

STRATEGIC OVERVIEW

I. Mission Statement

- To promote the sustainable economic and social development of the country and improve the wellbeing of the population
- To ensure optimal revenue mobilisation and effective allocation of financial resources

II. Current Situation & Challenges

- The key economic indicators are given in the table below:

Key Economic Indicators	2018	2019	2020	2021	2022
Real GDP Growth (%)	4.0	2.9	-14.6	3.4	8.7
Investment Rate (GFCF as a % of GDP)	18.0	19.1	17.1	19.6	19.8
Unemployment Rate (%)	6.9	6.7	9.2	9.1	7.7
Headline Inflation Rate (%)	3.2	0.5	2.5	4.0	10.8
Current Account of Balance of Payments (% of GDP)	-3.8	-5.0	-8.8	-13.1	-12.2
Gross Official International Reserves (USD bn)	6.4	7.4	7.3	8.6	7.8
Public Sector Gross Debt (% of GDP as at end-June)	61.3	63.1	81.1	92.0	86.1

- The Mauritian economy recorded a strong recovery in 2022 as shown by the improvement in the key economic indicators:
 - Real GDP grew by 8.7 percent in 2022 compared to 3.4 percent in 2021. The recovery was broad based, driven particularly by higher growth in the tourism sector, manufacturing activities, financial services, and wholesale & retail trade.
 - With the full opening of borders and the phasing out of sanitary restrictions, the number of tourist arrivals increased from 179,780 in 2021 to 997,290 in 2022. Total tourism earnings amounted to Rs 64.8 billion in 2022. Average expenditure per tourist in 2022 stood at Rs 65,021 compared to Rs 45,614 in 2019, i.e., higher by 42.5 percent.
 - Total investment increased by 20 percent in 2022 to reach Rs 112.8 billion. The investment rate continued on its upward trend from 17.1 percent in 2020 to 19.6 percent in 2021 and further to 19.8 percent in 2022. FDI inflows increased significantly in 2022 to Rs 27.7 billion compared to Rs 18.5 billion in 2021.
 - Total Mauritian employment increased from 484,400 in 2021 to 519,600 in 2022. The unemployment rate declined to 7.7 percent in 2022 from 9.1 percent in 2021, with a fall in both male and female unemployment. Youth unemployment dropped to 25.1 percent from 27.7 percent in 2021.
 - The inflation rate has been on a declining trend during the past few months to reach 10.9 percent for the twelve-month ended April 2023, down from the peak of 11.3 percent in February 2023.

- Exports of goods and services increased by 51 percent from Rs 212 billion in 2021 to Rs 320 billion in 2022. With higher tourism earnings, the rising trend of the deficit in the current account of the BOP was reversed in 2022 to 12.2 percent of GDP from 13.1 percent in 2021.
- Gross official international reserves amounted to USD 6.5 billion as at end April 2023, representing 9.8 months of imports.
- The financial statements of the Budgetary Central Government, Statutory Bodies and Local Authorities have been prepared on accrual-based International Public Sector Accounting Standards (IPSAS).
- All public officers can access their digitally signed e-payslip on the MoKloud platform.
- A Memorandum of Understanding was signed with the Infrastructure and Projects Authority of the UK to provide technical assistance on how to address delays and bottlenecks in the implementation of capital projects at all levels of the project life cycle, including Public-Private Partnership (PPP) projects.
- The Côte d’Or Data Technology Park project is being developed by Landscape (Mauritius) Ltd on a gross area of some 145 arpents of land in the vicinity of Reduit. Infrastructure works to service the site will be completed by August 2023.

Key Challenges

- Enhance the resilience of the economy and society to external shocks such as the COVID-19 pandemic, the war in Ukraine and the global economic slowdown
- Consolidate existing economic sectors and further diversify the economy
- Address the negative impact of climate change on the economy and the population
- Ensure greater inclusiveness and equity in the economy and society
- Protect the purchasing power and living conditions of the population, particularly the middle income and vulnerable groups, in view of the significant rise in international prices
- Address the impact of demographic change on the labour market, health care services, the domestic market size, as well as public finances
- Open up the economy to foreign talents and investments
- Maintain fiscal stability by reducing debt to a more sustainable level and building appropriate buffers to face any future external shocks

III. Strategic Direction 2023-2026

Strategic Direction	Enabler
Consolidate the economic recovery and maintain macroeconomic stability	<ul style="list-style-type: none"> ▪ Implement new policies and measures to unlock private investment and boost exports ▪ Improve the business environment by further consolidating Public-Private Partnership ▪ Further diversify the economy with the development of new sectors such as the green energy industry, the circular economy, the biotechnology and pharmaceutical industry, the blue economy and the knowledge industry ▪ Accelerate the implementation of the import substitution strategy particularly with regard to energy security and food self-sufficiency

Maintain sound public finances	<ul style="list-style-type: none"> ▪ Review tax policies to improve tax buoyancy and increase fairness in the tax system ▪ Enhance collection of revenue arrears ▪ Review expenditure management to ensure judicious use of taxpayers' money ▪ Secure alternative modes of financing to modernise key infrastructure of the country ▪ Meet the borrowing requirements of Government at the least cost and within an acceptable level of risk
Improve tax system	<ul style="list-style-type: none"> ▪ Strengthen tax administration and enforcement by MRA and other revenue collecting departments ▪ Ease taxpayer's compliance through the use of IT ▪ Improve services to taxpayers through effective use of social media and e-services ▪ Improve and automate the registration and data capture of motor vehicles ▪ Set up an electronic platform for the registration of loan documents using movable assets as collateral
Improve investment climate	<ul style="list-style-type: none"> ▪ Attract more FDI in emerging and existing productive sectors through more targeted investment promotion and facilitation campaigns ▪ Diversify the export product and market base by leveraging on opportunities from trade agreements through more targeted export promotion and trade facilitation activities
Modernise public financial management	<ul style="list-style-type: none"> ▪ Enhance and embed planning in budgeting by adopting the principles of performance-based budgeting ▪ Implement accrual-based accounting framework consistent with International Public Sector Accounting Standards (IPSAS) in the Public Sector as per the roadmap ▪ Enhance public procurement policy and process ▪ Strengthen internal audit functions and establish risk management frameworks in Ministries/Departments ▪ Optimise the use of technology by enhancing e-payment, e-procurement, e-IMS and e-payroll ▪ Review legislations to strengthen accountability and reporting

