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VISION 2030

TRANSFORMING OUR FUTURE FOR THE BETTER



A VISION IN MOTION

VISION

HIGH INCOME COUNTRY



- Per capita income of USD 13,550 by 2023 and rising to USD 19,000 by 2030
- **Real GDP growth rate** of 4.3 percent by 2023 rising to between 4.5 and 5 percent in 2030
- Unemployment rate of 5 percent by 2023
- Low and stable inflation

VISION

INCLUSIVE



- Become a **Very High Human Development Index** country by 2021 and achieve a score of 0.88 by 2030
- No absolute poverty by 2023
- Number of families living under **poverty line** to be reduced by 50 percent by 2023 and by 80 percent by 2030
- Gini coefficient reduced to 0.30 by 2020 and to 0.25 by 2030
- Increase women participation rate to 55 percent by 2030

VISION

HIGH QUALITY OF LIFE & SUSTAINABILITY



- Improve average life expectancy at birth from 74.5 years in 2018 to at least 75.0 years by 2020 and 77.0 years by 2030
- Clean and green environment reduce **greenhouse gas emissions** to 4.9 million metric tons by 2030
- Safer roads and **modern transport infrastructure** across the country
- Tertiary Enrolment Ratio increased to 60 percent by 2030
- Adequate water supply to meet rising demand
- At least 35 percent of our electricity generation to come from clean local **renewable energy sources** by 2025
- A decent house for every family by 2030

Imagine a Mauritius where:

- Income per capita is USD 20,000 placing Mauritius among the High-Income Countries of the world;
- Society and the economy are inclusive, with a better sharing of prosperity, a narrower gap between the poor and rich and no families and children living in absolute poverty; and where
- > The population across all strata enjoy a higher quality of life and a higher standard of living in a clean and safe environment.

This is the core vision of Mauritius in 2030. The Mauritius we are striving to become, while at all times upholding the nation's values of:

- Democracy
- Respect of human rights
- Economic Freedom
- Protection of and support to the most vulnerable

Vision 2030 is supported by a set of clear goals and objectives for the medium and long-term and the strategies to make them happen, as illustrated below.



- 1. A big push approach to innovation
- 2. Promoting pervasive application of AI technologies
- 3. Increasing Total Factor Productivity
- 4. Greater Openness to talents and expertise
- 5. Broadening the economic base:
 - Import Substitution (Food and energy)
 - Fintech Hub
 - Creative Industry
- 6. Expanding Economic Space
 - Africa strategy
 - Ocean economy

>>>> STRATEGIES

- A Marshall Plan Against Poverty
- 2. A National Financial Inclusion Strategy
- 3. A gender mainstreaming strategy

- 4. Creating stronger linkages between the economy and social development:
 - Equal opportunities in employment
 - An inclusive industrial relation system

>>>> STRATEGIES

- 1. Education that is responsive to the need of the population in a modern country
- 2. Deepening reforms in the education and training system
- 3. Modernising and expanding the health care services a more person-centered approach
- 4. Better housing quality
- 5. Accelerating works to provide round-the-clock access to water and to secure efficient sources of energy
- 6. Greater water collection and distribution capacity

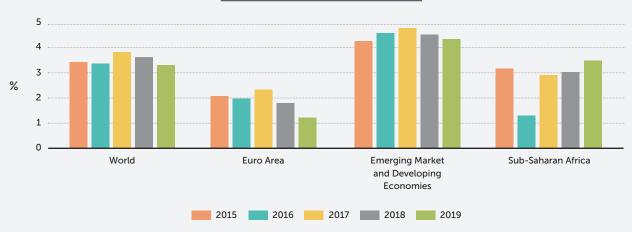
- 7. Elevate sustainability in company governance through:
 - Regular dialogues with key company stakeholders on sustainability challenges
 - Open reporting on sustainability strategies, goals and accomplishments
 - Securing necessary financial and non-financial resources to meet sustainability challenges
- 8. Capacity to minimise impact of natural disasters caused by climate change
- 9. Investing in safer roads and a safer living environment



Global Real GDP Growth

Global real GDP growth, which peaked at close to 4 percent in 2017, softened in 2018.

GLOBAL REAL GDP GROWTH (%)



Source: World Economic Outlook, IMF April 2019

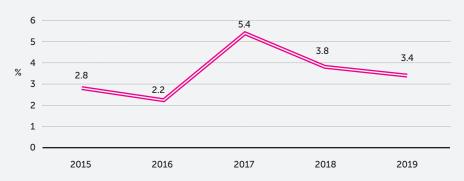
According to the IMF, global real GDP growth is projected to slow from 3.6 percent in 2018 to 3.3 percent in 2019.

In its Global Economic Prospects Report of June 2019, the World Bank is expecting global growth to slow to 2.6 percent in 2019, reflecting weaker-than-expected trade and investment. Growth is expected to gradually rise to 2.8 percent by 2021.

World Trade Growth

Growth in volume of world trade slowed sharply from its peak in 2017, reflecting the impact of increased trade tensions and a general slowdown in global activity.

WORLD TRADE VOLUME GROWTH (%)



Source: World Economic Outlook, IMF April 2019

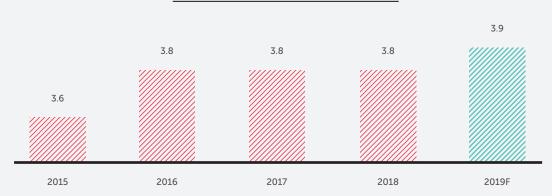
World trade volume is projected to grow at a slower pace of 3.4 percent in 2019.



Mauritius Real GDP Growth

Real GDP grew at a fairly steady pace during the past four years, averaging 3.7 percent annually.

MAURITIUS REAL GDP GROWTH (%)



Statistics Mauritius is forecasting real GDP to grow by 3.9 percent in 2019.

Mauritius - An Inclusive, High-Income Country

- **GNI per capita** Mauritius is making good progress towards its goal of becoming a high income country by 2023. GNI per capita, as measured by the World Bank Atlas Method, increased to US\$ 10,130 in 2017, reaching around 84 percent of the high income threshold set by the World Bank.
- Policies to reduce income inequality are beginning to show positive results. The Gini Coefficient for Mauritius, which has been rising since 2002, fell to 0.400 in 2017, showing a decline in income inequality.¹
- Economic growth continues to impact positively on social development. Mauritius currently ranks among the High Human Development countries of the world. It is close to joining the league of countries with a Very High Human Development Index.²

¹ The Gini Coefficient measures the degree of inequality in the distribution of income among households within an economy-ranging from 0: perfect equality to 1: perfect inequality.

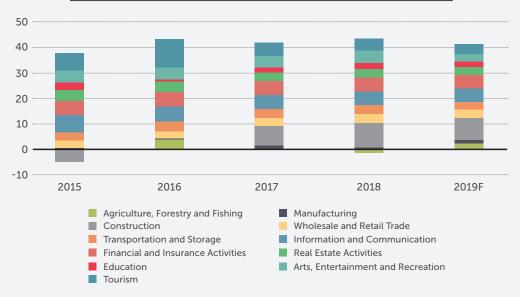
² The UNDP's Human Development Index (HDI) is a composite statistic of life expectancy, education and per capita income indicators, which are used to rank countries into four tiers of human development-Low, Medium, High and Very High Human Development.

Economic Review (Cont'd)

Drivers of Growth

GDP growth since 2015 has been broad-based, with a marked recovery in the construction sector.

REAL GROWTH RATES OF MAIN SECTORS OF THE ECONOMY (%)



The financial services sector grew on average by 5.5 percent annually in real terms during the period 2015-2018.

The tourism sector has been on a solid recovery path with an average annual real growth rate of 6.9 percent during the same period. In the past four years, the number of visitors to Mauritius has grown from around 1 million to 1.4 million.

The ICT sector expanded on average by 5.5 percent annually.

The construction sector, which contracted for 5 years during the period 2011 to 2015, regained significant dynamism with real growth rates of 7.5 percent and 9.5 percent in 2017 and 2018, respectively. The sector is expected to expand by 8.6 percent in 2019.

GDP growth has been driven by strong domestic demand.

REAL GROWTH RATES IN EXPENDITURE COMPONENTS OF GDP (%) 25 20 10 -10 2015 2016 2017 2018 2019F Consumption Investment Exports of Goods & Services Imports of Goods & Services

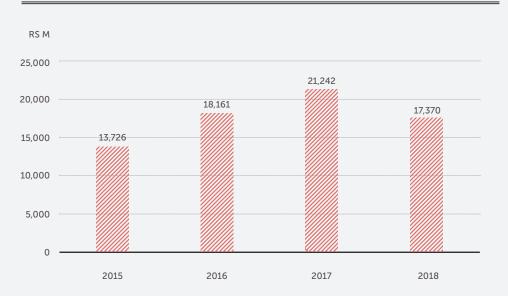
Real consumption growth has averaged 3 percent annually three quarter of overall real GDP growth.

Investment has grown by an average of 6.5 percent in real during the period 2015-2018 and contributed to almost terms during the period 2016-2018 after 4 consecutive years of contraction.

Foreign Direct Investment

FDI inflows have been rising at an impressive pace.

FOREIGN DIRECT INVESTMENT FLOWS IN MAURITIUS (EXCL. GLOBAL BUSINESS)



In 2017, total FDI inflows reached a record level of Rs 21.2 billion. Some 41 percent of total inflows were directed towards real estate development, 32 percent towards financial services, 8 percent towards tourism and 6 percent towards construction. The highest share of inflows came from France accounting for around 25 percent, followed by

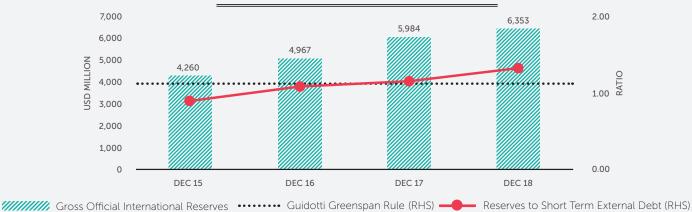
Luxembourg (16 percent) and South Africa (10 percent).

For 2018, FDI inflows are estimated at Rs 17.4 billion. Most of the FDI inflows were in real estate development and the financial services sector.

Foreign Exchange Reserves

Mauritius has now the highest and safest level of foreign exchange reserves it has ever recorded.

GROSS OFFICIAL INTERNATIONAL RESERVES



Mauritius' reserves adequacy level has improved during the past years, as measured by the following metrics:

- (a) reserves to imports (import cover) has increased from 6.5 months in December 2014 to 10.2 months in December 2018;
- (b) reserves to short term external debt has increased from 73 percent to 132 percent during the period (the Guidotti–Greenspan rule states that a country's reserves should equal its short-term external debt);
- (c) reserves to broad money has increased from 31 percent to 39 percent during the period (adequacy range: 5-20 percent); and
- (d) the level of reserves to the IMF composite reserve adequacy adjusted metric increased from 115 percent at end-2016 to 121 percent at end-2017 and further to around 133 percent at end-2018 (adequacy range: 100-150 percent).

