## MINISTRY OF TOURISM AND LEISURE

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#### PART A: STRATEGIC NOTE OF MINISTRY

#### I. Major Achievements for 2013

- In spite of fierce competition, Mauritius obtained the following awards:
  - "Destination de L'Année 2013" International Travel Berlin (ITB) Awards
  - Indian Ocean's Leading Dive Destination 2013 World Travel Awards
  - Indian Ocean's Leading Honeymoon Destination 2013 World Travel Awards
  - The Next Travel Destination 2013 China Travel Awards
  - Best Destination Country 2013 International Tourism Conclave & Travel Awards India
- The visibility of the destination was continuously upheld through 225 promotional campaigns in tourist source markets with particular emphasis on emerging markets which resulted in arrivals from China and India increasing by 97.1% and 7.2% respectively, as at September 2013.
- Rigorous monitoring of tourist enterprises involving 1,082 visits, 295 contraventions and 11 suspension of licences was resorted to, in a bid to upholding high standards and quality service among licencees.
- 244 new Tourist Enterprises Licences and 189 new Pleasure Craft Licences were approved as at September 2013.
- A customer service training programme for frontline operators namely beach hawkers, pleasure craft operators, skippers, hotel-based and taxi operators has been implemented to keep them abreast of new techniques and skills in customer care. 15 sessions were carried out from January to September 2013.
- 71% of hotels have elaborated their security plans with a view to reinforce safety and security within hotel premises. To reinforce security at sea, a masterplan on management of lagoons has also been developed.
- Some 128,000 people participated in leisure activities organised by the Ministry.

#### II. Major Constraints and challenges and how they are being addressed

- Limited product range to encourage tourist spending.
  - Broadening the tourism product portfolio to include niche segments such as medical tourism, wellness and spa, weddings, shopping tourism, heritage/cultural tourism (including authentic cuisine), grey tourism, MICE, sports tourism (kite-surf and golf).

- Decrease in demand from Europe due to economic crisis, severe competition from similar destinations, inadequate market diversification and connectivity.
  - Diversifying our market base and more robust penetration of emerging markets like China and Russia while consolidating European source markets with growth potentials such as Germany, France and UK; Exploitation of new markets in niche segments (Scandinavian and Gulf countries among others).
  - Promoting specialised packages for niche markets and multi-destination as well as twin destination circuits.
  - Intensifying cooperative arrangements with trade partners including airline companies.

#### III. Strategic Direction 2014-2016

- Consolidating and reinforcing the destination as a leading island resort.
- Pursuing growth at an average annual rate of at least 3% with a more diversified portfolio of source markets in niche segments.
- Consolidating traditional source markets with growth potentials, such as Germany, France and UK.
- Aggressive penetration and exploitation of emerging/new markets like China, India and Russia, Gulf countries, Japan, South Korea, Czech Republic and Scandinavian countries.
- Creating a more conducive business environment through streamlining of procedures and removing administrative bottlenecks.
- Improving accessibility by facilitating operation of direct flights through twin and triangle destination centers.
- Promoting regional tourism and the Vanilla Islands Concept.
- Implementing a low season strategy targeting regional markets.
- Maximising use of digital marketing.

#### IV. Priority Objectives and Major Services provided for 2014-2016

#### **Programme 341: Policy and Management for Tourism and Leisure**

Priority Objective:	•	Sustained contribution of the Tourism Sector to GDP.
Major Service:	•	Formulation of appropriate policies/strategies and legal framework for the development of the tourism and leisure sectors.

#### **Programme 342: Sustainable Tourism Industry**

#### Sub-Programme 34201- Improvement and Diversification of Tourism Product

- Priority Objective:
  Mauritius maintained as an attractive and desirable tourist destination.
  Major Services:
  Improving/upgrading of tourist attractions/sites and embellishment/greening of the destination.
  Painforming safety and security of tourists at sea
  - Reinforcing safety and security of tourists at sea.

#### Sub-Programme 34202- Regulation and Control of Tourism Related Activities

Priority Objective:	•	Enhancing the safety and security of tourists and ensuring safe tourism activities.
Major Services:	•	Licensing and monitoring of tourist enterprises and pleasure crafts.
	•	Guidelines and regulations for tourism activities.