IV. Key Deliverables and Key Performance Indicators

Outcome				
i) Inclusive and sustainable economic growth				
ii) Sustainable public finances				
Outcome Indicator	Actual 2022/23 (Prov.)	Target 2023/24	Target 2025/26	Target 2030
Real GDP Growth Rate	8.0%	8.0%	5.0%	5.0%

Ministry of Finance, Economic Planning and Development - Continued

Delivery Unit	Main Service	Key Performance Indicator	Actual 2022/23 (Prov.)	Target 2023/24	Target 2024/25	Target 2025/26
MOFEPD	Development of sound economic and fiscal policies and effective budget execution and monitoring	Percentage of Key Budget measures implemented	79%	85%	90%	90%
	Improve accountability through effective public financial management	Percentage of Ministries/Depts submitting Annual Report on Performance	80%	90%	95%	100%
Internal Control Cadre	Strengthen internal audit and risk management in the Public Sector	Percentage of Ministries establishing a Risk Management Framework	32%	45%	55%	100%
Financial Operations Cadre	Application of financial rules and regulations and budgetary discipline	Average working days for processing payments	7	6	5	5
Procurement and Supply Cadre	Improve stock/inventory management system in Government warehouses	Percentage of Ministries/Depts where E-Inventory Management System has been deployed	70%	100%	-	-
Procurement Policy Office	Advise on procurement and contract management to Public Bodies	Number of compliance audit conducted	12	13	14	15
Central Procurement Board	Award of contracts for major projects	Percentage of procurement exercises completed within established lead time	52%	60%	65%	70%
Mauritius Revenue Authority	Collection of tax revenue	Arrears collected as a percentage of total collectible arrears at the start of the year	16%	20%	23%	26%
MOFEPD/ Accountant-General's Department	Accounting and reporting on Government financial transactions	Preparation of consolidated financial statements in line with accrual IPSAS in a phased manner	General Govt.	Public Sector	Public Sector	Public Sector

Ministry of Finance, Economic Planning and Development - Continued

Delivery Unit	Main Service	Key Performance Indicator	Actual 2022/23 (Prov.)	Target 2023/24	Target 2024/25	Target 2025/26
Statistics Mauritius	Provide useful, timely and reliable data	Dissemination of the results of the 2022 Housing and Population Census	Report on Main Results	5 Table Reports	2 Table Reports & 4 Analytical Reports	6 Analytical Reports
Corporate and Business Registration Department	Registration of companies and businesses	Percentage of entities registered in real time	99%	≥99%	≥99%	≥99%
Registrar General's Department	Registration of property transactions	Percentage implementation of enhanced system to speed up registration of Motor Vehicle	65%	100%	-	-
Economic Development Board	Promote Mauritius as an investment and trade destination	FDI inflows (Rs bn)	27.7 (2022)	26.6	28.9	30.1
		Exports of goods and services (Rs bn)	320.1 (2022)	201.5	216.5	225.2

V. Human Resource & Gender Distribution

Staff in Post	Number	Male	Female
Top Management (Salary ≥ Rs 110,000)	18	72%	28%
Middle Management (Rs 47,000 ≤ Salary <Rs 110,000)	249	47%	53%
Support (Salary <Rs 47,000)	941	29%	71%
Overall	1,208	33%	67%

CISD Figures – May 2023

Staff in Statutory Bodies / Public Bodies	Number	Male	Female
Mauritius Revenue Authority	1,505	54%	46%
Economic Development Board	231	51%	49%
Gambling Regulatory Authority	51	55%	45%

VOTE 7-1: FINANCE, ECONOMIC PLANNING AND DEVELOPMENT

FINANCIAL RESOURCES

Summary by Economic Categories

Rs 000

Code	Economic Categories	2022/23 Estimates	2023/24 Estimates	2024/25 Planned	2025/26 Planned
VOTE 7-1: TOTAL EXPENDITURE		4,350,000	5,967,000	5,993,000	6,072,000
Recurrent Expenditure		4,011,100	5,183,700	5,182,300	5,287,300
20	Allowance to Minister	2,400	2,400	2,400	2,400
21	Compensation of Employees	428,500	461,300	471,400	480,600
22	Goods and Services	103,300	150,900	134,400	127,400
26	Grants	3,476,100	4,568,200	4,573,200	4,676,000
27	Social Benefits	-	10	10	10
28	Other Expense	800	890	890	890
Capital Expenditure		338,900	783,300	810,700	784,700
26	Grants	314,000	756,500	791,000	772,000
31	Acquisition of Non-Financial Assets	24,900	26,800	19,700	12,700

Summary by Sub-Heads

Rs 000

Details	2022/23 Estimates	2023/24 Estimates	2024/25 Planned	2025/26 Planned
Sub-Head 7-101: General	4,235,200	5,841,000	5,874,900	5,961,700
Sub-Head 7-102: Procurement Policy Office	45,500	61,700	53,100	45,000
Sub-Head 7-103: Independent Review Panel	12,100	10,500	10,700	10,400
Sub-Head 7-104: Assessment Review Committee	41,900	46,800	47,200	47,700
Sub-Head 7-105: Economic Research and Planning Bureau	15,300	7,000	7,100	7,200
TOTAL	4,350,000	5,967,000	5,993,000	6,072,000

Sub-Head 7-101: General

Rs 000

Item No.	Details	2022/23 Estimates	2023/24 Estimates	2024/25 Planned	2025/26 Planned
Recurrent Expenditure		3,903,600	5,064,100	5,066,700	5,177,700
20	Allowance to Minister	2,400	2,400	2,400	2,400
20100	Annual Allowance	2,400	2,400	2,400	2,400
21	Compensation of Employees	373,900	402,400	410,000	418,200
21110	Personal Emoluments	340,845	365,645	373,145	381,345
.001	Basic Salary	272,000	286,845	293,445	300,845
.002	Salary Compensation	2,500	9,800	9,800	9,800
.004	Allowances	20,000	20,000	20,000	20,000
.005	Extra Assistance	11,000	11,000	11,000	11,000
.006	Cash in lieu of Leave	13,000	13,200	13,500	13,700
.009	End-of-year Bonus	22,345	24,800	25,400	26,000