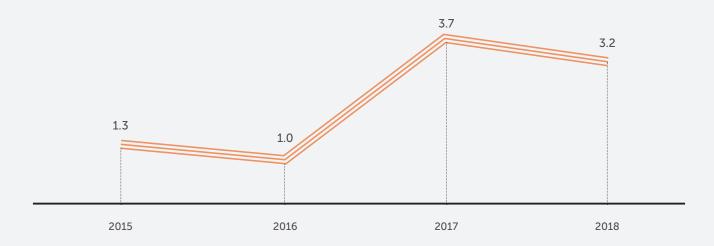
(Source: IMF Article IV Reports)

Economic Review (Cont'd)

Inflation

The average annual headline inflation rate during the past four years has been historically low.

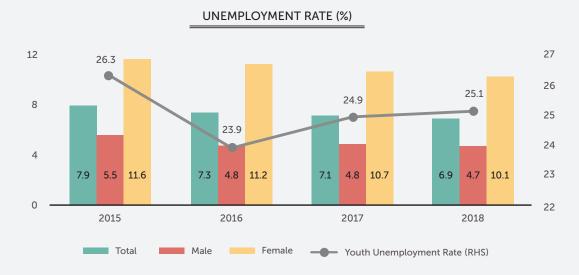
ANNUAL HEADLINE INFLATION RATE (%)



Inflationary pressures have remained broadly contained. The headline inflation rate dropped from 3.7 percent in 2017 to 3.2 percent in 2018.

Unemployment

The unemployment rate is the lowest in 17 years.



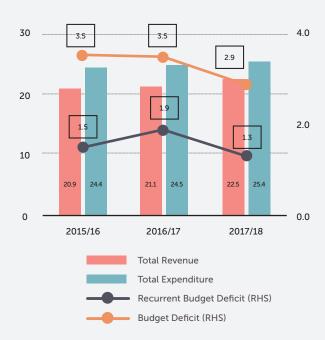
YOUTH - AGED 16 - 24 YEARS

The unemployment rate has dropped consistently since female unemployment rates have gone down. Female 2016 to reach a low of 6.9 percent in 2018. Both male and unemployment rate was at its lowest since 2001.

Budget Deficit and Public Sector Debt

Public finances have been kept at sustainable levels.

CENTRAL GOVERNMENT BUDGET OPERATIONS (% OF GDP)



The budget deficit declined to 2.9 percent of GDP in FY 2017/18 compared to 3.5 percent during the preceding two financial years. Total expenditure amounted to 25.4 percent of GDP while total revenue was 22.5 percent.

The public sector debt³ to GDP ratio fell to 63.4 percent at end-June 2018 mainly due to the redemption of Government securities issued for mopping up excess liquidity in the banking sector and higher GDP value.

The debt profile has improved over the years as:

- (a) the share of domestic debt in total public sector debt has increased from 73 percent at end-December 2014 to 81 percent at end-June 2018;
- (b) the external part of the debt was small and was owed to bilateral and multilateral lenders on concessional terms:
- (c) the proportion of external debt in USD has been reduced from 47 percent at end December 2014 to 45 percent at end-June 2018. The debt in Euros increased from 32 percent to 34 percent in line with the trend in currency composition of exports earnings;

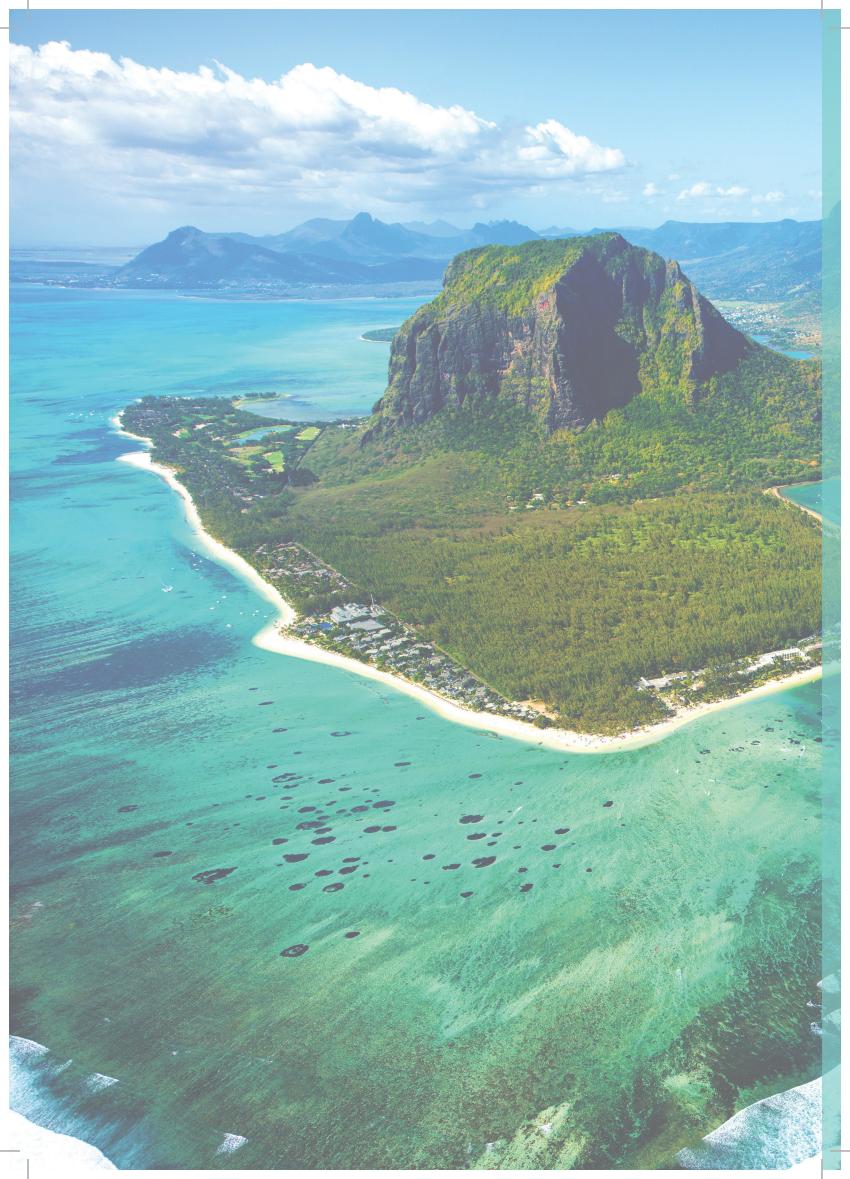
PUBLIC SECTOR DEBT (% of GDP)





- (d) the share of fixed interest external debt has increased from 34 percent to 43 percent during the period to mitigate interest rate risks; and
- (e) average time to maturity of Government domestic debt has been gradually lengthened from 4 years at end December 2014 to 4.7 years at end June 2018 to reduce debt refinancing risks.

³ Public sector debt consists of debt instruments such as special drawing rights, debt securities and loans contracted by Government, extra-budgetary units and local authorities, and public enterprises.







To achieve the four-fold objective of increasing productivity of agricultural land, export revenue, local production of healthy foods by environmentally sustainable practices, and enhancing eco-tourism through preservation of the country's unique biodiversity



ANNUAL INCREASE

····· AT LEAST ··

IN GROSS VALUE ADDITION FROM AGRICULTURE

FOR THE NEXT DECADE



Current Situation

The share of agriculture in the economy, which stood at around 30 percent in the 1970s, has gone down to a mere 3 percent in 2018. The sector contributed to 7.3 percent of total exports of goods in 2018, down from 14 percent a decade ago. The agricultural sector grew on average by 0.6 percent during the period 2015-2018.

The area under sugarcane cultivation harvested in 2018 decreased by 4.6 percent to 47,678 hectares. Sugar production amounted to 323,406 tons, a drop of 9 percent compared to 2017. There was a 40 percent fall in sugar exports earnings due to a lower volume exported and also a decline in prices.

LAND USAGE					
SUB-SECTOR	AREA (HECTARES)				
SUGARCANE	52,000				
FOOD CROPS	8,000				
TEA	656				

Mauritius is a net food importer, with an overall self-sufficiency ratio of less than 30 percent. Mauritius imports most of its staples such as rice, wheat, edible oils, meats and dairy products. In 2018, food imports accounted for 18 percent of total imports of goods. Local production of food crops declined by 9.2 percent in 2018.

The tables below give a snapshot of the sector in terms of land utilization and industry participation in 2018.

INDUSTRY	PARTICIPATION
SUB-SECTOR	NUMBER OF FARMERS
SUGARCANE SMALL	47.505
FARMERS CORPORATE	13,595 33
FARMERS FOOD CROPS	8.000
TEA	1215
LIVESTOCK	5.500

Source: Ministry of Agro-Industry

The sector is expected to register a positive growth in 2019 on the basis of an expected recovery in sugarcane production and a pick-up in non-sugar agricultural activities



Main Achievements since 2015

- Sheltered Farming:
 - 2 Parks for young entrepreneurs have been set up at Plaine Magnien and Ville Bague
 - 120 planters provided with grant of Rs 400,000 each enabling them to undertake crop production under protected structures
 - 180 beneficiaries of grant of up to Rs 10,000 under Mini Sheltered Farming Scheme to promote micro gardens, vertical agriculture and roof top gardening
- First organic farming zone of 66 acres set up at Britannia

- Five bee reserve zones set up at Bras d'Eau, Petit sable, La Ferme, Le Morne, Dauguet (Port Louis) and La Marie; training provided to some 1,200 persons in beekeeping activities
- Implementation of a Crop Loss Compensation Scheme for small non-sugar planters; around 150 planters have joined the scheme
- The Use of Pesticides Act has been passed with a view to curbing use of pesticides in agriculture and thus ensuring production of safe food
- 40 hectares of forest lands have been re-afforested

Agriculture (Cont'd)

Medium and Long Term Goals

- (i) Boost import-substituting production
- (ii) Increase agricultural exports and production of high-value crops
- (iii) Improve national food security level
- (iv) Build resilience of the sugar cane industry to fluctuating sugar prices
- (v) Preserve the 47,000 ha of forests and natural parks and unique biodiversity

After allowing for climatic and market risks as well as eco-friendly production methods, an annual increase of at least 4 percent in gross value addition from agriculture is targeted for the next decade.