#### **Programme 343: Destination Promotion**

#### Sub-Programme 34301- Country Promotion

Priority Objective: •	Enhanced visibility of the destination.
Major Services: •	Public Relations and advertising campaigns in existing, emerging and new markets, as well as niche market segments.
•	Co-branding and Celebrity marketing.
•	Participation in fairs, workshops, exhibitions and roadshows in targeted countries (France, UK, Germany, Italy, India, Russia, China and South Africa).
•	Promoting specialized packages for niche markets and multi- destination as well as twin destination circuits.
•	Joint marketing initiatives with airlines.
rogramme 344: Promotion of L	eisure

#### **Programme 344: Promotion of Leisure**

Priority Objective:	•	Improved access to leisure facilities and services.
Major Service:	•	Organization and promotion of leisure activities/events.

		Rs	Rs	Rs	Rs
Code	Programmes and Sub-Programmes	2013 Estimates	2014 Estimates	2015 Planned	2016 Planned
341	Policy and Management for Tourism and Leisure	36,314,000	40,224,000	41,169,000	40,965,000
342	Sustainable Tourism Industry	90,390,000	83,967,000	81,852,000	78,521,000
34201	Improvement and Diversification of Tourism Product	30,390,000	28,967,000	26,852,000	23,521,000
34202	Regulation and Control of Tourism Related Activities	60,000,000	55,000,000	55,000,000	55,000,000
343	Destination Promotion	390,000,000	390,000,000	390,000,000	390,000,000
34301	Country Promotion	390,000,000	390,000,000	390,000,000	390,000,000
34302	Country Branding	-	-	-	-
344	Promotion of Leisure	10,010,000	8,309,000	8,379,000	8,414,000
	Total	526,714,000	522,500,000	521,400,000	517,900,000

#### V. SUMMARY OF FINANCIAL RESOURCES BY PROGRAMMES AND SUB-PROGRAMMES

#### VI. SUMMARY OF FUNDED POSITIONS BY PROGRAMMES AND SUB-PROGRAMMES

		То	tal	% Distribution		
Code	Code Programmes and Sub-Programmes		Funded by Dec 2014	2013	2014	
341	Policy and Management for Tourism and Leisure	21	22	31%	31%	
342	Sustainable Tourism Industry	41	43	61%	61%	
34201	Improvement and Diversification of Tourism Product	41	43	61%	61%	
34202	Regulation and Control of Tourism Related Activities	-	-	-	-	
343	Destination Promotion	-	-	-	-	
34301	Country Promotion	-	-	-	-	
34302	Country Branding	-	-	-	-	
344	Promotion of Leisure	5	5	8%	8%	
	Total	67	70	100%	100%	

