## PART A: OVERVIEW OF DEPARTMENT

## I. STRATEGIC NOTE

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1. Major <br> Achievements for <br> 2012
}

- Advisory services provided on a continuous basis to public sector organizations and private secondary schools on pay.
- Review of organization design and conditions of service in the public sector.
- Conduct the Overall Review of Pay and Grading Structures and Conditions of Service in the Public Sector (Civil Service, Parastatal and Other Statutory Bodies, Local Authorities) and Rodrigues Regional Assembly and the Private Secondary Schools.
- Ad-hoc reports prepared on salary gradings, design/redesign of organization structures and conditions of service in the public sector.


## 2. Major Constraints and Challenges and how they are being addressed

## 3. Strategic

 Direction2013-2015

- Non availability of appropriate information at the right time from stakeholders.
- Close monitoring and regular follow-ups.
- Set pay structures and adopt human resource strategies to enable public sector organizations to attract, recruit, motivate and retain talents of the right calibre in required numbers.

4. Priority Objectives and Major Services to be provided for 2013-2015

## Programme 231: Public Sector Compensation and HRM Policy and Strategy

Priority Objective:

Major Services:

- Ensure that the public sector organizations are staffed with appropriate number of people of the right competencies and skills and nurturing an attitude of service excellence in meeting the needs of the public.
- Provide assistance and clarifications in the implementation of recommendations made in the 2013 PRB Reports.
- Production of ad-hoc reports on, inter alia, salary and grading structures, design/redesign of organization structures and conditions of service in the public sector.
- Provision of advisory services on a continuous basis to about 170 organisations (Civil Service, Parastatal and other Statutory Bodies, Local Authorities) and Rodrigues Regional Assembly and Private Secondary Schools.
II. SUMMARY OF FINANCIAL RESOURCES BY PROGRAMMES AND SUB-PROGRAMMES

|  |  | Rs |  | Rs | Rs |
| :--- | :--- | :---: | :---: | :---: | :---: |
| Code | Programme | $\mathbf{2 0 1 2}$ <br> Estimates | $\mathbf{2 0 1 3}$ <br> Estimates | $\mathbf{2 0 1 4}$ <br> Planned | $\mathbf{2 0 1 5}$ <br> Planned |
| 231 | Public Sector Compensation and HRM <br> Policy and Strategy | $30,175,000$ | $33,145,000$ | $34,280,000$ | $34,852,000$ |
|  | Total | $\mathbf{3 0 , 1 7 5 , 0 0 0}$ | $\mathbf{3 3 , 1 4 5 , 0 0 0}$ | $\mathbf{3 4 , 2 8 0 , 0 0 0}$ | $\mathbf{3 4 , 8 5 2 , 0 0 0}$ |

## III. SUMMARY OF FUNDED POSITIONS BY PROGRAMMES AND SUB-PROGRAMMES

| Code | Programme | Total |  | \% Distribution |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | $\begin{gathered} \hline \text { In Post } \\ 2012 \\ \hline \end{gathered}$ | $\begin{gathered} \hline \text { Funded } \\ 2013 \\ \hline \end{gathered}$ | 2012 | 2013 |
| 231 | Public Sector Compensation and HRM Policy and Strategy | 45 | 44 | 100\% | 100\% |
|  | Total | 45 | 44 | 100\% | 100\% |

## PART B: SERVICES TO BE PROVIDED AND PERFORMANCE INFORMATION

## PROGRAMME 231: Public Sector Compensation and HRM Policy and Strategy

Outcome: Ensuring that appropriate salary and grading structures, organisational structures and conditions of service are put in place for an efficient and effective service

| Outcome Indicator |  |  | $\begin{gathered} 2011 \\ \text { Actual } \end{gathered}$ | $\begin{gathered} 2013 \\ \text { Target } \end{gathered}$ | $\begin{gathered} 2015 \\ \text { Target } \end{gathered}$ | $\begin{gathered} 2022 \\ \text { Target } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Percentage of implementation of the recommendations contained in the 2013 PRB Report and Errors and Omissions Report |  |  |  | 100\% |  |  |
| DELIVERYUNITS | SERVICES TO BE PROVIDED |  | ERFOR | ANCE |  |  |
|  |  | Service Standards (Indicators) | $\begin{gathered} 2011 \\ \text { Actual } \end{gathered}$ | 2013 <br> Targets | 2014 <br> Targets | 2015 <br> Targets |
| Pay Research Bureau | S1:Policy and Management Services | SS1: PBB Strategic Plan updated and aligned with ESTP Outcome Framework | June | May | May | May |
|  |  | SS2: \% of requests acknowledged within 5 working days | 90\% | 100\% | 100\% | 100\% |
|  | S2: Report on salary grading structures, organisational structures and Conditions of Employment in the Public Sector | SS1: Timely submission of ad hoc reports on salary and grading structures (Average number of days) | 9 | 9 | 8 | 8 |
|  |  | SS2: Organisational structures (days) | 21 | 21 | 20 | 20 |
|  |  | SS3: Interpretation/ Clarification of recommendations (days) | 6 | 5 | 5 | 5 |