Strategic Directions and Enablers

The sector is faced with several challenges namely:

- Fluctuations in sugar prices
- Climate change, pests and diseases
- Abandonment of cultivation and slow adoption of new technologies and standards

Exposure of forests and natural parks' biodiversity to invasion by undesirable species

The following strategies are being implemented:

STRATEGIC DIRECTIONS	ENABLERS
Increase production of high value crops and commodities	 Expand climate resilient agriculture, with a focus on high-value products, bio-farming and sheltered farming Set up entrepreneurship programmes that focus on innovation Accelerate the pace of adoption of sheltered farming systems Develop additional dedicated bee reserve zones and provide specialised training for potential bee keepers Use modern eco-friendly farming practices which include: Better performing varieties Hydroponics Advanced innovative technologies and ICT for efficient use of resources Supply chain management to reduce food loss and food wastage and Adoption of good agricultural practices and certification
Build resilience of the cane industry	 Increase revenue from premium and certified sugars, bagasse-based and biomass-based energy and other co-products, to reduce over-dependence on sugar sold in EU markets Diversify market destinations for sugar exports

STRATEGIC DIRECTIONS	ENABLERS
Smarter agricultural land use	 Strengthen schemes to encourage cultivation on abandoned lands Develop a comprehensive centralised land data bank to ensure optimal utilisation of prime agricultural lands
Preserve biodiversity	 Enhance forests and national parks through restoration and reforestation programmes and protect the unique flora and fauna from invasive species Conduct a comprehensive forest inventory and provide basic amenities in natural parks to enhance eco-tourism
Improve quarantine activities and phytosanitary border controls	 Strengthen quarantine surveillance activities and phytosanitary border controls related to import and export inspections Enhance on-field surveillance for animal diseases, crop pests and vectors, as well as certification methodologies

Key Actions and Targets

	Key	ACTUAL	TARGET	TARGET	TARGET	
KEY ACTION	Performance Indicator	2018 / 19	2019 / 20	2020 / 21	2021 / 22	
	maidatoi	(PROV.)				
Implementation of an aggressive marketing strategy geared towards increasing exports of value added sugar	Value added sugar exported (tons)	325,000	370,000	400,000	400,000	
Bring back abandoned cane lands under cultivation	Minimum Additional area (ha)	350	500	500	500	
Use of State Land for bio-farming activities	State Land area put under bio-farming activities (cumulative ha)	96	110	125	140	
Boost up the tea sector through the allocation of State Land	State Land area allocated for tea plantation (cumulative ha)	192	242	292	342	
Increase local honey production	Volume of honey produced in tons	25	30	32	35	
Control of invasive alien species	Land under conservation management (cumulative ha)	645	745	845	945	

Agriculture (Cont'd)

Key Projects (RS MILLION)		ESTIMATES	PLANNED	PLANNED	
PROJECT	Project Value	2019 / 20	2020 / 21	2021 / 22	
Derocking of Small Planters' Lands (SPRP –Small Planters Regrouping Project)		100	50	50	
Accompanying Measures to restore Abandoned Cane Lands		40	40	10	
Construction of a National Wholesale Market at Belle Rive	450	286	19	-	
Land preparation and Agricultural Infrastructure Development Project		15	10	10	
Crop Nursery Project	39	10	5	5	
Rehabilitation of Nature Reserves and Parks (Native Terrestrial)		14	14	15	
Construction of Livestock Artificial Insemination Centre	22	5	5	5	

Private Participation in Public Sector Projects

Construction of Mauritius Biotechnology Institute

Construction of New Slaughter House at Wooton



Manufacturing & SMEs

Mission Statement

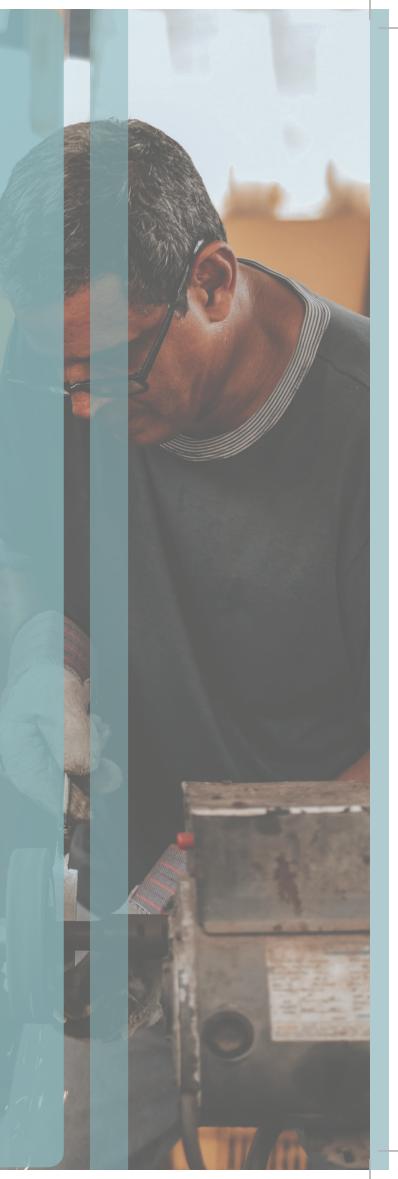
- To support the development of industries for growth, employment and wealth creation
- To provide the right framework for trade facilitation and ensure continuity of supply of essential commodities whilst safeguarding the well-being of consumers
- To foster the emergence of innovative, sustainable and globally competitive SMEs



THE MANUFACTURING
SECTOR REMAINS ONE
OF THE KEY INDUSTRIES
IN MAURITIUS,
CONTRIBUTING

12%

TO GVA IN 2018

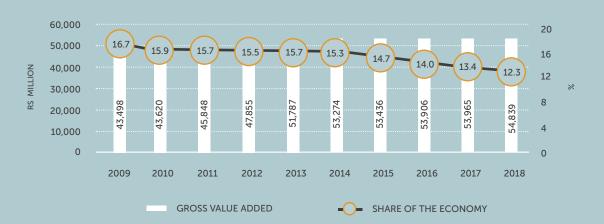


Current Situation

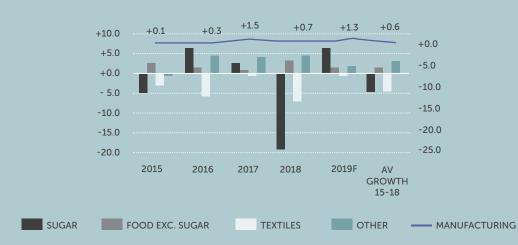
The Manufacturing Sector remains the most important sector of the Mauritian economy. It currently contributes 12 percent to GVA and accounts for 17 percent of total employment. In 2018, the sector grew by 0.7 percent.

During the period 2015-2018, the Other Manufacturing sub-sector, which caters mostly for the domestic market, has been expanding at an annual rate of 3.4 percent on average. On the other hand, the textile sub-sector has contracted on average by 4.1 percent annually during the same period.

MANUFACTURING: GROSS VALUE ADDED



MANUFACTURING: REAL GROWTH RATE (%)



Total exports of Export Oriented Enterprises (EOEs) stood at Rs 43.5 billion in 2018. Strategies and measures are currently in place to boost exports and reduce dependence on imports.

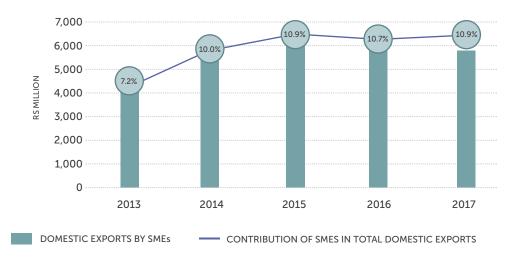
Several incentives have been introduced and promotional activities carried out to develop the Port Louis Harbour into a Bunkering Hub. This has resulted in a marked increase in trade in bunkering reaching 582,000 metric tons in 2018. Strategic reserves in Mogas and Gasoil have been increased considerably to better face supply shocks.

Much emphasis is being laid on building innovative, dynamic and resilient SMEs. In 2017, SMEs contributed to 33 percent of GVA and accounted for 49 percent of total employment. A 10-Year Master Plan for the SMEs sector has been prepared in 2017 and its recommendations are being implemented in view of building a 'Nation d'Entrepreneurs'.

Manufacturing & SMEs (Cont'd)

EXPORTS BY SMEs

Contribution of SME exports to total domestic exports has increased from 7.2 percent in 2013 to 10.9 percent in 2017.



Main Achievements since 2015

- 68 companies and 172 planters have benefitted from the Speed to Market Scheme to the tune of Rs 183 million.
 The scheme is enabling faster access to the EU market.
- 37 companies have benefitted from the Exchange Rate Support Scheme to the tune of Rs 158 million, as a temporary relief to cushion the decline in their revenue.
- 63 companies have benefitted an amount of Rs 59 million under the Freight Rebate Scheme for exports by sea to certain ports in Africa.
- Development of over 300 standards in sectors such as sustainable cities, energy efficiency and agro-industry by the Mauritius Standards Bureau.
- Four new accreditations granted to laboratories following international recognition of MAURITAS by the International Laboratory Accreditation Cooperation and by the International Accreditation Forum in October 2018.

- Increase in the strategic reserve of Mogas and Gasoil from 3 to 30 days and from 10 to 27 days respectively through the acquisition of majority shareholding by the STC in the Mer Rouge Oil Storage Terminal (MOST) Project.
- Around 50 percent of the recommendations of the 10-Year Master Plan for SME Sector initiated, of which 20 percent have been implemented.
- 400 projects with total project value of Rs 1.5 billion approved, since 2016, under the SME Development Scheme Certificate, which provides for both fiscal and financial incentives to Start-Ups and eligible SMEs.
- More than 11,000 persons have been sensitised at the National Cooperative College which has been set-up to give a new impetus to the cooperative development.