# PART B: SERVICES TO BE PROVIDED AND PERFORMANCE INFORMATION

#### PROGRAMME 341: Policy and Management for Tourism and Leisure

Outcome: Sustained Contribution of the Tourism Sector to GDP

Outcome Indic	ator	2012 Actual	2014 Target	2016 Target	2023 Target	
Percentage share of Tourism Sector to GDP (2013 Revised: 7.7)				7.5	7.5	8.5
			PERFORM	IANCE		
DELIVERY UNITS	SERVICES TO BE PROVIDED	Service Standards (Indicators)	2012 Actual	2014 Targets	2015 Targets	2016 Targets
Ministry of S1: Policy and Management. Tourism and Leisure	SS1: Reform strategy to deliver long term ESTP Outcomes formulated.	-	June	June	June	
	SS2: % of relevant budget measures implemented according to published timetable.	100	100	100	100	
		SS3: % of requests acknowledged within 5	90	90	100	100
		working days.				
	E 342: Sustainable Tourism Ir ritius maintained as an attractive	ndustry				
	ritius maintained as an attractive	ndustry	ation 2012 Actual	2014 Target	2016 Target	2023 Target
Outcome: Mau Outcome Indic	ritius maintained as an attractive	ndustry e and desirable tourist destina	2012			Target
Outcome: Mau Outcome Indic Number of tour	ritius maintained as an attractive ator	ndustry e and desirable tourist destina ,000)	<b>2012</b> Actual 965,441	<b>Target</b> 1,022,000	Target	Target
Outcome: Mau Outcome Indic Number of tour SUB-PROGRA	ritius maintained as an attractive ator rist arrivals (2013 Revised : 990 MME 34201: Improvement a	ndustry e and desirable tourist destina ,000)	<b>2012</b> Actual 965,441	<b>Target</b> 1,022,000	Target	Target
Outcome: Mau Outcome Indic Number of tour	ritius maintained as an attractive ator rist arrivals (2013 Revised : 990	ndustry e and desirable tourist destina ,000)	<b>2012</b> Actual 965,441 sm Product	<b>Target</b> 1,022,000	Target	Target
Outcome: Mau Outcome Indic Number of tour SUB-PROGRA DELIVERY	ritius maintained as an attractive ator fist arrivals (2013 Revised : 990 AMME 34201: Improvement a SERVICES TO BE	ndustry e and desirable tourist destina ,000) nd Diversification of Touri Service Standards (Indicators)	2012 Actual 965,441 sm Product PERFORM 2012	Target           1,022,000           IANCE           2014	Target 1,090,000 2015	Target 1,340,000 2016

Tourism	S1: Enforcement of	SS1: Percentage of				
Authority	legislations to ensure that	establishments fully				
	tourist establishments and	complying with the	20	55	57	60
	pleasure crafts operate	standards, guidelines,	20	55	57	00
	according to set criteria	codes of practice and				
		regulations				

PROGRAMM	E 343: Destination Promotion					
Outcome: Mau	ritius maintained as a prime hol	iday and up market destination	on			
Outcome Indic	ator		2012 Actual	2014 Target	2016 Target	2023 Target
Tourism receipt	rs (Rs Billion) (2013 Revised: R	s 45.1 bn)	44.4	47.9	54.2	82.1
DELIVERY	SERVICES TO BE		PERFORM	IANCE	-	
UNITS	PROVIDED	Service Standards (Indicators)	2012 Actual	2014 Targets	2015 Targets	2016 Targets
SUB-PROGRA	AMME 34301: Country Promo	otion				
Mauritius Tourism Promotion Authority (MTPA)	S1: Campaigns in traditional, emerging and new markets.	SS1: Number of fairs, workshops, exhibitions, roadshows conducted in traditional, emerging and new markets.	41	52	58	66
		SS2: Percentage market share in emerging and new markets.	14.2	16.3	17.9	19.1
PROGRAMM	E 344: Promotion of Leisure					
Outcome: Impr	oved access to affordable leisur	e facilities and services				
Outcome Indic	ator		2012 Actual	2014 Target	2016 Target	2023 Target
Number of part	icipants in leisure activities		145,000	225,000	250,000	300,000
DELIVEDV	SEDVICES TO DE		PERFORMANCE			
DELIVERY UNITS	SERVICES TO BE PROVIDED	Service Standards (Indicators)	2012 Actual	2014 Target	2015 Target	2016 Target
Leisure Unit	S1: Organisation and promotion of leisure activities/events.	SS1: Number of leisure activities organised and promoted.	44	50	55	60

# PART C: INPUTS - FINANCIAL RESOURCES

## **1. SUMMARY BY ECONOMIC CATEGORIES**

		Rs	Rs	Rs	Rs
Code	Economic Categories	2013 Estimates	2014 Estimates	2015 Planned	2016 Planned
21	Compensation of Employees	36,505,000	38,490,000	41,175,000	42,375,000
22	Goods and Services	21,899,000	22,825,000	22,040,000	21,340,000
24	Interest	-	-	-	-
25	Subsidies	-	-	-	-
26	Grants	455,810,000	451,285,000	451,285,000	451,285,000
27	Social Benefits	-	-	-	-
28	Other Expense	-	-	-	-
31	Acquisition of Non-Financial Assets	12,500,000	9,900,000	6,900,000	2,900,000
32	Acquisition of Financial Assets	-	-	-	-
	Total	526,714,000	522,500,000	521,400,000	517,900,000