VOTE 7-1: Finance, Economic Planning and Development - continued

Rs 000					
Item No.	Details	2022/23 Estimates	2023/24 Estimates	2024/25 Planned	2025/26 Planned
21111	Other Staff Costs	30,255	33,255	33,255	33,255
.002	Travelling and Transport	21,500	23,000	23,000	23,000
.100	Overtime	8,500	10,000	10,000	10,000
.200	Staff Welfare	255	255	255	255
21210	Social Contributions	2,800	3,500	3,600	3,600
.001	Contribution to the National Savings Fund	2,800	3,500	3,600	3,600
22	Goods and Services	50,400	90,200	80,200	80,200
22010	Cost of Utilities	5,010	5,460	5,460	5,460
22020	Fuel and Oil	2,300	2,300	2,300	2,300
22030	Rent	4,715	6,935	6,935	6,935
22040	Office Equipment and Furniture	2,000	2,000	2,000	2,000
22050	Office Expenses	1,670	2,600	2,600	2,600
22060	Maintenance	9,410	11,810	11,810	11,810
22070	Cleaning Services	250	250	250	250
22100	Publications and Stationery	6,300	8,400	8,400	8,400
22120	Fees	11,200	23,700	13,700	13,700
22170	Travelling within the Republic	750	750	750	750
22900	Other Goods and Services	6,795	25,995	25,995	25,995
	<i>of which</i>				
.804	Expenses icw Core Group on AML/CFT	-	8,200	8,200	8,200
.806	Expenses icw MOU with Infrastructure and Projects Authority (IPA)	-	10,000	10,000	10,000
26	Grants	3,476,100	4,568,200	4,573,200	4,676,000
26210	Contribution to International Organisations				
.038	Collaborative Africa Budget Reform Initiative	1,200	1,200	1,200	1,200
26313	Extra-Budgetary Units				
.020	Gambling Regulatory Authority	88,410	103,400	86,000	80,800
.043	Mauritius Revenue Authority	2,391,000	2,487,000	2,587,000	2,690,000
.148	Economic Development Board	545,490	916,600	924,000	914,000
	<i>of which</i>				
	<i>Maurice Stratégie</i>	-	6,000	6,000	6,000
.161	Mauri-Facilities Management Co Ltd	450,000	1,060,000	975,000	990,000
27	Social Benefits	-	10	10	10
27210	Social Assistance Benefits in Cash	-	10	10	10
28	Other Expense	800	890	890	890
28217	Other				
.001	Insurance	800	890	890	890
Capital Expenditure		331,600	776,900	808,200	784,000
26	Grants	314,000	756,500	791,000	772,000
26323	Extra Budgetary Units				
.020	Gambling Regulatory Authority	14,000	2,000	2,000	2,000
.043	Mauritius Revenue Authority	264,000	192,000	257,000	242,000
.148	Economic Development Board	36,000	22,500	12,000	13,000
.161	Mauri-Facilities Management Co Ltd	-	540,000	520,000	515,000

VOTE 7-1: Finance, Economic Planning and Development - continued

Rs 000

Item No.	Details	2022/23 Estimates	2023/24 Estimates	2024/25 Planned	2025/26 Planned
31	Acquisition of Non-Financial Assets	17,600	20,400	17,200	12,000
31112	Non-Residential Buildings				
.401	Upgrading of Office Buildings	5,000	5,000	5,000	5,000
31121	Transport Equipment				
.801	Acquisition of Vehicles	1,700	2,200	2,000	2,000
31122	Other Machinery and Equipment				
.802	Acquisition of IT Equipment	8,400	5,000	5,000	5,000
.814	Acquisition of Air-Conditioning Equipment	-	6,900	5,200	-
31132	Intangible Fixed Assets				
.801	Acquisition of Software	2,500	1,300	-	-
TOTAL		4,235,200	5,841,000	5,874,900	5,961,700

Sub-Head 7-102: Procurement Policy Office

Rs 000

Recurrent Expenditure		40,700	55,700	51,000	44,300
21	Compensation of Employees	15,500	17,000	18,200	18,500
21110	Personal Emoluments	13,570	14,865	16,065	16,365
.001	Basic Salary	8,902	9,740	10,845	11,140
.002	Salary Compensation	68	270	270	270
.004	Allowances	650	725	725	725
.005	Extra Assistance	2,600	2,600	2,600	2,600
.006	Cash in lieu of Leave	675	700	700	700
.009	End-of-year Bonus	675	830	925	930
21111	Other Staff Costs	1,865	2,065	2,065	2,065
.002	Travelling and Transport	1,800	2,000	2,000	2,000
.100	Overtime	60	60	60	60
.200	Staff Welfare	5	5	5	5
21210	Social Contributions	65	70	70	70
.001	Contribution to the National Savings Fund	65	70	70	70
22	Goods and Services	25,200	38,700	32,800	25,800
22010	Cost of Utilities	265	265	265	265
22030	Rent	515	515	515	515
22040	Office Equipment and Furniture	860	2,120	955	955
22050	Office Expenses	205	230	230	230
22060	Maintenance	17,155	23,620	22,570	22,570
	<i>of which</i>				
.005	IT Equipment	16,750	22,140	22,140	22,140
22100	Publications and Stationery	420	485	485	485
22120	Fees	5,350	11,035	7,350	350
22900	Other Goods and Services	430	430	430	430
Capital Expenditure		4,800	6,000	2,100	700
31	Acquisition of Non Financial Assets	4,800	6,000	2,100	700
31132	Intangible Fixed Assets				
.801	Acquisition of Software	4,800	6,000	2,100	700
TOTAL		45,500	61,700	53,100	45,000

VOTE 7-1: Finance, Economic Planning and Development - continued

Sub-Head 7-103: Independent Review Panel

Rs 000

Item No.	Details	2022/23 Estimates	2023/24 Estimates	2024/25 Planned	2025/26 Planned
Recurrent Expenditure		10,100	10,500	10,300	10,400
21	Compensation of Employees	3,900	3,900	4,000	4,100
21110	Personal Emoluments	3,139	3,130	3,230	3,330
.001	Basic Salary	2,649	2,645	2,740	2,835
.002	Salary Compensation	30	105	105	105
.004	Allowances	50	50	50	50
.006	Cash in lieu of Leave	180	100	100	100
.009	End-of-year Bonus	230	230	235	240
21111	Other Staff Costs	726	730	730	730
.002	Travelling and Transport	725	725	725	725
.200	Staff Welfare	1	5	5	5
21210	Social Contributions	35	40	40	40
.001	Contribution to the National Savings Fund	35	40	40	40
22	Goods and Services	6,200	6,600	6,300	6,300
22010	Cost of Utilities	400	460	460	460
22030	Rent	1,600	1,600	1,600	1,600
22040	Office Equipment and Furniture	130	430	130	130
22050	Office Expenses	30	60	60	60
22060	Maintenance	235	245	245	245
22070	Cleaning Services	50	50	50	50
22100	Publications and Stationery	35	35	35	35
22120	Fees	3,700	3,700	3,700	3,700
22900	Other Goods and Services	20	20	20	20
Capital Expenditure		2,000	-	400	-
31	Acquisition of Non-Financial Assets	2,000	-	400	-
31122	Other Machinery and Equipment				
.802	Acquisition of IT Equipment	2,000	-	400	-
TOTAL		12,100	10,500	10,700	10,400