Medium and Long Term Goals

- (i) An annual growth of at least 4.5 percent in manufacturing sector over the next three years
- (ii) Bunkering trade in petroleum products to reach one million metric tons by 2024 and 1.5 million metric tons by 2030
- (iii) The contribution of SMEs to total employment to increase from 49 percent in 2017 to 60 percent in 2030

Strategic Directions and Enablers

The main **challenges** facing the manufacturing sector and SMEs are:

- Low adoption of technology such as automation and artificial intelligence to counter low productivity and rising labour cost
- Limited access to market due to high cost of connectivity, and lack of market intelligence and visibility
- Lack of research and innovation, and skills in creativity and design
- Severe competition from low-cost countries and growing e-commerce with rapid changes in consumer behaviours and
- Inadequate storage facilities to keep the desired stock level of essential commodities

The following strategies are being implemented:

STRATEGIC DIRECTIONS	ENABLERS
Broaden and modernise the manufacturing base	 Convert the Investment Support Programme (ISP) Committee into ISP Ltd to better support enterprises in the adoption of appropriate modern technology Extend existing financing facilities to a new category of enterprises – Mid-Market Enterprises (MMEs) with turnover above Rs 50 M up to Rs 250 M Adapt to new business model, namely e-commerce
Enhance competitiveness of enterprises	 Increase air and sea connectivity at affordable rates Identify niche markets to export high value-added products Stimulate best business practices for achieving higher productivity and competitive advantage Ensure compliance of products and services with national and international standards and certifications
Position Mauritius as a competitive producer of fashionable products	Enhance capacity development in creativity and design
Position Mauritius as a petroleum and bunkering hub	 Provide supportive framework to promote bunkering trade Setting up of a new oil terminal and jetty
Ensure better consumer protection	Develop a new consumer framework
Foster high growth potential SMEs	 Nurture innovative start-ups through business incubators and knowledge-based activities Create the appropriate eco-system through mentoring, coaching and provision of adequate support along with financial incentives
Promote the cooperative model of doing business	Dispense professionally recognised courses to attract youth

Manufacturing & SMEs (Cont'd)

Key Actions and Targets

	Key	ACTUAL	TARGET	TARGET	TARGET	
KEY ACTION	Performance Indicator	2018 / 19	2019 / 20	2020 / 21	2021 / 22	
		(PROV.)				
	Industry ar	nd Commerce				
	Percentage increase in value of domestic exports excluding sugar	2.5	3	4	4.5	
Boosting domestic exports	Volume of domestic exports to African Countries (tons, excluding sugar)	119,000	150,000	165,000	180,000	
	Number of enterprises assisted under the Export Factoring Scheme (Cumulative)	-	15	30	45	
Adoption of modern technology	Number of enterprises benefiting from leasing facilities (Cumulative)	-	25	50	75	
	Number of new standards developed	55	60	65	70	
Development of new standards and accreditation of conformity assessment bodies	Number of laboratories, Certification Bodies and Inspection Bodies accredited to international standards	4	5	4	4	
Development of bunker trade	Sales volume of bunker fuels (metric tons)	600,000	650,000	725,000	800,000	

Key Actions and Targets

	Key	ACTUAL TARGE		TARGET	TARGET	
KEY ACTION	Performance Indicator	2018 / 19	2019 / 20	2020 / 21	2021 / 22	
	marcator	(PROV.)				
	SMEs and	Cooperatives				
Building export capabilities for SMEs	Number of SMEs successfully entering the export market	8	15	20	25	
Assisting innovative Start-Ups through Business Incubators	Number of Start- Ups incubated under the National SME Incubator Scheme (Cumulative)	103	225	350	475	
Assisting SMEs to join the new E-Commerce Business Model	Number of SMEs joining the MCCI E-Commerce Platform	25	100	150	200	
Promoting the culture of cooperative entrepreneurship	Number of persons trained in MQA Approved courses by the National Cooperative College	-	300	350	350	



Current Situation

The tourism sector is a key pillar of the economy, accounting for 8.6 percent of GVA and around 10 percent of total employment in 2018.

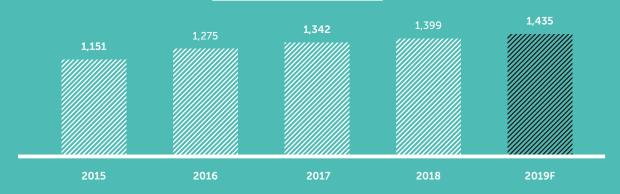
TOURISM GROWTH RATE AND SHARE IN ECONOMY (%)

The tourism industry grew by 6.9 percent on average over the past 4 years.



Over the period 2015 to 2018, Mauritius outperformed the average growth in international tourist arrivals worldwide¹. Based on current trends and economic prospects, tourist arrivals in Mauritius is expected to grow at 2.5 percent in 2019.

TOURIST ARRIVALS ('000s)



GROWTH IN TOURIST ARRIVALS (%)



 $^{^{}m 1}$ International tourist arrivals worldwide, according to UNWTO Annual Reports over the period 2015 - 2018

Tourism (Cont'd)

Europe, and notably France, remained our main source market over the past 26 years. In 2018, 59 percent of tourists came from Europe compared to 65 percent in 2008.

Over the same ten-year period, the share of tourist arrivals from Asia increased from 8 to 15 percent.

TOURIST ARRIVALS FROM TOP 10 MARKETS, 2008 & 2018



Main Achievements since 2015

- Tourism earnings grew on average by 9.6 percent over 2015 to 2018, with an increase of 6.3 percent in 2018 to reach Rs 64 billion. Average earnings per tourist increased steadily to Rs 45,760 in 2018.
- Tourist arrivals from Saudi Arabia registered a more than fivefold increase, from 3,164 in 2017 to 16,507 in 2018, with the operation of three weekly direct flights to Mauritius by Saudi Airlines since September 2017.
- Airlift has improved significantly with the adoption of a more liberal air access policy since 2015. The number of seats available from various destinations to Mauritius reached 2,426,008 in 2018.
- The number of cruise vessels visiting the island increased from 23 to 42, bringing 67,515 passengers in 2018.

Medium and Long Term Goals

- (i) Creation of 36,000 additional direct jobs in the sector by 2030
- (ii) Increase in tourism earnings from Rs 64 billion to Rs 120 billion by 2030

(iii) Reaching 1.5 million tourists by 2020 and 2.0 million by 2030

Strategic Directions and Enablers

The global tourism market is fast changing and characterised by uncertainties and stiff competition. Any geopolitical and economic changes in the world macroeconomic environment adversely impact on the tourism sector, which is faced with the following **challenges**:

- Intense competition from similar island destinations like Maldives, Seychelles and Sri Lanka and new destinations
- Increase in cost of air fares due to remoteness from main markets
- Acute shortage of skilled labour to sustain excellence in service delivery
- The negative impacts of climate change adversely affecting the attractiveness of the destination
- External shocks and social unrest in our key traditional markets like UK, France and Reunion Island
- Airlift constraints in China, India and certain traditional markets impeding tourist arrivals from these markets

The following strategies are being implemented:

STRATEGIC DIRECTIONS	ENABLERS
Accelerate market diversification and reduce dependence on Europe	Tap new markets like Saudi Arabia and UAE (Middle-East countries), Sweden, Norway and Finland (Nordic countries) and Czech Republic, Poland and Hungary
Sustain excellence in service delivery	 Capacity building to address the shortage of skilled labour and upgrade skills in the sector Training of front liners and guides in the tourism sector to better respond to the needs of tourists from emerging and new markets Mounting of specialised courses for niche products and segments to address skill gaps
Promote Mauritius as a leading all-year round destination	 Focused promotional campaigns during low season targeting Middle-East countries, India, China and senior citizen segment Positioning of Mauritius as a MICE² and wedding destination during the low season
Maintain attractiveness of Mauritius as a top class destination	 Broaden the tourism portfolio to meet the changing taste of tourists and expectations of new travelers Setting up of a cruise terminal to improve cruise tourists' experience and encourage cruise vessels to use Mauritius as a homeport Rehabilitation of public beaches
Mainstream eco-friendly practices in tourism development	 Certification of tourist enterprises to international norms and green standards Elaboration of standards/guidelines/norms and codes of ethics based on sustainability principles for the conduct of tourism activities

² Meetings, Incentives, Conferences, and Exhibitions

Tourism (Cont'd)

Key Actions and Targets

	Key	ACTUAL	TARGET	TARGET	TARGET
KEY ACTION	Performance Indicator	2018 / 19 (PROV.)	2019 / 20	2020 / 21	2021 / 22
Maintain Mauritius as a prime holiday and up-market destination	Tourist arrivals (million)	1.40	1.47	1.51	1.56
Sustain the visibility of the	Number of Fairs/ Workshops/ Roadshows	42	45	47	50
destination	Number of online campaigns	35	40	45	55
Improve and diversify tourism product	Number of tourism signage panels maintained and upgraded	180	75	75	75
Facilitate orderly and sustainable conduct of nautical activities	Number of skippers trained	250	300	325	350

Labour

Mission Statement

To promote decent work, facilitate access to gainful employment and support employers and workers in creating a safe, conflict-free and productive workforce



UNEMPLOYMENT RATE

 $\overset{\vee}{\scriptscriptstyle \times}\overset{\vee}{\scriptscriptstyle \times}\overset{\vee}}{\scriptscriptstyle \times}\overset{\vee}{\scriptscriptstyle \times}\overset{\vee}{\scriptscriptstyle \times}\overset{\vee}{\scriptscriptstyle \times}\overset{\vee}{\scriptscriptstyle \times}\overset{\vee}{\scriptscriptstyle \times}\overset{\vee}{\scriptscriptstyle \times}\overset{\vee}}\overset{\vee}{\scriptscriptstyle \times}\overset{\vee}{\scriptscriptstyle \times}\overset{}}{\scriptscriptstyle \times}\overset{\overset{\vee}{\scriptscriptstyle \times}\overset{\vee}}{\scriptscriptstyle \times}\overset{\overset{}}{\scriptscriptstyle \times}\overset{\overset{}}{\scriptscriptstyle \times}\overset{\overset{}}{\scriptscriptstyle \times}\overset{\overset{}}{\scriptscriptstyle \times}\overset{\overset{}}{\scriptscriptstyle \times}\overset{\overset{}}{\scriptscriptstyle \times}\overset{}}{\scriptscriptstyle \times}\overset{\overset{}}{\scriptscriptstyle \times}\overset{\overset{}}{\scriptscriptstyle \times}\overset{}}{\scriptscriptstyle \times}\overset{\overset{}}{\scriptscriptstyle \times}\overset{\overset{}}{\scriptscriptstyle \times}\overset{}}\overset{\overset{}}{\scriptscriptstyle \times}\overset{\overset{}}{\scriptscriptstyle \times}$

S BY

2020

AND 4 -5 PERCENT BY 2030

Current Situation

unemployment rate has been declining steadily from 7.9 lowest in the past 8 years, while the female unemployment percent in 2015 to 6.9 percent in 2018. This is the lowest rate decreased to 10.1 percent, an 18-year low. unemployment rate registered since 2001. In 2018, the





YOUTH UNEMPLOYMENT RATE (%)

Youth unemployment remains a concern with some 25 percent looking for a job.



ACTIVITY RATE (%)

Over the past 10 years, men have remained more economically active than women, but the gap is decreasing over time.



Labour (Cont'd)

Various schemes were implemented by several ministries to enhance employability and to respond to the needs of the labour market. The policies and procedures for grant of work permits have been further reviewed to address manpower shortage in needy economic sectors.