#### 2. SUMMARY FOR YEAR 2014

		Rs	Rs	Rs	Rs
Code	Programmes	Compensation of Employees [code 21]	Goods and Services [code 22]	Subsidies / Grants [code 25-28]	Acquisition of Assets [code 31-32]
341	Policy and Management for Tourism and				[couc of o2]
342	Leisure Sustainable Tourism Industry	16,315,000	2,752,000	55,000,000	9,900,000
343	Destination Promotion	-	-	390,000,000	-
344	Promotion of Leisure	2,000,000	6,309,000	-	-
	Total	38,490,000	22,825,000	451,285,000	9,900,000

## Programme 341: Policy and Management for Tourism and Leisure

		Rs	Rs	Rs	Rs
Item No.	Details	2013 Estimates	2014 Estimates	2015 Planned	2016 Planned
21	Compensation of Employees	17,715,000	20,175,000	22,050,000	22,600,000
21110	Personal Emoluments	15,500,000	17,700,000	19,200,000	19,700,000
21111	Other Staff Costs	2,100,000	2,250,000	2,600,000	2,650,000
21210	Social Contributions	115,000	225,000	250,000	250,000
22	Goods and Services	12,789,000	13,764,000	12,834,000	12,080,000
22010	Cost of Utilities	2,150,000	2,050,000	2,125,000	2,175,000
22020	Fuel and Oil	300,000	250,000	300,000	325,000
22030	Rent	5,525,000	5,525,000	5,525,000	5,550,000
22040	Office Equipment and Furniture	275,000	300,000	350,000	400,000
22050	Office Expenses	450,000	550,000	435,000	465,000
22060	Maintenance	675,000	775,000	775,000	780,000
22090	Security	100,000	100,000	125,000	125,000
22100	Publications and Stationery	619,000	619,000	644,000	670,000
22120	Fees	150,000	150,000	210,000	245,000
22130	Studies and surveys	1,550,000	1,500,000	1,000,000	-