Sub-Head 7-104: Assessment Review Committee

Rs 000

Recurrent Expenditure		41,400	46,400	47,200	47,700
21	Compensation of Employees	30,700	31,800	32,900	33,400
21110	Personal Emoluments	27,608	28,575	29,645	30,145
.001	Basic Salary	12,775	13,445	14,440	14,905
.002	Salary Compensation	92	305	305	305
.004	Allowances	1,800	1,800	1,800	1,800
.005	Extra Assistance	11,000	11,000	11,000	11,000
.006	Cash in lieu of Leave	875	875	880	885
.009	End-of-year Bonus	1,066	1,150	1,220	1,250
21111	Other Staff Costs	2,892	2,925	2,955	2,955
.002	Travelling and Transport	2,690	2,720	2,750	2,750
.100	Overtime	200	200	200	200
.200	Staff Welfare	2	5	5	5

VOTE 7-1: Finance, Economic Planning and Development - continued

Rs 000

Item No.	Details	2022/23 Estimates	2023/24 Estimates	2024/25 Planned	2025/26 Planned
21210	Social Contributions	200	300	300	300
.001	Contribution to the National Savings Fund	200	300	300	300
22	Goods and Services	10,700	14,600	14,300	14,300
22010	Cost of Utilities	745	1,000	1,000	1,000
22030	Rent	7,545	10,585	10,585	10,585
22040	Office Equipment and Furniture	300	650	300	300
22050	Office Expenses	250	325	325	325
22060	Maintenance	1,280	1,455	1,505	1,505
22070	Cleaning Services	100	100	100	100
22100	Publications and Stationery	395	395	395	395
22900	Other Goods and Services	85	90	90	90
Capital Expenditure		500	400	-	-
31	Acquisition of Non-Financial Assets	500	400	-	-
31122	Other Machinery and Equipment				
.802	Acquisition of IT Equipment	500	400	-	-
TOTAL		41,900	46,800	47,200	47,700

Sub-Head 7-105: Economic Research and Planning Bureau

Rs 000

Recurrent Expenditure		15,300	7,000	7,100	7,200
21	Compensation of Employees	4,500	6,200	6,300	6,400
21110	Personal Emoluments	3,940	5,585	5,685	5,785
.001	Basic Salary	2,610	3,935	4,025	4,115
.002	Salary Compensation	80	300	300	300
.004	Allowances	500	500	500	500
.006	Cash in lieu of Leave	500	500	500	500
.009	End-of-year Bonus	250	350	360	370
21111	Other Staff Costs	505	505	505	505
.002	Travelling and Transport	500	500	500	500
.200	Staff Welfare	5	5	5	5
21210	Social Contributions	55	110	110	110
.001	Contribution to the National Savings Fund	55	110	110	110
22	Goods and Services	10,800	800	800	800
22010	Cost of Utilities	100	100	100	100
22040	Office Equipment and Furniture	200	200	200	200
22050	Office Expenses	100	100	100	100
22060	Maintenance	100	100	100	100
22070	Cleaning Services	50	50	50	50
22100	Publications and Stationery	125	125	125	125
22120	Fees	10,125	125	125	125
TOTAL		15,300	7,000	7,100	7,200

VOTE 7-1: Finance, Economic Planning and Development - *continued*

HUMAN RESOURCES

SN	Position Titles	Funded	
		2022/23	2023/24
Vote 7-1: Finance, Economic Planning and Development		574	644
Sub-Head 7-101: General		519	583
1	Minister	1	1
2	Financial Secretary	1	1
3	Deputy Financial Secretary	4	4
4	Permanent Secretary	1	1
5	Director, Economic and Finance	7	7
6	Lead Analyst	50	50
7	Senior Analyst (<i>Personal</i>)	1	1
8	Analyst/Senior Analyst	115	117
9	Strategic Policy and Planning Officer/Senior Strategic Policy and Planning Officer	2	2
10	Assistant Manager (Ex-SMEDA)	1	1
11	Lead Engineer	1	1
12	Engineer/Senior Engineer (Civil)	-	1
13	Deputy Permanent Secretary	2	2
14	Assistant Permanent Secretary	4	4
15	Manager, Human Resources	1	1
16	Assistant Manager, Human Resources	2	2
17	Human Resource Executive	6	6
18	Office Management Executive	6	6
19	Office Management Assistant	22	22
20	Office Supervisor	2	2
21	Management Support Officer	46	47
22	Confidential Secretary	16	20
23	Senior Word Processing Operator	2	2
24	Word Processing Operator	18	18
25	Receptionist/Telephone Operator	1	2
26	Head Office Auxiliary	3	3
27	Office Auxiliary/Senior Office Auxiliary	25	27
28	Driver	15	15
29	Stores Attendant	2	2
30	General Worker	2	2
Financial Operations Cadre			
31	Director, Financial Operations	1	1
32	Deputy Director, Financial Operations	1	2
33	Manager, Financial Operations	6	6
34	Assistant Manager, Financial Operations	11	10
35	Principal Financial Operations Officer	18	14
36	Financial Operations Officer/Senior Financial Operations Officer	9	15
37	Assistant Financial Operations Officer	36	73