Main achievements since 2015

- Introduction of the National Minimum Wage, Negative Income Tax Allowance and Special Payment Allowance by Government to provide a minimum guaranteed income of Rs 9,000 since January 2018 and Rs 9,400 (except for new entrants) since January 2019 with the aim of improving the standard of living of workers at the lower rung of the income ladder.
- The unemployment rate has been brought down from 7.9 percent in 2015 to 6.9 percent in 2018.
- Enhanced employability through placement of trainees/ training as follows:

Ministry of Labour, Industrial Relations, Employment and Training

- o 13,665 under the Youth Employment Programme (YEP) in the private sector
- o 2,770 under the YEP in the public sector
- o 435 under the Trainee Engineer Scheme including 302 in the public sector
- o 192 under the Dual Training Programme
- o 1,119 under the Women Back to Work Programme

Other Ministries

- o 5,724 under the National Skills Development Programme
- o 4,777 seafarers trained under the Basic Safety Training Course

- o 1,172 under the National Apprenticeship Programme
- o 781 under the Financial Services Employability Programme
- o 520 under the Graduate Training for Employment Scheme
- o 310 under the National Youth Civic Service
- o 265 under the SME Employment Scheme for unemployed graduates
- The National Employment Act was passed in 2017 for the setting up of the National Employment Department to provide for comprehensive and integrated public employment services to meet the challenges of the labour market.
- 8 Employment Information Centres have been restructured along the Pole Emploi model to improve services for both job seekers and employers.
- The Employment Rights (Working from Home)
 Regulations are effective since 1 March 2019 with a view to allowing for flexible working arrangements.
- 21,656 inspections were conducted to ensure compliance with occupational safety and health legislation, including 4,578 inspections in employees' lodging accommodations, 955 complaints were investigated into.
- Out of 502 complaints lodged at the Registrar of Associations, 312 were cleared.

Medium and Long Term Goals

- (i) An unemployment rate of 6 percent by 2020 and 4 5 percent by 2030
- (ii) Industrial peace and harmony at all times
- (iii) Decent and safe work environment
- (iv) A globally competitive workforce
- (v) No gender gap in the labour market

Strategic Directions and Enablers

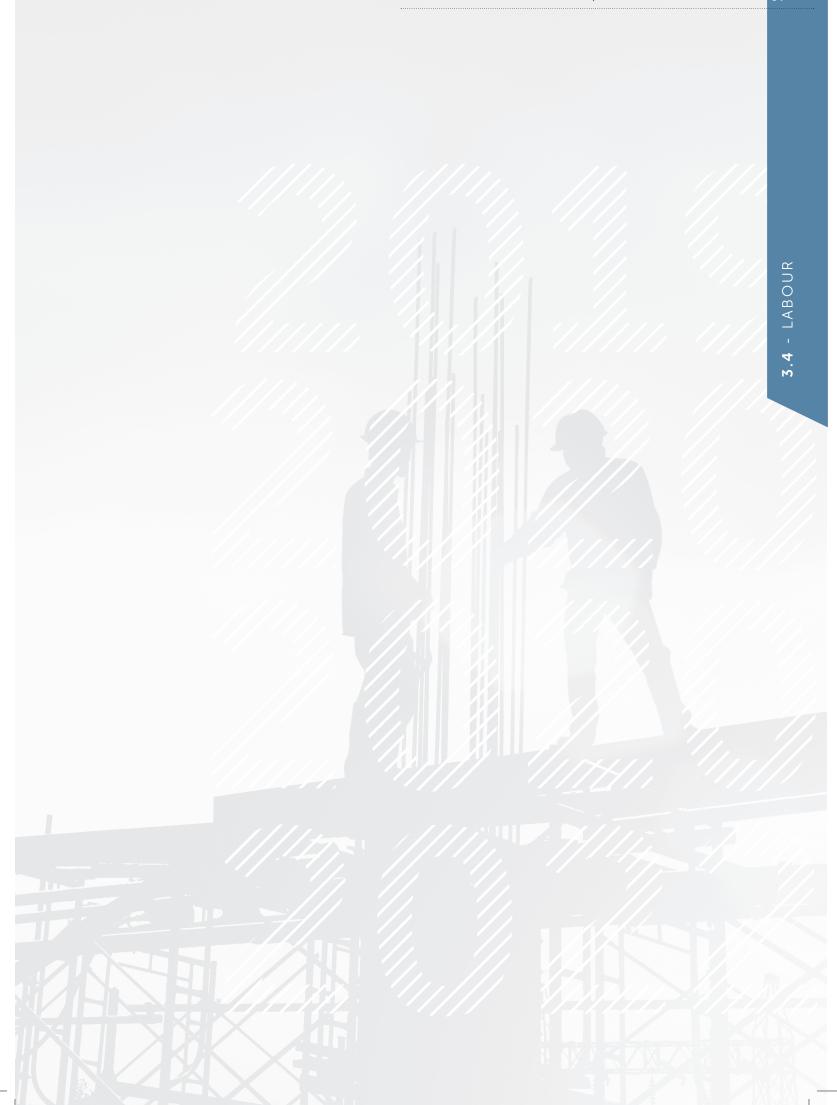
The following strategies are being implemented:

STRATEGIC DIRECTIONS	ENABLERS
Promote new employment opportunities across all sectors and improve working conditions	Implement the Decent Work Country Programme - 2 nd Generation Further strengthen the existing training and placement schemes
Ensure availability of labour in scarcity area	Streamline procedures for timely issue of work permits
Expand employment opportunities abroad for Mauritians	Conclude mutual agreements with various countries including Canada and a number of European and African countries
Provide better terms and conditions of employment to workers in line with the requirements of the labour market	Review of Labour Legislations
Combat labour trafficking	Review the legislative framework
Improve compliance with national occupational safety and health standards	Increase coverage of inspection in workplaces and provide training to employees, employers and other relevant stakeholders to enhance the existing national safety and health culture
Develop a timely and comprehensive database for manpower planning to support labour market policies	 Set up the National Employment Department as per provision of the National Employment Act Set up the National Employment Dashboard to provide a National HR Inventory

Labour (Cont'd)

		ACTUAL	TARGET	TARGET	TARGET
	Key Performance	2018 / 19	2019 / 20	2020 / 21	2021 / 22
KEY ACTION	Indicator	(PROV.)	:	:	
Facilitate placement opportunities for registered jobseekers	Number of persons placed by the Ministry of Labour	7,500	9,000	10,000	10,000
Restructure the employment service with the setting up of a National Employment	Number of Employment Information Centres (EICs) restructured	2	3	-	-
Department	New EICs to be set up	-	-	2	3
Flexing of work permit policies in respect of foreign workers for the agricultural sector	Number of foreign agricultural workers employed	1,000	1,500	2,000	2,500
Enforcement of labour legislation to address relevant grievances	Percentage of registered complaints settled	70	72	74	80
Compliance with the National Minimum Wage Regulation	Percentage of firms implementing the national minimum wage where inspections were carried out	95	95	95	96
Registration of Associations and Trade Unions	Average time taken to process an application for registration (Weeks)	5	4.5	4	3.5





Foreign Affairs & International Trade

Mission Statement

To develop and implement foreign policy with a view to safeguarding and promoting the strategic interests of Mauritius and upholding national sovereignty and territorial integrity

AVERAGE ANNUAL INCREASE

EXPORT OF GOODS & SERVICES



Current Situation

Mauritius has successfully submitted several projects spanning over various fields such as Intellectual Property Environment and Security in Africa which have been endorsed by the European Union (EU) for funding.

Mauritius has hosted and chaired a number of regional

deliberations of the Contact Group of Piracy off the Coast of Somalia (CGPCS), contributing towards greater maritime awareness in the region. It has also lobbied in the expansion of the IORA with the admission of Maldives as Member State and Turkey and South Korea as Dialogue Partners

MAIN ACHIEVEMENTS SINCE 2015









63 Bilateral Agreements and MOUs signed

Visa Exemption Agreement signed with Russia, Ghana, Indonesia and UAE

€ 2,509,934 obtained under COMESA Regional Integration Support Mechanism

€ 1.4 million obtained under SADC Trade Related Facility Programme

Renewal of Protocol on Fisheries Partnership Agreement for 3 years

Extension of EPA Tuna Derogation for 5 years

MOU on the conclusion of negotiations on the Mauritius-China Free Trade Agreement

UK-Eastern Southern Africa (ESA) Economic Partnership Agreement signed

Agreement reached between the EU fishing industry and tuna processing industry of the Indian Ocean islands (Mauritius, Seychelles, Madagascar)

EU derogation on salted fish obtained for Jan-Dec 2019 Renewal of AGOA for a 10-year period

Joint Commissions set up with Madagascar and Kenya

Cooperation Agreements with Seychelles & Comoros

Tripartite FTA & Continental FTA signed

Successful endorsement of Mauritius Proposal to liberalise market access in Communications, Tourism, Transport and Financial Services by SADC

SADC Trade Protocol on Services ratified

Technical assistance obtained from the COMESA Africa Leather and Leather Products Institute for the development of a Value Chain Strategy (2019 - 2023)

Technical Assistance obtained from Trade Com, EU ACP for sustainability of business and development capabilities of Mauritian SMEs

APEI MOU for facilitation of movement of business persons and professionals signed MOU on Digital Cooperation with Estonia, positioning Mauritius as a platform to Africa

Agreement on Regional Maritime Security (MASE)

MOU with Estonia and EU signed for a wholeof-government digital economy and security of cyber space

900 cases of Mauritians in distress resolved

75 cases of assistance to Mauritians overseas

Successful coordination of State visits by African Heads of State in Mauritius - Mozambique, Madagascar and Kenya Mauritius Embassy opened in Saudi Arabia

Commonwealth Climate Finance Access Hub set up in Mauritius

Successful lobbying for Mauritians to serve on 8 International Treaty Bodies

Japanese Embassy opened in Mauritius

Successful lobbying for Mauritius as part of the Central Negotiating Group for a Post Cotonou Agreement

Formal Diplomatic relations established with the Bahamas, the Federated States of Micronesia, Liechtenstein, Haiti, Palau, Niger, San Marino and Belize

Secured participation of Mauritius-friendly countries and African Union in the International Court of Justice proceedings with respect to Mauritius resolution over Chagos

Consulate General of Saudi Arabia opened in Mauritius

Foreign Affairs & International Trade (Cont'd)

Medium and Long Term Goals

- (i) Consolidate existing economic and trade partnerships as well as establish new ones with the aim of expanding market access for exports and facilitating investment flows
- (ii) Achieve an average annual increase in the export of goods and services of 5 percent
- (iii) Expand the diplomatic relations of Mauritius with other countries

Strategic Directions and Enablers

The main challenges include:

- Protectionist policies which could have a negative impact on our international trading conditions
- Expiry of AGOA in 2025 with no possibility of extension
- New European configuration following BREXIT and the conditions of UK withdrawal; and
- Protracted bilateral and multilateral negotiations

The following strategies are being implemented:

STRATEGIC DIRECTIONS	ENABLERS
Strengthen bilateral relations with a view to diversifying the economic space of Mauritius	 Joint Commissions and political dialogues with individual countries to, inter alia, expand trade and investment and promote capacity building and peer-to-peer learning Active participation and increased political influence in regional fora High level visits and strengthening of political goodwill towards Mauritius
Consolidate our Africa Strategy and adopt an Asia Strategy	 Position Mauritius as an important gateway and headquartering base for investors into Africa in terms of trade and investment Increase diplomatic presence on the Continent Explore possibility of negotiating service agreements to improve conditions of market access for trade in services
Expand the economic space, including access to niche markets	 Signature and implementation of the Mauritius-China Free Trade Agreement Finalise the CECPA with India Conclude a new generation of bilateral arrangements including exchange of knowledge, research and innovation Open up market access opportunities for sugar, especially Special Sugars Leverage existing trade agreements to deepen connection with our traditional key partners and explore emerging markets
Promote regional cooperation and integration	 Negotiate regional terms to improve air, maritime and digital connectivity Enhance intra-regional trade and investment through the IORA Trade and Investment Facilitation platform Support export competitiveness measures and seek assistance of international institutions for local export-ready companies Further deepen digital cooperation with partner countries/international and regional organisations to enhance digital trade and e-commerce

	Key	ACTUAL	TARGET	TARGET	TARGET
KEY ACTION	Performance	2018 / 19	2019 / 20	2020 / 21	2021 / 22
MET ACTION	Indicator	(PROV.)			
Creating opportunities for export of goods and services and promotion of investment	Number of trade links established for Mauritian enterprises leading to a rise in exports of goods and services	237	240	250	250
Securing economic opportunities through the implementation of various diplomatic strategies	Number of Agreements and MOUs with various countries under negotiation	6	10	10	10
	Number of activities agreed during Joint Commissions	32	50	55	55
Preparation of regional projects for funding	Number of regional projects submitted to Regional Economic Communities	5	5	5	5
Pursuing negotiations for the development of an African Continental Free Trade Area (AfCFTA)	AfCFTA Market Access offer finalised	-	Dec 19	-	-
Finalisation of Comprehensive Economic Cooperation and Partnership Agreement with India	Agreement with India finalised	-	Oct 19	-	-
Protection of Intellectual Property Rights	Bill introduced in National Assembly	-	Oct 19	-	-



Mission Statement

To promote and develop Mauritius as an International Financial Centre of repute



FINANCIAL AND INSURANCE ACTIVITIES SECTOR CONTRIBUTED

11.1 %

of GVA with a growth rate of

5.4%

in 2018

Current Situation

Mauritius subscribes to the adoption of international best practices and transparency in disclosure requirements which gives credence to its reputation as an international financial centre (IFC). The Mauritius IFC is fast developing and deepening its growth potential within its three core pillars, namely cross-border investment, cross-border corporate banking and private banking and wealth management, as identified in the Blueprint for the Financial Services Sector. Additional opportunities for growth in the sector have also been identified, with the advent of new financial products at the global and regional fronts such as cross-border

asset management, captive insurance in Africa or Africar

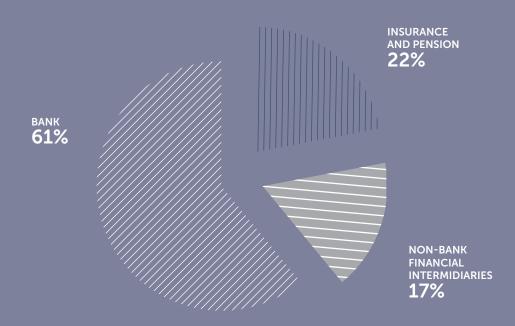
The Financial and Insurance Activities sector accounted for 11.1 percent of Gross Value Added (GVA) and grew at 5.4 percent in 2018. Almost 25 percent of FDI inflows in 2018 were directed towards the financial services sector.

In 2018, the Global Business, a fundamental sub-sector of the financial services sector, contributed to 5.7 percent of GVA and grew by 4.0 percent.

REAL GROWTH RATE OF FINANCIAL AND INSURANCE ACTIVITIES AND GLOBAL BUSINESS SECTOR (%)



ACTIVITIES IN THE FINANCIAL SERVICES SECTOR



Financial Services (Cont'd)

Main achievements since 2015

- Positive re-rating of Mauritius by Eastern and Southern Africa Anti-Money Laundering Group (ESAAMLG): Mauritius has made significant progress in addressing the technical compliance shortcomings identified in the ESAAMLG's Mutual Evaluation Report (MER) of September 2018. Out of twelve Financial Action Task Force (FATF) Recommendations that have been reviewed, Mauritius has been rerated as Compliant or Largely Compliant with respect to eleven recommendations.
- The Financial Services Custodian Services (Digital Asset)
 Rules 2019 were issued on 1 March 2019, making
 Mauritius the first nation to allow and encourage
 custodian services activities for digital assets.
- The National Regulatory Sandbox Licensing (RSL) Committee set up in 2018 has approved five Regulatory Sandbox Licences relating to FinTech activities.
- FinTech Guidance Note on 'Recognition of Digital Assets as an asset-class for investment by Sophisticated and Expert Investors' was issued in September 2018 followed by another Guidance Note on 'Securities Token Offerings (STO)' in April 2019.
- The Financial Services Institute (FSI) has delivered a
 Graduate Employability Programme for the benefit of
 more than 700 unemployed graduates. The FSI has also
 upskilled and reskilled over 1,000 professionals in the
 sector.

- The National Payment Systems Act was proclaimed in January 2019 with a view to creating a new framework for the regulation, oversight and supervision of national payment systems and to ensure safe and efficient operation and accessibility of such systems to the public.
- An Office of Ombudsperson for Financial Services, whose main objective is to give a better protection to consumers of financial services, is operational as from 1 March 2019.
- The enactment of the Deposit Insurance Scheme Act in April 2019 strengthens protection of depositors in the event of a bank failure and improves trust and confidence in our banking system.
- The OECD Regional Centre of Excellence, focusing on delivering capacity building programmes for financial services regulators from the Southern and Eastern African Regions, was set up in March 2019.
- The Financial Services Commission has been selected to host the Permanent Office of the Committee of Insurance, Securities and Non-Banking Financial Authorities (CISNA) Secretariat of SADC.
- Launching of the "Nation des Investisseurs" Project. A
 vast sensitisation campaign is underway, whose main
 objective is to enhance consumer knowledge and foster
 financial literacy amongst the population.

Medium and Long Term Goal

The Financial and Insurance Activities sector is expected to maintain a growth rate of above 5 percent

Strategic Directions and Enablers

The main challenges of the sector are:

- Combating Money Laundering and Financing of Terrorism
- Regulatory pressure from international community (OECD, Forum for Harmful Tax Practices, EU) in respect of the prevailing cross-border investment structures and tax regime
- Shortage of specialised human capital such as high calibre staff with wide experience in auditing and accountancy

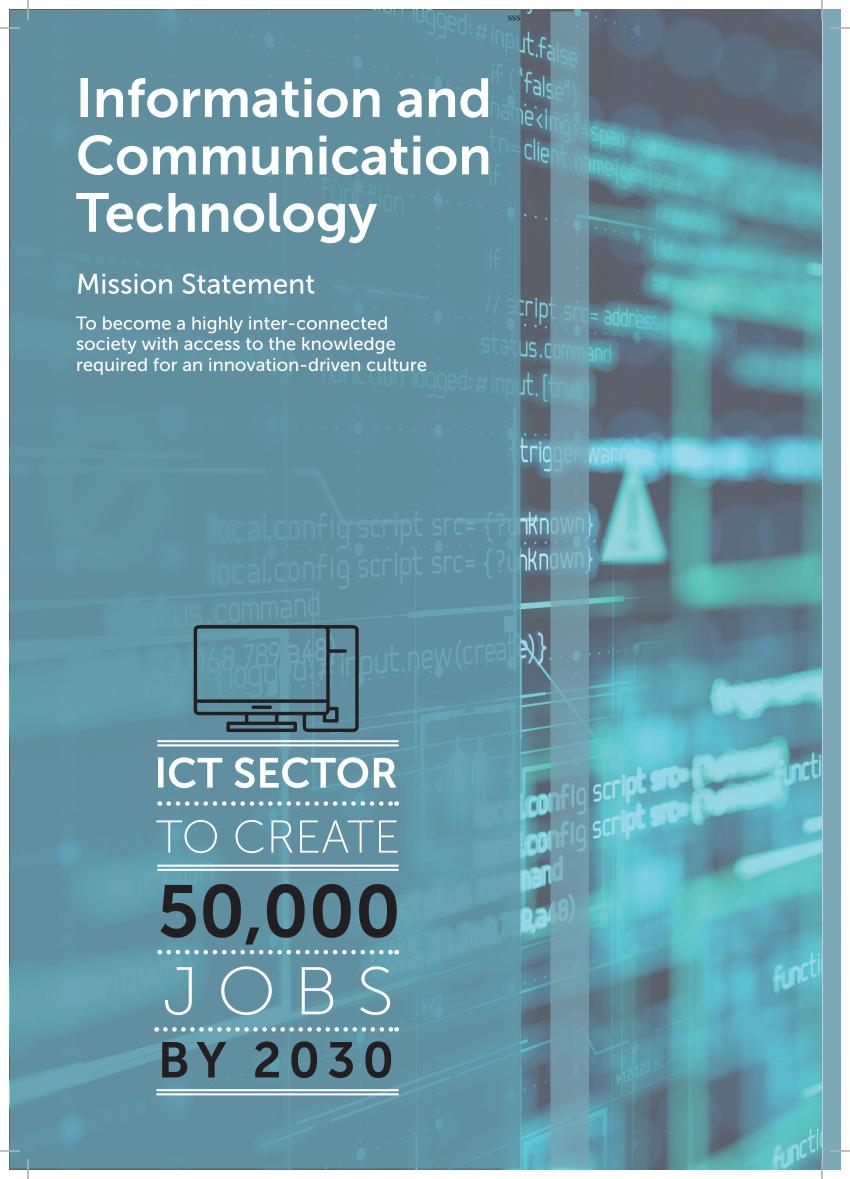
- Underdevelopment of long term government and corporate bond markets
- Addressing reputational challenges by adopting the right communication strategy

The Strategic Direction of the financial services sector is embedded in the Mauritius IFC Blueprint 2030, which incorporates an Implementation Plan for innovating and transforming the financial services sector.