## PART C: INPUTS - FINANCIAL RESOURCES

## 1. SUMMARY BY ECONOMIC CATEGORIES

|  |  | Rs Rs |  | Rs $\quad$ Rs |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Code | Economic Categories | $2012$ <br> Estimates | $2013$ <br> Estimates | $\begin{gathered} 2014 \\ \text { Planned } \end{gathered}$ | $\begin{gathered} 2015 \\ \text { Planned } \end{gathered}$ |
| 21 | Compensation of Employees | 24,975,000 | 28,275,000 | 29,455,000 | 30,055,000 |
| 22 | Goods and Services | 5,200,000 | 4,870,000 | 4,825,000 | 4,797,000 |
| 24 | Interest | - | - | - | - |
| 25 | Subsidies | - | - | - | - |
| 26 | Grants | - | - | - | - |
| 27 | Social Benefits | - | - | - | - |
| 28 | Other Expense | - | - | - | - |
| 31 | Acquisition of Non-Financial Assets | - | - | - | - |
| 32 | Acquisition of Financial Assets | - | - | - | - |
|  | Total | 30,175,000 | 33,145,000 | 34,280,000 | 34,852,000 |

## 2. SUMMARY FOR YEAR 2013

| Code |  | Programme | Rs |  | Rs |
| :--- | :--- | :---: | :---: | :---: | :---: |
| Compensation <br> of Employees <br> [code 21] | Goods and <br> Services <br> [code 22] | Subsidies/ <br> grants <br> [codes 25-28] | Acquisition of <br> Assets <br> [codes 31- 32] |  |  |
| 231 | Public Sector Compensation and HRM <br> Policy and Strategy | $28,275,000$ | $4,870,000$ | - | - |
|  | Total | $\mathbf{2 8 , 2 7 5 , 0 0 0}$ | $\mathbf{4 , 8 7 0 , 0 0 0}$ | - | - |

Programme 231: Public Sector Compensation and HRM Policy and Strategy

|  |  | Rs | Rs | Rs | Rs |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Item No. | Details | $2012$ <br> Estimates | $2013$ <br> Estimates | $\begin{gathered} 2014 \\ \text { Planned } \end{gathered}$ | $\begin{gathered} 2015 \\ \text { Planned } \end{gathered}$ |
| 21 | Compensation of Employees | 24,975,000 | 28,275,000 | 29,455,000 | 30,055,000 |
| 21110 | Personal Emoluments | 21,300,000 | 25,350,000 | 26,450,000 | 26,950,000 |
| 21111 | Other Staff Costs | 3,475,000 | 2,725,000 | 2,805,000 | 2,905,000 |
| 21210 | Social Contributions | 200,000 | 200,000 | 200,000 | 200,000 |
| 22 | Goods and Services | 5,200,000 | 4,870,000 | 4,825,000 | 4,797,000 |
| 22010 | Cost of Utilities | 1,225,000 | 1,165,000 | 1,175,000 | 1,175,000 |
| 22030 | Rent | 2,615,000 | 2,630,000 | 2,630,000 | 2,630,000 |
| 22040 | Office Equipment and Furniture | 125,000 | 110,000 | 110,000 | 125,000 |
| 22050 | Office Expenses | 315,000 | 235,000 | 235,000 | 240,000 |
| 22060 | Maintenance | 410,000 | 305,000 | 245,000 | 245,000 |
| 22070 | Cleaning Services | 60,000 | 60,000 | 60,000 | 60,000 |
| 22100 | Publications and Stationery | 365,000 | 235,000 | 235,000 | 237,000 |
| 22120 | Fees | 50,000 | 100,000 | 100,000 | 50,000 |
| 22900 | Other Goods and Services | 35,000 | 30,000 | 35,000 | 35,000 |
|  | Total | 30,175,000 | 33,145,000 | 34,280,000 | 34,852,000 |

## PART D: INPUTS HUMAN RESOURCES

## STAFFING POSITIONS BY PROGRAMMES AND SUB-PROGRAMMES

| Salary <br> Code | Position Titles | In Post 2012 | Funded Positions |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | 2013 | 2014 | 2015 |
| Programme 231: Public Sector Compensation and HRM Policy and Strategy |  | 45 | 44 | 44 | 44 |
| $\left.\begin{array}{llll}02 & 00 & 96 \\ 02 & 00 & 90 \\ 02 & 75 & 82 \\ 02 & 65 & 75 \\ 02 & 44 & 67 \\ 02 & 56 & 65 \\ 01 & 41 & 55 \\ 08 & 41 & 55 \\ 08 & 31 & 51 \\ 08 & 18 & 48 \\ 08 & 34 & 55 \\ 08 & 17 & 44 \\ 24 & 27 & 37 \\ 24 & 10 & 30 \\ 24 & 13 & 36 \\ 24 & 13 & 31\end{array}\right]$ | Director <br> Deputy Director <br> Principal Job Analyst <br> Job Analyst <br> Survey Officer <br> Secretary, Pay Research Bureau <br> Financial Operations Officer <br> Higher Executive Officer <br> Senior Officer <br> Officer <br> Confidential Secretary <br> Word Processing Operator <br> Head Office Care Attendant <br> Office Care Attendant <br> Driver | 1 2 3 5 12 1 1 1 1 6 5 2 1 4 | 1 2 3 5 12 1 1 1 1 6 5 1 1 4 | 1 2 3 5 12 1 1 1 1 6 5 1 1 4 | 12 |
|  | Total | 45 | 44 | 44 | 44 |