VOTE 7-1: Finance, Economic Planning and Development - continued

SN	Position Titles	Funded	
		2022/23	2023/24
Procurement and Supply Cadre			
38	Director (Procurement and Supply)	1	1
39	Deputy Director (Procurement and Supply)	1	2
40	Manager (Procurement and Supply)	8	8
41	Assistant Manager (Procurement and Supply)	11	11
42	Principal Procurement and Supply Officer	8	8
43	Procurement and Supply Officer/Senior Procurement and Supply Officer	5	5
44	Assistant Procurement and Supply Officer	21	27
Internal Control Cadre			
45	Director, Internal Control	1	1
46	Deputy Director, Internal Control	2	2
47	Manager, Internal Control	2	2
48	Assistant Manager, Internal Control	5	7
49	Principal Internal Control Officer	3	5
50	Internal Control Officer/Senior Internal Control Officer	10	13
Sub-Head 7-102: Procurement Policy Office		13	16
1	Director, Procurement Policy Office	1	1
2	Manager (Procurement and Supply)	3	3
3	Assistant Manager (Procurement and Supply)	3	3
4	Assistant Procurement and Supply Officer	1	4
5	Management Support Officer	2	2
6	Confidential Secretary	1	1
7	Word Processing Operator	1	1
8	Receptionist/Telephone Operator	1	1
Sub-Head 7-103: Independent Review Panel		6	6
1	Secretary, Independent Review Panel	1	1
2	Management Support Officer	2	2
3	Transcriber	2	2
4	Word Processing Operator	1	1
Sub-Head 7-104: Assessment Review Committee		19	22
1	Chairperson, Assessment Review Committee	1	1
2	Vice-Chairperson, Assessment Review Committee	3	3
3	Clerk, Assessment Review Committee	1	1
4	Deputy Clerk, Assessment Review Committee	2	3
5	Legal Research Officer/Senior Legal Research Officer	-	2
6	Senior Transcriber	1	1
7	Transcriber	10	10
8	Receptionist/Telephone Operator	1	1
Sub-Head 7-105: Economic Research and Planning Bureau		17	17
1	Director, Economic Research and Planning	1	1
2	Lead Analyst, Economic Research and Planning	6	6
3	Analyst/Senior Analyst	10	10
TOTAL		574	644

VOTE 7-2: CENTRAL PROCUREMENT BOARD

FINANCIAL RESOURCES

Summary by Economic Categories

Rs 000

Code	Economic Categories	2022/23 Estimates	2023/24 Estimates	2024/25 Planned	2025/26 Planned
VOTE 7-2: TOTAL EXPENDITURE		72,000	74,900	72,300	73,000
Recurrent Expenditure		72,000	71,100	72,300	73,000
21	Compensation of Employees	46,300	45,600	46,800	47,500
22	Goods and Services	24,070	23,800	23,800	23,800
27	Social Benefits	1,630	1,700	1,700	1,700
Capital Expenditure		-	3,800	-	-
31	Acquisition of Non-Financial Assets	-	3,800	-	-

Vote 7-2: Central Procurement Board

Rs 000

Item No.	Details	2022/23 Estimates	2023/24 Estimates	2024/25 Planned	2025/26 Planned
Recurrent Expenditure		72,000	71,100	72,300	73,000
21	Compensation of Employees	46,300	45,600	46,800	47,500
21110	Personal Emoluments	40,775	40,045	41,215	41,915
.001	Basic Salary	23,675	22,765	23,825	24,435
.002	Salary Compensation	300	900	900	900
.004	Allowances	1,600	1,600	1,600	1,600
.005	Extra Assistance	11,700	11,200	11,200	11,200
.006	Cash in Lieu of Leave	1,500	1,600	1,640	1,680
.009	End-of-year Bonus	2,000	1,980	2,050	2,100
21111	Other Staff Costs	5,025	5,055	5,085	5,085
.002	Travelling and Transport	3,600	3,630	3,660	3,660
.100	Overtime	800	800	800	800
.200	Staff Welfare	25	25	25	25
.300	Passage Benefits	600	600	600	600
21210	Social Contributions	500	500	500	500
.001	Contribution to the National Savings Fund	500	500	500	500
22	Goods and Services	24,070	23,800	23,800	23,800
22010	Cost of Utilities	1,600	1,690	1,690	1,690
22020	Fuel and Oil	180	180	180	180
22030	Rent	5,250	6,760	6,760	6,760
22040	Office Equipment and Furniture	300	300	300	300
22050	Office Expenses	540	540	540	540
22060	Maintenance	3,995	2,095	2,095	2,095
22070	Cleaning Services	200	200	200	200
22100	Publications and Stationery	1,030	1,050	1,050	1,050
22120	Fees	9,400	9,400	9,400	9,400
	<i>of which</i>				
.006	Fees to Assessors	9,000	9,000	9,000	9,000
22900	Other Goods and Services	1,575	1,585	1,585	1,585

VOTE 7-2: Central Procurement Board - continued

Rs 000

Item No.	Details	2022/23 Estimates	2023/24 Estimates	2024/25 Planned	2025/26 Planned
27	Social Benefits	1,630	1,700	1,700	1,700
27310	Employer Social Benefits in Cash				
.003	Gratuities	1,630	1,700	1,700	1,700
Capital Expenditure		-	3,800	-	-
31	Acquisition of Non-Financial Assets	-	3,800	-	-
31122	Other Machinery and Equipment				
.802	Acquisition of IT Equipment	-	3,800	-	-
TOTAL		72,000	74,900	72,300	73,000

VOTE 7-2: Central Procurement Board - continued

HUMAN RESOURCES

SN	Position Titles	Funded	
		2022/23	2023/24
Vote 7-2: Central Procurement Board		53	51
1	Chief Executive, Central Procurement Board	1	1
2	Deputy Chief Executive, Central Procurement Board	1	1
3	Secretary of Board	1	1
4	Manager, Central Procurement	1	1
5	Assistant Manager, Central Procurement	2	4
6	Principal Central Procurement Officer	4	-
7	Central Procurement Officer/Senior Central Procurement Officer	9	9
8	Engineer/Senior Engineer (Civil)	3	3
9	Electrical Engineer/Senior Electrical Engineer, ESD	1	1
10	Principal Financial Operations Officer	1	1
11	Assistant Financial Operations Officer	1	1
12	Procurement and Supply Officer/Senior Procurement and Supply Officer	1	1
13	Office Management Assistant	2	2
14	Management Support Officer	11	11
15	Confidential Secretary	4	4
16	Word Processing Operator	3	3
17	Receptionist/Telephone Operator	1	1
18	Head Office Auxiliary	1	1
19	Office Auxiliary/Senior Office Auxiliary	4	4
20	Driver	1	1
TOTAL		53	51

VOTE 7-3: TREASURY

FINANCIAL RESOURCES

Summary by Economic Categories

Rs 000

Code	Economic Categories	2022/23 Estimates	2023/24 Estimates	2024/25 Planned	2025/26 Planned
VOTE 7-3: TOTAL EXPENDITURE		175,400	231,600	187,000	190,400
Recurrent Expenditure		166,970	176,800	186,000	189,900
21	Compensation of Employees	98,070	104,200	113,300	116,000
22	Goods and Services	67,800	71,400	71,500	72,700
26	Grants	1,100	1,200	1,200	1,200
Capital Expenditure		8,430	54,800	1,000	500
31	Acquisition of Non-Financial Assets	8,430	54,800	1,000	500

