
26	Grants					
27	Social Benefits					
28	Other Expense					
Capital Expenditure						
26	Grants					
28	Other Expense					
31	Acquisition of Non-Financial Assets					
32	Acquisition of Financial Assets					

Summary by Sub-Heads

Rs 000

Details	2021/22 Estimates	2021/22 Revised Estimates	2022/23 Estimates	2023/24 Planned	2024/25 Planned
Sub-Head XX1: ...					
Sub-Head XX2: ...					
Sub-Head XX3: ...					
TOTAL					

Sub-Head XX1: ...

Rs 000

Item No.	Details	2021/22 Estimates	2021/22 Revised Estimates	2022/23 Estimates	2023/24 Planned	2024/25 Planned
Recurrent Expenditure						
20	Allowance to Minister					
20100	Annual Allowance					
21	Compensation of Employees					
21110	Personal Emoluments					
.001	Basic Salary					
.002	Salary Compensation					
.009	End-of-year Bonus					
21111	Other Staff Costs					
.002	Travelling and Transport					
.100	Overtime					
21210	Social Contributions					

VOTE XX: XXX

Rs 000

Item No.	Details	2021/22 Estimates	2021/22 Revised Estimates	2022/23 Estimates	2023/24 Planned	2024/25 Planned
22	Goods and Services					
22010	Cost of Utilities					
.002	Telephone					
22020	Fuel and Oil					
.001	Vehicles					
22030	Rent					
.001	Rental of Building					
.002	Rental of Parking Slots					
22040	Office Equipment and Furniture					
.001	Office Equipment					
22050	Office Expenses					
.003	Office Sundries					
22060	Maintenance					
.001	Building					
22090	Security					
.001	Security Services					
22900	Other Goods and Services					
.001	Uniforms					
25	Subsidies					
25210	Non Financial Private Enterprises					
.xxx					
26	Grants					
26313	Extra-Budgetary Units					
.xxx					
27	Social Benefits					
27210	Social Assistance Benefits in cash					
.xxx					
28	Other Expense					
28211	Transfers to non profit Institutions					
.xxx					
Capital Expenditure						
	Project Value Rs 000					
26	Grants					
26323	Extra-Budgetary Units					
.xxx					
28	Other Expense					
28221	Transfers to Non-Profit Institutions					
.xxx					
31	Acquisition of Non-Financial					
31112	Non-Residential Buildings					
.xxx					
32	Acquisition Non-Financial					
32150	Shares and Other Equity Sales					
.xxx					
TOTAL						

VOTE XX: XXX

Sub-Head XX2: ...

Rs 000

Item No.	Details	2021/22 Estimates	2021/22 Revised	2022/23 Estimates	2023/24 Planned	2024/25 Planned
Recurrent Expenditure						
21	Compensation of Employees					
21110	Personal Emoluments					
.001	Basic Salary					
.002	Salary Compensation					
.009	End-of-year Bonus					
21111	Other Staff Costs					
.002	Travelling and Transport					
21210	Social Contributions					
22	Goods and Services					
22010	Cost of Utilities					
.001	Electricity and Gas Charges					
22040	Office Equipment and Furniture					
.001	Office Equipment					
22900	Other Goods and Services					
.001	Uniforms					
26	Grants					
xxxxx					
.xxx					
Capital Expenditure						
26	Grants					
26323	Extra-Budgetary Units					
.xxx					
TOTAL						

Sub-Head XX3: ...

Rs 000

Item No.	Details	2021/22 Estimates	2021/22 Revised	2022/23 Estimates	2023/24 Planned	2024/25 Planned
Recurrent Expenditure						
21	Compensation of Employees					
21110	Personal Emoluments					
.001	Basic Salary					
.002	Salary Compensation					
21111	Other Staff Costs					
.002	Travelling and Transport					
.200	Staff Welfare					
21210	Social Contributions					
22	Goods and Services					
22010	Cost of Utilities					
.001	Electricity and Gas Charges					
22030	Rent					
.001	Rental of Building					
Capital Expenditure						
31	Acquisition of Non-Financial Assets					
31122	Other Machinery and Equipment					
.802	Acquisition of IT Equipment					
TOTAL						

VOTE XX: XXX

HUMAN RESOURCES

SN	Position Titles	In Post	Funded	
		Mar-21	2021/22	2022/23
VOTE XX: XXX				
Sub-Head XX1: ...				
1	Minister			
2	Permanent Secretary			
3	Deputy Permanent Secretary			
4	Assistant Permanent Secretary			
			
			
			
			
			
			
Sub-Head XX2: ...				
1	Permanent Secretary			
2	Deputy Permanent Secretary			
3	Assistant Permanent Secretary			
			
			
			
			
			
			
Sub-Head XX3: ...				
1	Permanent Secretary			
2	Deputy Permanent Secretary			
3	Assistant Permanent Secretary			
			
			
			
			
			
			
TOTAL				

Human Resource Proposals 2022/23

(Annual Costing)