		Rs	Rs	Rs	Rs
Item No.	Details	2013 Estimates	2014 Estimates	2015 Planned	2016 Planned
22170	Travelling within the Republic	160,000	160,000	160,000	160,000
22180	Overseas Travel (Mission and Capacity Building)	650,000	1,000,000	1,000,000	1,000,000
22900	Other Goods and Services	185,000	785,000	185,000	185,000
26	Grants	5,810,000	6,285,000	6,285,000	6,285,000
26210	Current Grant to International	5,810,000	6,285,000	6,285,000	6,285,000
26210031	Organisations Contribution to World Tourism Organisation	2,560,000	2,560,000	2,560,000	2,560,000
26210161	Contribution to Regional Tourism Organisations of Southern Africa	3,100,000	3,575,000	3,575,000	3,575,000
26210178	(RETOSA) Contribution to Foundation for Environmental Education (Denmark)	150,000	150,000	150,000	150,000
	Total	36,314,000	40,224,000	41,169,000	40,965,000
21	Compensation of Employees	14,963,000	16,315,000	17,075,000	17,700,000
<u>01</u>		14.0(2.000	16 21 5 000	17 075 000	17 700 000
21110	Personal Emoluments	13,303,000	14,425,000	15,050,000	15,575,000
21111	Other Staff Costs	1,500,000	1,700,000	1,825,000	1,925,000
21210	Social Contributions	160,000	190,000	200,000	200,000
22	Goods and Services	2,927,000	2,752,000	2,877,000	2,921,000
22010	Cost of Utilities	250,000	250,000	275,000	300,000
22020	Fuel and Oil	300,000	300,000	325,000	325,000
22030	Rent	200,000	200,000	200,000	200,000
22040	Office Equipment and Furniture	325,000	325,000	375,000	375,000
22050	Office Expenses	325,000	275,000	300,000	320,000
22060	Maintenance	970,000	845,000	845,000	845,000
22100	Publications and Stationery	282,000	282,000	282,000	281,000
		202,000	282,000	-0-,000	-01,000
22120	Fees	200,000	282,000	220,000	220,000
22120 22900		· · · · ·	· · · · · ·	<i>,</i>	· · · · · ·
	Fees	200,000	220,000	220,000	220,000
22900	Fees Other Goods and Services Acquisition of Non-Financial Assets Other Structures	200,000 75,000	220,000 55,000	220,000 55,000	220,000 55,000
22900 <b>31</b> 31113	Fees Other Goods and Services <b>Acquisition of Non-Financial Assets</b> Other Structures of which: Construction of Touristic and Leisure Infrastructure	200,000 75,000 <b>12,500,000</b> 12,500,000 <i>4,000,000</i>	220,000 55,000 <b>9,900,000</b> 9,900,000 <i>4,000,000</i>	220,000 55,000 <b>6,900,000</b>	220,000 55,000 <b>2,900,000</b>
22900 <b>31</b>	Fees Other Goods and Services <b>Acquisition of Non-Financial Assets</b> Other Structures of which: Construction of Touristic and Leisure Infrastructure (a) Tourism Signage	200,000 75,000 <b>12,500,000</b> 12,500,000 <i>4,000,000</i> <i>3,000,000</i>	220,000 55,000 <b>9,900,000</b> 9,900,000 <i>4,000,000</i> <i>3,000,000</i>	220,000 55,000 <b>6,900,000</b> 6,900,000 <i>1,000,000</i>	220,000 55,000 <b>2,900,000</b> 2,900,000 <i>1,000,000</i>
22900 <b>31</b> 31113 <i>31113016</i>	Fees Other Goods and Services <b>Acquisition of Non-Financial Assets</b> Other Structures of which: Construction of Touristic and Leisure Infrastructure	200,000 75,000 <b>12,500,000</b> 12,500,000 <i>4,000,000</i>	220,000 55,000 <b>9,900,000</b> 9,900,000 <i>4,000,000</i>	220,000 55,000 <b>6,900,000</b> 6,900,000	220,000 55,000 <b>2,900,000</b> 2,900,000 <i>1,000,000</i>
22900 <b>31</b> 31113	Fees Other Goods and Services <b>Acquisition of Non-Financial Assets</b> Other Structures of which: Construction of Touristic and Leisure Infrastructure (a) Tourism Signage (b) Heritage Trail Upgrading of Touristic and Leisure	200,000 75,000 <b>12,500,000</b> 12,500,000 <i>4,000,000</i> <i>3,000,000</i> <i>1,000,000</i>	220,000 55,000 <b>9,900,000</b> 9,900,000 <i>4,000,000</i> <i>3,000,000</i> <i>1,000,000</i>	220,000 55,000 <b>6,900,000</b> 6,900,000 <i>1,000,000</i>	220,000 55,000 <b>2,900,000</b> 2,900,000 <i>1,000,000</i>

		Rs	Rs	Rs	Rs
Item No.	Details	2013 Estimates	2014 Estimates	2015 Planned	2016 Planned
Sub-Prog	ramme 34202: Regulation and Control of	f Tourism Relate	ed Activities		
26	Grants	60,000,000	55,000,000	55,000,000	55,000,000
26313	Extra-Budgetary Units	58,000,000	55,000,000	55,000,000	55,000,000
26313089	<i>Current Grant - Tourism Authority</i> of which:	58,000,000	55,000,000	55,000,000	55,000,000
	(i) Tourism Authority	35,000,000	40,000,000	40,000,000	40,000,000
	(ii) Cleaning and Embellishment Programme	23,000,000	15,000,000	15,000,000	15,000,000
26323	Extra-Budgetary Units	2,000,000	-	-	-
26323089	Capital Grant - Tourism Authority	2,000,000	-	-	-
	Total	60,000,000	55,000,000	55,000,000	55,000,000
-	me 343: Destination Promotion				
0	gramme 34301: Country Promotion				
26	Grants	390,000,000	390,000,000	390,000,000	390,000,000
26313	Extra-Budgetary Units	390,000,000	390,000,000	390,000,000	390,000,000
26313047	Current Grant - Mauritius Tourism Promotion Authority of which:	390,000,000	390,000,000	390,000,000	390,000,000
	(i) Traditional Markets	340,000,000	340,000,000	340,000,000	340,000,000
	(ii) Emerging Markets	50,000,000	50,000,000	50,000,000	50,000,000
	Total	390,000,000	390,000,000	390,000,000	390,000,000
Program	me 344: Promotion of Leisure				
21	Compensation of Employees	3,827,000	2,000,000	2,050,000	2,075,000
21110	Personal Emoluments	3,302,000	1,525,000	1,575,000	1,600,000
21111	Other Staff Costs	500,000	450,000	450,000	450,000
21210	Social Contributions	25,000	25,000	25,000	25,000
22	Goods and Services	6,183,000	6,309,000	6,329,000	6,339,000
22010	Cost of Utilities	220,000	230,000	240,000	240,000
22020	Fuel and Oil	75,000	90,000	100,000	110,000
22030	Rent	2,250,000	2,250,000	2,250,000	2,250,000
	Office Expenses	250,000	250,000	250,000	250,000
22050				125.000	125,000
	Maintenance	125,000	125,000	125,000	123,000
22050 22060 22090	1	125,000 100,000	125,000 100,000	125,000	125,000
22060	Maintenance				
22060 22090	Maintenance Security	100,000	100,000	100,000	100,000