Vote 7-3: Treasury

Rs 000

Item No.	Details	2022/23 Estimates	2023/24 Estimates	2024/25 Planned	2025/26 Planned
Recurrent Expenditure		166,970	176,800	186,000	189,900
21	Compensation of Employees	98,070	104,200	113,300	116,000
21110	Personal Emoluments	86,940	92,070	100,870	103,570
.001	Basic Salary	74,570	76,520	84,820	87,350
.002	Salary Compensation	1,000	3,450	3,450	3,450
.004	Allowances	2,060	2,200	2,200	2,200
.006	Cash in Lieu of Leave	3,060	3,000	3,000	3,000
.009	End-of-year Bonus	6,250	6,900	7,400	7,570
21111	Other Staff Costs	10,030	10,930	11,230	11,230
.002	Travelling and Transport	9,300	10,000	10,300	10,300
.100	Overtime	700	900	900	900
.200	Staff Welfare	30	30	30	30
21210	Social Contributions	1,100	1,200	1,200	1,200
.001	Contribution to the National Savings Fund	1,100	1,200	1,200	1,200
22	Goods and Services	67,800	71,400	71,500	72,700
22010	Cost of Utilities	3,150	3,184	3,234	3,234
22020	Fuel and Oil	40	55	55	55
22030	Rent	9,950	10,326	10,326	10,326
22040	Office Equipment and Furniture	300	300	300	300
22050	Office Expenses	1,460	1,860	1,860	1,860
22060	Maintenance	44,470	44,425	44,425	45,425
	<i>of which</i>				
.005	IT Equipment	44,145	44,000	44,000	45,000
22070	Cleaning Services	120	120	120	120
22100	Publications and Stationery	810	1,160	1,160	1,160
22120	Fees	850	870	870	870
22900	Other Goods and Services	6,650	9,100	9,150	9,350
26	Grants	1,100	1,200	1,200	1,200
26210	Contribution to International Organisations				
.040	Eastern and Southern African Association of Accountant-Generals (ESAAG)	1,100	1,200	1,200	1,200

VOTE 7-3: Treasury - continued

Rs 000

Item No.	Details	2022/23 Estimates	2023/24 Estimates	2024/25 Planned	2025/26 Planned
Capital Expenditure		8,430	54,800	1,000	500
31	Acquisition of Non-Financial Assets	8,430	54,800	1,000	500
31122	Other Machinery and Equipment				
.802	Acquisition of IT Equipment	1,000	47,000	400	500
31132	Intangible Fixed Assets				
.801	Acquisition of Software	7,430	7,800	600	-
TOTAL		175,400	231,600	187,000	190,400

VOTE 7-3: Treasury - continued

HUMAN RESOURCES

SN	Position Titles	Funded	
		2022/23	2023/24
VOTE 7-3: Treasury		191	204
1	Accountant-General	1	1
2	Deputy Accountant-General	2	2
3	Assistant Accountant-General	4	4
4	Accountant/Senior Accountant	22	25
5	Accounting Technician	21	30
6	Manager (Pensions)	1	1
7	Assistant Manager (Pensions)	1	1
8	Officer-in-Charge (Passages)	1	1
9	Systems Analyst	1	1
10	Manager, Financial Operations	2	2
11	Assistant Manager, Financial Operations	3	3
12	Principal Financial Operations Officer	3	3
13	Financial Operations Officer/Senior Financial Operations Officer	9	9
14	Assistant Financial Operations Officer	13	14
15	Assistant Manager (Procurement and Supply)	1	1
16	Procurement and Supply Officer/Senior Procurement and Supply Officer	1	1
17	Assistant Manager, Internal Control	1	1
18	Internal Control Officer/Senior Internal Control Officer	1	1
19	Assistant Manager, Human Resources	1	1
20	Human Resource Executive	1	1
21	Office Management Executive	1	1
22	Office Management Assistant	5	5
23	Office Supervisor	1	1
24	Management Support Officer	59	59
25	Confidential Secretary	3	3
26	Word Processing Operator	4	4
27	Treasury Voucher Room Supervisor	1	1
28	Treasury Voucher Room Operator	3	3
29	Receptionist/Telephone Operator	2	2
30	Head Office Auxiliary	2	2
31	Office Auxiliary/Senior Office Auxiliary	14	14
32	Print Finishing/Book Binding Operator <i>(on roster)</i>	1	1
33	Driver	1	1
34	Stores Attendant	2	2
35	General Worker	2	2
TOTAL		191	204

VOTE 7-4: STATISTICS MAURITIUS

FINANCIAL RESOURCES

Summary by Economic Categories

Rs 000

Code	Economic Categories	2022/23 Estimates	2023/24 Estimates	2024/25 Planned	2025/26 Planned
VOTE 7-4: TOTAL EXPENDITURE		477,500	281,800	247,200	240,000
Recurrent Expenditure		446,500	260,800	237,200	240,000
21	Compensation of Employees	121,950	132,050	142,750	145,650
22	Goods and Services	324,500	128,700	94,400	94,300
26	Grants	50	50	50	50
Capital Expenditure		31,000	21,000	10,000	-
31	Acquisition of Non-Financial Assets	31,000	21,000	10,000	-

Vote 7-4: Statistics Mauritius

Rs 000

Item No.	Details	2022/23 Estimates	2023/24 Estimates	2024/25 Planned	2025/26 Planned
Recurrent Expenditure		446,500	260,800	237,200	240,000
21	Compensation of Employees	121,950	132,050	142,750	145,650
21110	Personal Emoluments	111,500	121,295	131,795	134,695
.001	Basic Salary	96,200	101,000	110,700	113,300
.002	Salary Compensation	1,150	4,250	4,250	4,250
.004	Allowances	1,200	2,745	2,745	2,745
.006	Cash in Lieu of Leave	4,700	4,600	4,600	4,600
.009	End-of-year Bonus	8,250	8,700	9,500	9,800
21111	Other Staff Costs	8,950	9,240	9,440	9,440
.002	Travelling and Transport	8,500	8,765	8,965	8,965
.100	Overtime	425	450	450	450
.200	Staff Welfare	25	25	25	25
21210	Social Contributions	1,500	1,515	1,515	1,515
.001	Contribution to the National Savings Fund	1,500	1,515	1,515	1,515
22	Goods and Services	324,500	128,700	94,400	94,300
22010	Cost of Utilities	3,305	4,292	4,301	4,367
22020	Fuel and Oil	175	350	350	350
22030	Rent	12,660	12,778	12,898	12,898
22040	Office Equipment and Furniture	450	450	450	450
22050	Office Expenses	695	970	970	970
22060	Maintenance	2,330	2,850	2,850	2,850
22070	Cleaning Services	200	225	225	225
22100	Publications and Stationery	1,260	1,955	1,955	1,955
22120	Fees	3,300	4,510	4,510	4,510
22130	Studies and Surveys	300,000	100,195	65,766	65,600
22900	Other Goods and Services	125	125	125	125
26	Grants	50	50	50	50
26210	Contribution to International Organisations	50	50	50	50