Position Titles	State: Entry (E) or Promotiona l (P) Grade	No. of Posts as per CEO 2022	Funded 2021/22	Additional Posts Approved during the year	In Post March 2022		No. of Officers retiring (up to June 2023)	Unfilled Funded Positions (31 March 2022)				Vacancy Status	New Requests				Total Proposed Funded Positions (A+B+C+D+E)
					Number (A)	Costing (Rs)		Promotional Grade		Entry Grade			Number (D)	Costing (Rs)	Number (E)	Costing (Rs)	
								Number (B)	Costing (Rs)	Number (C)	Costing (Rs)						
VOTE XX																	
Sub-Head XX -101																	
<u>A. Staff on Establishment</u>																	
Total (on Establishment)																	
<u>B. Others</u>																	
Total (Others)																	
Sub-Head XX-102																	
<u>A. Staff on Establishment</u>																	
Total (on Establishment)																	
<u>B. Others</u>																	
Total (Others)																	

Notes:

- All **costing** should be on an **annual** basis (13 months). However, for Promotional grades (both unfilled funded and new requests) **only annual topping** should be included.
- Others include staff employed on contractual basis, STM, YEP, Advisers, etc.
- Funded 2021/22 should include **only** positions approved in Budget 2021/22.
- Additional Posts Approved during the year should include only those for which financial clearance were provided during FY 2021/22.
- No. of Officers In Post as at 31 March 2022 should also **include** Officers on leave without pay and under interdiction.
- Vacancy status - state only the date when vacancy reported/expected to be reported **or** advertised **or** interview carried out.

Format for New Scheme/Measure

- **Scheme /Measure:**
- **Objective/Purpose:**
- **Expected Economic and Social Benefits:**
- **Eligibility Criteria/Targeted Beneficiaries:**
- **Financial Implications and Financing Options:**
- **Implementing Agency:**
- **Implementation Timeframe:**
- **Monitorable Milestones:**
- **Proposal for Legislative Amendments (*if any*):**

Financial Information on Public Sector Bodies

Name of Public Body:.....

Rs Million

Financial Performance

	Actual	Estimates	Revised	Estimates		
	2020/21	2021/22	2021/22	2022/23	2023/24	2024/25
Revenue						
Income from Operations						
Income from Investments						
Grants from Government						
Other Revenue						
Total Revenue (A)	-	-		-		-
Expenditure						
Recurrent Expenditure	-	-	-	-	-	-
<i>Staff cost (Wage bill)</i>						
<i>Operating Expenses</i>						
Capital Expenditure						
Total Expenditure (B)	-	-	-	-	-	-
Surplus/(Deficits) (A-B)	-	-	-	-	-	-

Financial Position

	Actual 2020/21	Revised 2021/22	Estimates 2022/23
Non-Current Assets			
Property, Plant and Equipment			
Other Non-Current Assets			
Current Assets			
Cash and Cash Equivalents			
Others Current Assets			
Total Assests	-	-	-
Liabilities			
Borrowing from Government			
Employee Benefits Obligations			
Others Non-Current Liabilities			
Capital and Reserves			
Share capital/General Fund			
Retained earnings			
Other Reserves			
Total Equity and Liabilities	-	-	-
Other Information:			
No. of Employees (March 2022)			
Pension Obligations (Rs Million)			

Format for Revenue Estimates

MINISTRY/DEPARTMENT

Recurrent Revenue Estimates

Rs 000

Item No./ Sub-item (Note 1)	Description	2021/22		O/w arrears as at Feb 2022	Estimates	Planned		Main assumptions (Note 2)
		Estimates	Revised Estimates		2022/23	2023/24	2024/25	

Capital Revenue Estimates (Grants from Foreign Countries and International Organisations)

Rs 000

Item No./ Sub-item (Note 1)	Description	2021/22		Estimates	Planned		Main assumptions (Note 2)
		Estimates	Revised Estimates	2022/23	2023/24	2024/25	

Note (1): Estimates of revenue for FY 2022/23 and subsequent two years should be worked out for revenue item (including sub-items) based on existing policies.

Officer-in-Charge of Finance Section:

Signature:

Tel. No.:

Note (2): The assumptions used in arriving at your estimates should be clearly stated and submitted in separate attachments, together with your workings.

Supervising Officer of Ministry/Department

Signature:

Date:

MINISTRY OF FINANCE, ECONOMIC PLANNING AND DEVELOPMENT

SECTOR MINISTRY SUPPORT TEAMS (SMSTs)