The following strategies are being implemented:

STRATEGIC DIRECTIONS	ENABLERS
Enhance the visibility of Mauritius International Financial Centre as a centre of substance and good repute	 Create key investor-oriented materials and events for displaying the value addition of Mauritius as an IFC and encourage advocacy Attract, develop and retain world-class global talent
Position Mauritius as a financial hub	 Attract more high-calibre corporates and financial institutions to create depth and breadth in the Mauritius IFC Provide new licences and financial products to raise the attractiveness of Mauritius IFC Create quick, simple, user-friendly processes to serve financial institutions, corporates and High Net Worth Individuals (HNWIs) Develop new avenues of growth such as Fintech and Blockchain Diversify the capital markets and new avenues for investment
Future proof Mauritius' regulatory and tax regimes	Review legislations to ensure full compliance with the recommendations of ESAAMLG and FATF Introduce new provisions with regards to substance requirements for the global business sector

	Key	ACTUAL	TARGET	TARGET	TARGET
KEY ACTION	Performance Indicator	2018 / 19 (PROV.)	2019 / 20	2020 / 21	2021 / 22
Ensuring compliance with FATF standards	Number of FATF recommendations (out of 40) for which Mauritius obtained a positive re-rating	11	16	-	-
Undertake National Risk Assessment to combat Money Laundering and Financing of Terrorism	Publication of Report	-	Sep 2019	-	-
Capacity Building for professionals in the Financial Services Sector	Number of professionals trained by the Financial Services Institute and Regional Centre of Excellence	1,580	1,600	1,800	2,000

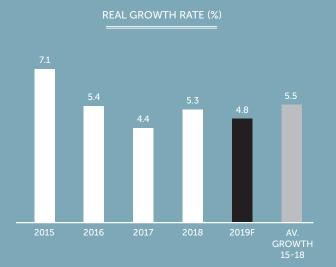


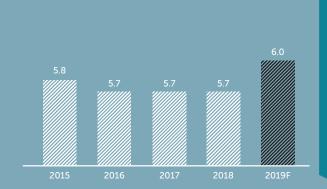
Current Situation

ICT is a key sector of the Mauritian economy. In 2018, it contributed some Rs 25 billion to the total gross value added, equivalent to 5.7 percent. The ICT sector grew by 5.3 percent in 2018 and is expected to expand further by 4.8 percent in 2019. There were some 800 ICT-Knowledge

Process Outsourcing enterprises with a workforce of around 25,000 people in 2018.

The sector has the potential to grow further with the development of Artificial Intelligence and Blockchain.





SHARE OF ICT IN THE ECONOMY (%)

	20		
	GLOBAL CYBER SECURITY INDEX RANK	ICT DEVELOPMENT INDEX RANK	
MAURITIUS	6	72	MAURITIUS
SINGAPORE		18	SINGAPORE
SOUTH AFRICA	58	92	SOUTH AFRICA
BOTSWANA	69	105	BOTSWANA
TOP AFRICAN COUNTRY	Mauritius 1st	Mauritius 1st	TOP AFRICAN COUNTRY

Main Achievements since 2015

- The InfoHighway Project was awarded the WSIS (World Summit on the Information Society)
 Prizes 2018 Champion.
- 1,200 students (aged between 11 to 25 years) and 40 trainers initiated to robotics.
- Around 3,400 students initiated to coding under the Digital Youth Engagement Programme (DYEP).
- The Mauritian Cybercrime Online Reporting System has been established.
- The first Mauritian Nanosatellite has been designed and built by the Mauritius Research Council (MRC) in collaboration with the Japanese Aerospace Exploration Agency. It will be launched in September 2019.
- Two 3D Printing Centres have been set up at Port Louis and Coromandel to provide free 3D Printing services for the benefit of a wide range of industries and professionals.

- 7 mobile apps to facilitate Government to Citizen Interaction launched. Smart Police and Emergency Alert apps ranked in the top 5 solutions at the WSIS 2019 in their respective categories.
- High Speed Connectivity provided in 102 Primary schools to enable students access online pedagogical content.
- The World AI Show and World Blockchain Summit held in November 2018 to promote awareness on Artificial Intelligence and Blockchain Technologies.
- The Mauritius Artificial Intelligence Strategy was formulated in November 2018.
- MARS cable linking Mauritius and Rodrigues operational in February 2019.

Information and Communication Technology (Cont'd)

Medium and Long Term Goals

- (i) Adequate broadband capacity, resilience, redundancy and route diversity of national and international connectivity
- (ii) Higher competitiveness through affordable and accessible broadband internet
- (iii) A high level of digital literacy

- (iv) An innovation-driven society and economy
- (v) A safe and secure national cyber space
- (vi) By 2030, the ICT sector will contribute substantially to the economic growth of Mauritius and employ around 50,000 people

Strategic Directions and Enablers

The following strategies are being implemented:

STRATEGIC DIRECTIONS	ENABLERS
Increase in availability of international bandwidth in Mauritius and Rodrigues	Two additional international submarine cables will be operational
Strengthen Cybersecurity	Set up the Cyber Defense Centre for cyber threat management at the Government Online Centre
The transition of Mauritius to an innovation-driven nation	Support research and knowledge transfer with private firms to stimulate innovation
Enhance and promote business continuity	 Set up a Disaster Recovery Site for the Government Online Centre Release additional open datasets and open Application Program Interfaces
Encourage effective interaction of citizens with Government through user-friendly public e-service	 Create a Mauricloud platform for issuance and verification of documents and certificates in a digital way Revamp the Government Portal to offer more citizen-centric e-services
Accelerate uptake of digital technology in public administration processes to improve public service delivery	 Implement the Digital Mauritius 2030 Strategic Plan, the Digital Government Transformation Strategy 2018 – 2022 and the Mauritius AI Strategy Enhance data sharing among ministries and departments Adopt emerging technologies like Artificial Intelligence and Blockchain

	Key	ACTUAL	TARGET	TARGET	TARGET			
KEY ACTION	Performance Indicator	2018 / 19	2019 / 20	2020 / 21	2021 / 22			
	maleator	(Prov.)						
Promotion of innovation through schemes	Number of approved innovative projects	11	15	15	15			
Data sharing in the public sector	Number of additional e-services integrated through the InfoHighway	100	150	200	300			
Make the Government Portal a one-stop platform for all government services	Number of additional citizens registered on the Government Portal	33,000	50,000	50,000	50,000			
Training in 3D Printing Technology	Number of additional persons trained in 3D Printing Technology	130	250	350	500			

Key Projects (RS MILLION)		ESTIMATES	PLANNED	PLANNED
PROJECT	Project Value	2019 / 20	2020 / 21	2021 / 22
Certification Authority		15	20	15
Porting of Parcel Identification Number (PIN) on Blockchain Technology	20	10	10	-
Upgrading of Government Online Centre	140	39	32	8



Mission Statement

To conserve and use the oceans, seas and marine resources for sustainable development



OCEAN ECONOMY

TARGETED TO

GROW AT AN AVERAGE ANNUAL RATE OF

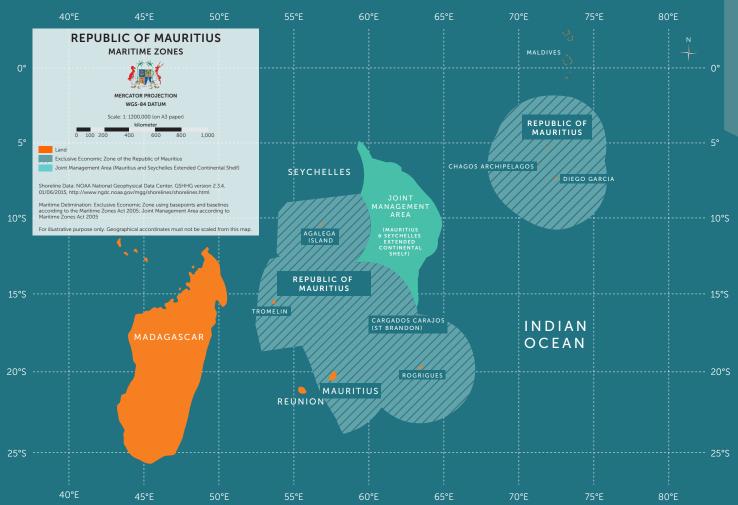
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Current Situation

Mauritius has an exclusive economic zone of approximately 2.3 million km². An additional expanse of extended continental shelf area of approximately 400,000 km² is co-managed with the Republic of Seychelles.¹

EXCLUSIVE ECONOMIC ZONE OF THE RUPUBLIC OF MAURITIUS

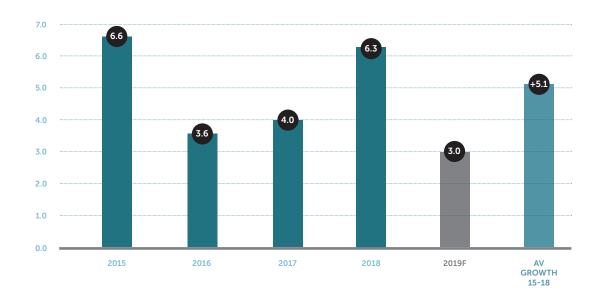


¹ The Republic of Mauritius submitted to the Commission on the Limits of the Continental Shelf, in accordance with Article 76, paragraph 8, of the United Nations Convention on the Law of the Sea, information on the limits of the continental shelf beyond 200 nautical miles from the baselines from which the breadth of the territorial sea is measured in the region of Rodrigues Island and concerning the Southern Chagos Archipelago region.

Ocean Economy (Cont'd)

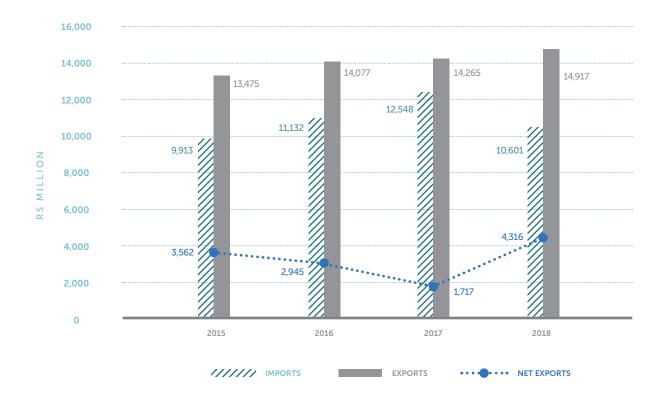
SEAFOOD REAL GROWTH RATE (%)

The seafood sector grew by 6.3 percent in 2018 and is expected to further expand by 3.0 percent in 2019.



IMPORTS AND EXPORTS OF FISH AND FISH PREPARATIONS

Exports of seafood products increased by 10.7 percent, from Rs 13,475 million in 2015 to Rs 14,917 million in 2018.



Main Achievements since 2015

Seafood Sector

- An estimated 119,500 tons of fish & fish products were exported for a total value of Rs 14.9 billion in 2018.
- Octopus Closure: Two-month closure from 15 August to 15 October each year with the aim of increasing the size and population of octopus.

Off-Lagoon Fishing Scheme

- 90 fishermen have benefitted from the Canotte Scheme.
- Seven fishing cooperatives having benefitted from the Semi-Industrial Fishing Vessel Scheme since 2017.

Ocean economy

- 5 coral nurseries were set up at the Blue Bay Marine Park and other nurseries established at Balaclava, Trou aux Biches, La Gaulette, Quatre Soeurs, Grand Gaube and Baie du Cap
- The Mauritius Oceanography Institute has trained around 100 persons in coral farming techniques.