VOTE 7-4: Statistics Mauritius - continued

Rs 000

Item No.	Details	2022/23 Estimates	2023/24 Estimates	2024/25 Planned	2025/26 Planned
Capital Expenditure		31,000	21,000	10,000	-
31	Acquisition of Non-Financial Assets	31,000	21,000	10,000	-
31121	Transport Equipment				
.801	Acquisition of Vehicles	-	5,000	-	-
31122	Other Machinery and Equipment				
.802	Acquisition of IT Equipment	10,000	5,000	-	-
31132	Intangible Fixed Assets				
.103	Statistical E-Platform (Maustats)	21,000	11,000	10,000	-
TOTAL		477,500	281,800	247,200	240,000

VOTE 7-4: Statistics Mauritius - continued

HUMAN RESOURCES

SN	Position Titles	Funded	
		2022/23	2023/24
Vote 7-4: Statistics Mauritius		247	253
1	Director of Statistics	1	1
2	Deputy Director of Statistics	2	2
3	Principal Statistician	5	5
4	Statistician/Senior Statistician	35	35
5	Principal Statistical Officer	2	2
6	Statistical Officer/Senior Statistical Officer	134	134
7	Assistant Manager, Financial Operations	1	1
8	Financial Operations Officer/Senior Financial Operations Officer	1	1
9	Assistant Financial Operations Officer	1	1
10	Procurement and Supply Officer/Senior Procurement and Supply Officer	1	1
11	Assistant Procurement and Supply Officer	1	1
12	Assistant Manager, Human Resources	1	1
13	Human Resource Executive	1	1
14	Office Management Executive	1	1
15	Office Management Assistant	2	2
16	Office Supervisor	1	1
17	Management Support Officer	37	41
18	Confidential Secretary	2	2
19	Word Processing Operator	2	2
20	Receptionist/Telephone Operator	2	2
21	Head Office Auxiliary	1	1
22	Office Auxiliary/Senior Office Auxiliary	10	10
23	Driver	3	3
24	General Worker	-	2
TOTAL		247	253

VOTE 7-5: CORPORATE AND BUSINESS REGISTRATION DEPARTMENT

FINANCIAL RESOURCES

Summary by Economic Categories

Rs 000

Code	Economic Categories	2022/23 Estimates	2023/24 Estimates	2024/25 Planned	2025/26 Planned
VOTE 7-5: TOTAL EXPENDITURE		144,300	157,000	160,000	162,000
Recurrent Expenditure		142,800	147,000	150,000	152,000
21	Compensation of Employees	72,930	76,100	79,000	81,000
22	Goods and Services	69,800	70,800	70,900	70,900
26	Grants	70	100	100	100
Capital Expenditure		1,500	10,000	10,000	10,000
31	Acquisition of Non-Financial Assets	1,500	10,000	10,000	10,000

Vote 7-5: Corporate and Business Registration Department

Rs 000

Item No.	Details	2022/23 Estimates	2023/24 Estimates	2024/25 Planned	2025/26 Planned
Recurrent Expenditure		142,800	147,000	150,000	152,000
21	Compensation of Employees	72,930	76,100	79,000	81,000
21110	Personal Emoluments	64,150	67,370	70,270	72,270
.001	Basic Salary	55,150	56,000	58,300	59,900
.002	Salary Compensation	700	2,500	2,500	2,500
.004	Allowances	1,200	1,570	1,570	1,570
.006	Cash in Lieu of Leave	2,200	2,300	2,700	2,900
.009	End-of-year Bonus	4,900	5,000	5,200	5,400
21111	Other Staff Costs	8,030	7,730	7,730	7,730
.002	Travelling and Transport	6,500	6,700	6,700	6,700
.100	Overtime	1,500	1,000	1,000	1,000
.200	Staff Welfare	30	30	30	30
21210	Social Contributions	750	1,000	1,000	1,000
.001	Contribution to National Savings Fund	750	1,000	1,000	1,000
22	Goods and Services	69,800	70,800	70,900	70,900
22010	Cost of Utilities	2,458	3,036	3,126	3,126
22020	Fuel and Oil	175	175	175	175
22030	Rent	20,272	23,184	23,184	23,184
22040	Office Equipment and Furniture	900	2,800	2,800	2,800
22050	Office Expenses	1,030	835	835	835
22060	Maintenance	12,785	11,985	11,985	11,985
22070	Cleaning Services	100	345	345	345
22090	Security	1,000	1,650	1,650	1,650
22100	Publications and Stationery	2,990	3,090	3,090	3,090
22120	Fees	900	1,000	1,000	1,000
22170	Travelling within the Republic	35	35	35	35
22900	Other Goods and Services	27,155	22,665	22,675	22,675
.036	Expenses icw Extensible Business Reporting	22,500	18,000	18,000	18,000
.037	E-Filers/Information Center	4,000	4,000	4,000	4,000

VOTE 7-5: Corporate and Business Registration Department - *continued*

Rs 000

Item No.	Details	2022/23 Estimates	2023/24 Estimates	2024/25 Planned	2025/26 Planned
26	Grants	70	100	100	100
26210	Contribution to International Organisations				
.039	Corporate Registers Forum	30	30	30	30
.156	International Association of Insolvency Regulators	40	70	70	70
Capital Expenditure		1,500	10,000	10,000	10,000
31	Acquisition of Non-Financial Assets	1,500	10,000	10,000	10,000
31121	Transport Equipment				
.801	Acquisition of Vehicles	1,500	-	-	-
31132	Intangible Fixed Assets				
.401	Upgrading of ICT Infrastructure	-	10,000	10,000	10,000
	<i>Corporate and Business Registration Integrated System 3.0</i>	-	<i>10,000</i>	<i>10,000</i>	<i>10,000</i>
TOTAL		144,300	157,000	160,000	162,000