Sector	Responsible Officer & Contact Details Tel No. 260 1300	Team member	Tel No. 260 1300 Ext No.	Email Address
SOCIAL PROTECTION AND ECONOMIC EMPOWERMENT				
Social Security	Mrs R. Ramchurn (LA) Ext 5281 rramchurn@govmu.org	Ms M. Seetaram [A] Mrs T. Pahladi (PFOO)	Ext 5242 Ext 5323	maseetaram@govmu.org tpahladi@govmu.org
Social Integration				
EDUCATION & PUBLIC SERVICE, ADMINISTRATIVE AND INSTITUTIONAL REFORMS				
Education, Tertiary Education, Science and Technology Public Service, Administrative and Institutional Reforms	Mr C. Paddia (LA) Ext 3211 cpaddia@govmu.org	Ms R. Docile [A] Mr M. Marimootoo [A] Mr R. Jugroop (AMFO) Mrs S. Ramasubhoo (PFOO)	Ext 5291 Ext 3213 Ext 5372 Ext 5292	pdocile@govmu.org mmarimootoo@govmu.org rjugroop@govmu.org sramasubhoo@govmu.org
LABOUR INDUSTRIAL RELATIONS AND EMPLOYMENT				
Labour, Human Resources Development and Training	Mr. D. Trilok (LA) Ext 0102 ltrilok@govmu.org	Mrs P. Ramjutton [A]	Ext 3112	pramjutton@govmu.org
		Mrs. S. Ramasubhoo (PFOO)	Ext 5292	sramasubhoo@govmu.org
Youth Empowerment		Mrs P. Bhantooa [A]	Ext 5270	pbhantooa@govmu.org
		Mrs F. Codabux (FO)	Ext 5380	fcodabux@govmu.org
HEALTH AND WELLNESS & LOCAL GOVERNMENT				
Health and Wellness	Mr R. Sultoo (LA) Ext 1358 rsultoo@govmu.org	Mrs S. Bhaukaurally [A] Mr. Y. Fakoo [A] Mrs D. Chaton (PFOO)	Ext 5040 Ext 5331 Ext 5290	shabhaukaurally@govmu.org yfakoo@govmu.org mpedaloo@govmu.org
Local Government & Fire Services		Mr S. Aukhjee [A]	Ext 3153	saukhjee@govmu.org
Disaster and Risk Management Meteorological Service		Mr. Y. Fakoo [A] Mrs T. Pahladi (PFOO) Mrs S. Chammun (AFO)	Ext 5331 Ext 5323 Ext 5343	yfakoo@govmu.org tpahladi@govmu.org schammun@govmu.org
HOUSING, LAND USE PLANNING, RODRIGUES AND AGALEGA				
Housing and Land Use Planning	Mr P. Binee (LA) Ext 1304 pbinee@govmu.org	Mr S. Majie [A] Mr R. Jugroop (AMFO)	Ext 5303 Ext 5372	smajie@govmu.org rjugroop@govmu.org
Rodrigues and Regional Assembly (RRA) Agalega and Outer Islands		Mr S. Govinden [A] Mr V. Kallychurn (AFO)	Ext 5048 Ext 2082	sgovinden@govmu.org vkallychurn@govmu.org
ENVIRONMENT & SUSTAINABLE DEVELOPMENT				
Sustainable Development (Environment)	Mrs W. Elahee-Doomun (LA) Ext 3091 welahee-doomun@govmu.org	Ms. P. Ujoodha [A] Mrs N. Koonjul (Ag. PFOO) Ms A. Nothoo (STM)	Ext 3093 Ext 5061 Ext 3093	pujoodha@govmu.org nkoonjul@govmu.org anothoo@govmu.org
ENERGY & PUBLIC UTILITIES AND PROCUREMENT				
Energy & Public Utilities Procurement including IRP Issues	Mrs S. Appanah (LA) Ext 2070 sappanah@govmu.org	Mr H.R Urdhin [A] Ms N. Jory [A] Mrs M. Mohesowa (FO)	Ext 2083 Ext 2081 Ext 5346	hurdhin@govmu.org njory@govmu.org mmohesowa@govmu.org
NATIONAL INFRASTRUCTURE & LAND TRANSPORT				
National Infrastructure & community Development	Mr A. Ramdhany (LA) Ext 1420 aramdhany@govmu.org	Ms J. Oogur [A]	Ext 0201	jkoogur@govmu.org
		Mr D. Mathoora [A]	Ext 5090	dmathoora@govmu.org
		Ms N. Gopal [A]	Ext 0200	nsgopal@govmu.org
		Mr D. Ramkissoon [A]	Ext 2092	darshan34d@hotmail.com
Land Transport and Light Rail		Mrs I. Udhin (PFOO)	Ext 3110	iudhin@govmu.org
		Mrs T. Gopaul (FO) Mr. V. Dilchand (AFO)	Ext 8312 Ext 2095	tgopaul@govmu.org vdilchand@govmu.org
FOREIGN AFFAIRS & BILATERAL AGREEMENT AND ECONOMIC COOPERATION				
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Note: LA - Lead Analyst; A - Analyst / Senior Analyst; AMFO - Assistant Manager, Financial Operations; PFOO - Principal Financial Operations Officer;
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MINISTRY OF FINANCE, ECONOMIC PLANNING AND DEVELOPMENT

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Note: LA - Lead Analyst; A - Analyst/Senior Analyst; MFO - Manager, Financial Operations; FO - Financial Officer / Senior Financial Officer;
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