# PART D: INPUTS - HUMAN RESOURCES

## STAFFING (FUNDED POSITIONS) BY PROGRAMMES AND SUB-PROGRAMMES

Salary	Position Titles	In Post by	Funded P	l Positions by December		
Code	r usition rities	Dec 2013	2014	2015	2016	
Programm Leisure	Programme 341: Policy and Management for Tourism and Leisure		22	22	22	
	Minister	1	1	1	1	
02 00 100	Permanent Secretary	1	1	1	1	
02 81 89	Deputy Permanent Secretary	1	1	1	1	
02 50 75	Assistant Permanent Secretary	3	3	3	3	
01 65 79	Manager Financial Operations	-	1	1	1	
01 59 76	Assistant Manager, Financial Operations	1	-	-	-	
01 45 65	Financial Officer/ Senior Financial Officer	2	2	2	2	
21 45 65	Procurement and Supply Officer	1	1	1	1	
08 51 70	Office Management Executive	-	1	1	1	
08 45 64	Office Management Assistant	1	1	1	1	
08 30 56	Management Support Officer	3	3	3	3	
08 38 63	Confidential Secretary	3	3	3	3	
08 21 52	Word Processing Operator	1	1	1	1	
22 16 48	Receptionist/Telephone Operator	1	1	1	1	
24 14 42	Office Care Attendant/Senior Office Care	1	1	1	1	
	Attendant					
24 17 45	Driver	1	1	1	1	
Programm	e 342: Sustainable Tourism Industry	41	43	43	43	
Sub-Progr of Tourisn	amme 34201: Improvement and Diversification	41	43	43	43	
10 70 83	Principal Tourism Planner	2	2	2	2	
10 64 79	Senior Tourism Planner	2	2	2	2	
10 49 75	Tourism Planner	7	7	7	7	
18 39 64	Tourism Enforcement Officer	1	1	1	1	
08 45 64	Office Management Assistant	3	3	3	3	
08 51 60	Office Management Executive	1	2	2	2	
08 41 61	Office Supervisor	1	1	1	1	
08 30 56	Management Support Officer	13	13	13	13	
08 21 52	Word Processing Operator	4	4	4	4	
24 31 46	Head Office Care Attendant	1	1	1	1	
24 14 42	Office Care Attendant/Senior Office Care Attendant	3	4	4	4	
24 17 45	Driver	2	2	2	2	
24 01 32	General Worker	1	1	1	1	

Salary Code	Position Titles	In Post by	Funded Positions by December			
		Dec 2013	2014	2015	2016	
Programme 344: Promotion of Leisure		5	5	5	5	
23 30 63	Leisure Events Officer	2	2	2	2	
08 21 52	Word Processing Operator	1	1	1	1	
24 14 42	Office Care Attendant/Senior Office Care Attendant	1	1	1	1	
24 17 45	Driver	1	1	1	1	
	Total	67	70	70	70	