VOTE 7-5: Corporate and Business Registration Department - *continued*

HUMAN RESOURCES

SN	Position Titles	Funded	
		2022/23	2023/24
Vote 7-5: Corporate and Business Registration Department		145	148
1	Registrar of Companies	1	1
2	Deputy Registrar of Companies	1	1
3	Assistant Registrar of Companies	4	4
4	Analyst/Senior Analyst	2	2
5	Manager XBRL	-	1
6	Online Systems Coordinator	-	-
7	Chief Compliance Officer	12	12
8	Principal Compliance Officer	16	16
9	Compliance Officer	42	42
10	Official Receiver	1	1
11	Deputy Official Receiver	-	-
12	Assistant Manager, Financial Operations	1	1
13	Principal Financial Operations Officer	1	1
14	Financial Operations Officer/Senior Financial Operations Officer	2	2
15	Assistant Financial Operations Officer	6	7
16	Assistant Manager (Procurement and Supply)	1	1
17	Assistant Procurement and Supply Officer	1	1
18	Assistant Manager, Human Resources	1	1
19	Human Resource Executive	1	1
20	Office Management Executive	1	1
21	Office Management Assistant	2	2
22	Office Supervisor	1	2
23	Management Support Officer	27	27
24	Confidential Secretary	1	2
25	Word Processing Operator	3	3
26	Receptionist/Telephone Operator	1	1
27	Document Processing Officer	6	5
28	Head Office Auxiliary	1	1
29	Office Auxiliary/Senior Office Auxiliary	7	7
30	Driver	2	2
TOTAL		145	148

VOTE 7-6: REGISTRAR-GENERAL'S DEPARTMENT

FINANCIAL RESOURCES

Summary by Economic Categories

Rs 000

Code	Economic Categories	2022/23 Estimates	2023/24 Estimates	2024/25 Planned	2025/26 Planned
VOTE 7-6: TOTAL EXPENDITURE		156,300	166,500	124,800	128,300
Recurrent Expenditure		116,500	121,500	124,700	128,200
21	Compensation of Employees	92,900	93,100	97,200	99,400
22	Goods and Services	23,600	28,400	27,500	28,800
Capital Expenditure		39,800	45,000	100	100
31	Acquisition of Non-Financial Assets	39,800	45,000	100	100

Vote 7-6: Registrar-General's Department

Rs 000

Item No.	Details	2022/23 Estimates	2023/24 Estimates	2024/25 Planned	2025/26 Planned
Recurrent Expenditure		116,500	121,500	124,700	128,200
21	Compensation of Employees	92,900	93,100	97,200	99,400
21110	Personal Emoluments	84,010	84,000	87,875	90,050
.001	Basic Salary	72,600	70,050	73,555	75,400
.002	Salary Compensation	840	2,800	2,800	2,800
.004	Allowances	1,400	1,450	1,450	1,450
.005	Extra Assistance	-	600	-	-
.006	Cash in Lieu of Leave	3,100	3,000	3,700	3,900
.009	End-of-year Bonus	6,070	6,100	6,370	6,500
21111	Other Staff Costs	7,765	8,100	8,150	8,150
.002	Travelling and Transport	6,750	7,050	7,100	7,100
.100	Overtime	1,000	1,000	1,000	1,000
.200	Staff Welfare	15	50	50	50
21210	Social Contributions	1,125	1,000	1,175	1,200
.001	Contribution to National Savings Fund	1,125	1,000	1,175	1,200
22	Goods and Services	23,600	28,400	27,500	28,800
22010	Cost of Utilities	410	410	410	410
22020	Fuel and Oil	50	60	70	80
22030	Rent	1,070	1,080	1,106	1,132
22040	Office Equipment and Furniture	350	1,250	250	250
22050	Office Expenses	700	730	771	777
22060	Maintenance	19,090	22,800	22,625	23,650
22090	Security	750	580	640	700
22100	Publications and Stationery	990	1,200	1,338	1,511
22120	Fees	100	200	200	200
22900	Other Goods and Services	90	90	90	90

VOTE 7-6: Registrar-General's Department - *continued*

Rs 000

Item No.	Details	2022/23 Estimates	2023/24 Estimates	2024/25 Planned	2025/26 Planned
Capital Expenditure		39,800	45,000	100	100
31	Acquisition of Non-Financial Assets	39,800	45,000	100	100
31112	Non-Residential Buildings				
.401	Upgrading of Office Buildings	100	880	100	100
31122	Other Machinery and Equipment				
.802	Acquisition of IT Equipment	5,755	12,120	-	-
31132	Intangible Fixed Assets				
.401	Upgrading of ICT Infrastructure	33,945	32,000	-	-
TOTAL		156,300	166,500	124,800	128,300

VOTE 7-6: Registrar-General's Department - *continued*

HUMAN RESOURCES

SN	Position Titles	Funded	
		2022/23	2023/24
VOTE 7-6: Registrar-General's Department		160	166
1	Registrar-General	1	1
2	Deputy Registrar-General	2	2
3	Assistant Registrar-General	6	7
4	Principal Registration Officer/Chief Registration Officer	38	39
5	Registration Officer/Senior Registration Officer	45	49
6	Senior Systems Analyst	1	1
7	Systems Analyst	1	1
8	Inscription and Check Clerk	1	1
9	Copyist and Check Clerk (<i>Personal</i>)	2	2
10	Manager, Financial Operations	1	1
11	Assistant Manager, Financial Operations	1	1
12	Principal Financial Operations Officer	1	1
13	Financial Operations Officer/Senior Financial Operations Officer	2	2
14	Assistant Financial Operations Officer	7	7
15	Procurement and Supply Officer/Senior Procurement and Supply Officer	1	1
16	Assistant Procurement and Supply Officer	1	1
17	Assistant Manager, Human Resources	1	1
18	Human Resource Executive	1	1
19	Office Management Executive	2	2
20	Office Management Assistant	3	3
21	Management Support Officer	26	26
22	Confidential Secretary	2	2
23	Word Processing Operator	2	2
24	Print Finishing/Book Binding Operator (<i>on roster</i>)	1	1
25	Head Office Auxiliary	1	1
26	Office Auxiliary/Senior Office Auxiliary	9	9
27	Driver	1	1
TOTAL		160	166