- 3,675 mangrove propagules have been planted along the coastal strip.
- The Blue Bay Marine Park Visitors Centre is operational since June 2016 to ensure the conservation and protection of marine biodiversity.

Capacity Building in the Maritime Sector

 4,777 seafarers trained at Mauritius Maritime Training Academy and Maritime Logistics Training Academy from January 2015 to April 2019.

Continental Shelf and Maritime Zones Administration and Exploration

- A legal and institutional framework for the joint management of the Mauritius and Seychelles Extended Continental Shelf has been adopted.
- An Ocean Observatory E-Platform has been developed to provide a centralised information system to support the Marine Spatial Planning Initiative of Mauritius.

Medium and Long Term Goals

- (i) Maximise value from marine sector through sustainable economic diversification
- (ii) Create high-value onshore and offshore jobs
- (iii) Contribute significantly to food security through sustainable utilisation and management of marine resources
- (iv) Enhance energy security via the development of marine renewable energy
- (v) The ocean economy² is targeted to grow at an average annual rate of 5 percent up to 2030

² Ocean economy comprises mainly hotel θ restaurants, port activities, seafood fishing and processing, leisure boat activities, Freeport activities, storage, ship store and bunkering, and ship building θ maintenance.

Ocean Economy (Cont'd)

Strategic Directions and Enablers

The ocean economy offers vast opportunities, but is also faced with **challenges**, namely:

- Adverse impact of climate change on the marine ecosystem
- Illegal, unreported and unregulated fishing and maritime piracy which can undermine both national and regional efforts to sustainably manage fisheries and conserve marine biodiversity
- Shortage of qualified and experienced technical personnel to develop the ocean economy
- Lack of a unified regulatory framework to regulate the ocean – related activities

The following strategies are being implemented:

STRATEGIC DIRECTIONS	ENABLERS
Manage ocean resources rationally	Develop a Marine Spatial Plan
Ensure sustainable use of marine resources and regulate activities of the offshore extractive industry	 Put in place a more effective monitoring and compliance mechanism to avoid overfishing and ensure the sustainable exploitation of fish stocks Develop appropriate regulatory and institutional framework for offshore extractive industry
Safeguard our territorial integrity and sovereignty and enhance maritime security	 Delimitate and map our maritime zones Increase number of patrols, regional surveillance exercise and port state inspection
Develop local capacity in the ocean economy	 Strengthen international and regional co-operation to secure assistance from key stakeholders and ensure transfer of knowledge Foster Research & Development for the enhancement of aquaculture, survey of untapped resources and emerging activities such as renewable energy and marine bio-technology
Improving ocean hazards management for improved climate resilience	 Monitor invasive marine species in the port areas Implement climate adaptive projects for enhancing the resilience of marine ecosystems and their services

	Key	ACTUAL	TARGET	TARGET	TARGET
KEY ACTION	Performance Indicator	2018 / 19 (PROV.)	2019 / 20	2020 / 21	2021 / 22
Ocean	Economy, Marine F		eries & Shippin	g	
Increase fish production through small scale aquaculture	Tons of fish harvested through floating cage culture	1.5	5	7	9
Coral farming for rehabilitation of degraded coral reefs	Number of degraded sites rehabilitated	1	2	2	2
Ensure compliance of shipping vessels with national and international maritime standards	Number of vessels registered under Mauritian Flag audited	14	15	16	20
Increasing the number of candidates trained in the maritime sector	Number of candidates trained at the Mauritius Maritime Training Academy	1,211	1,400	1,500	1,600
	Number of Candidates trained at the Maritime Logistics Training Academy	86	350	500	500
Continental S	Shelf and Maritime Z (Ministry of Def			oration	
Delimitation of Maritime Boundary & Management of Continental Shelf (JMA)	Exploration surveys conducted (number)	-	>1	>1	>1
Seabed Exploration for Hydrocarbon & Minerals (EEZ)	Contract Agreement for seismic survey	-	1	-	-
Marine Spatial Planning through the Ocean Observatory	Marine area under conservation	-	10%	12%	15%

Ocean Economy (Cont'd)

Key Projects (RS MILLION)

		ESTIMATES	PLANNED	PLANNED
PROJECT	Project Value	2019 / 20	2020 / 21	2021 / 22
Construction of Fisheries Post at Case Noyale	24	9	8	1
Acquisition of Multi-Purpose Support Vessel	57	12	-	-
Acquisition of a new vessel by MSCL	800	300	300	200



Mission Statement

To promote sustainable economic and social development of the country and improve the standard of living of the population

To ensure optimal allocation of funds and revenue mobilisation while providing the right incentives for economic growth and social development



2030

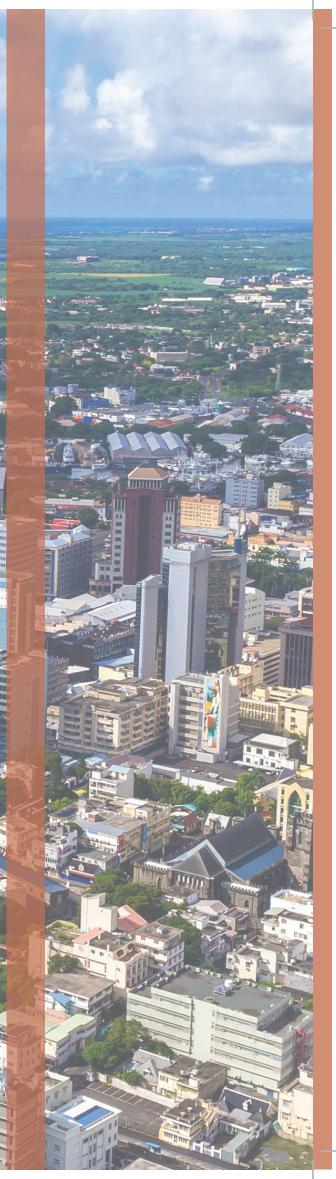
PER CAPITA (US\$)

19,000

GINI COEFFICIENT

0.25





Current Situation

Mauritius is pursuing an ambitious development strategy to foster inclusive growth and propel the country to a high-income status anchored around sound macroeconomic and fiscal policies, modern public infrastructure and inducing private investment.

- **Real GDP** grew on average by 3.7 percent annually during the period 2015-2018, and the growth rate was 3.8 percent in 2018.
- **Private investment** as a percentage of GDP has been on a rising trend since 2015, increasing from 12.6 to 14.1 in 2018
- Foreign Direct Investment (FDI) inflows have been sustained at a high level during the period 2015-2018 reaching a record Rs 21.2 billion in 2017 and an estimated Rs 17.4 billion in 2018.
- **Unemployment rate** declined consistently from 7.9 percent in 2015 to 6.9 percent in 2018.
- Inflation was contained during the period 2015-2018 and in 2016 the inflation rate was 1 percent, the lowest rate in almost three decades and 3.2 percent in 2018.
- Balance of Payments was in surplus during 2015-2018, reaching a high of Rs 28.3 billion in 2017 and an estimated Rs 16.6 billion in 2018

- Foreign currency reserves of the country, which
 has been on a rising trend, reached a record level of
 Rs 241 billion at end of May 2019, representing 11.2
 months of import cover.
- **Budget deficit** for FY 2017/18 was contained at 2.9 percent of GDP.
- Income inequality has been reduced as the Gini-Coefficient fell from 0.414 in 2012 to 0.400 in 2017
- Relative poverty has declined as only 5.5 percent of households lived below the relative poverty line with the fixed threshold in 2017 compared to 9.4 percent in 2012
- Mauritius improved its ranking from the 49th position in 2017 to 20th in 2019 in the **World Bank Doing Business Report**, representing a 29 places leap in two years' time.

Other global positioning of Mauritius has been maintained or improved:

Performance/Ranking Index **>>> >>> >>>** 2019 Moody's Investors Confirmed rating of Baa1 with **Service Credit Analysis Stable Outlook *** *** **** *** Maintained 1st position on Overall 2018 Mo Ibrahim Index Governance out of 54 African of African Governance countries Maintained 49th position 2018 Global worldwide and 1st in **Competitiveness Report Sub-Saharan Africa** 2018 Index of Economic Maintained 21st position as freest Freedom of the Heritage economy worldwide and 1st in Sub-Saharan Africa **Foundation** Classified among the Upper 2018 Social Middle-Social Progress countries, **Progress Index** ranked 43rd out of 146 countries and maintained 1st position in Africa

Economic and Financial Management (Cont'd)

Main Achievements since 2015

Public Financial Management

- Public financial management, accountability, transparency and fiscal discipline strengthened through various amendments to the Finance and Audit Act and these include:
 - the simplification of the process of annual appropriation of budgetary resources;
 - introduction of an Annual Report on Performance by Ministries/Departments;
 - o introduction of Carry-Over of capital expenditure;
 - o issue of various Financial Instructions such as Virement, Write Off of Advances, Adjustment Voucher, Capital Project Process Manual & Local Purchases.
- Issuance of benchmark instruments was continued to increase liquidity and support development of the secondary market for Government securities.
- Improvement in public debt profile through lengthening of average time to maturity, reduction in exposure to foreign exchange and interest rate risks and enhancement of affordability of public debt.
- Computerization of budget preparation and monitoring.
- The accounting and reporting framework in the Public Sector modernised through the implementation of an accrual-based accounting and reporting framework consistent with International Public Sector Accounting Standards (IPSASs) on a gradual basis since FY 2016/17.
- Introduction of a computerised Government Asset Register (GAR) so as to have a comprehensive register of all assets in Government.
- Introduction of performance agreement between line Ministries and its Statutory Bodies.

Business Facilitation

- Leveraging further on technology for improved service delivery at the Registrar-General's Department (RGD).
- Online access to the movable property database of the RGD was granted to public notaries and other relevant stakeholders.
- Payment by direct debit has been implemented at the RGD

Revenue Management and Taxation

- Enhanced e-tax strategy of MRA coupled with international benchmarking of its system and processes, to further improve on revenue collection targets and tax compliance.
- Mauritius has consistently improved its ranking to reach the 6th position in the Paying Taxes Index of the World Bank Doing Business Report 2019.
- An Alternative Tax Dispute Resolution mechanism has been put in place at the level of MRA to expedite tax appeal cases exceeding Rs 10 million.
- MRA has put in place 'Arrears Recovery Schemes' for expeditious recovery of arrears. An amount of Rs 2.6 billion was collected in 2017/18, i.e. an increase of 38 percent compared to FY 2016/17.
- The development of a mobile app 'MRAeasy' for small businesses and extension of direct debit facilities for fast & convenient payment.
- Payment of Negative Income Tax Allowance and Special Allowance to low income employees.
- To ease cashflow of businesses, a fast track system for re-payment of VAT was introduced, and e-filing system for companies was also fine-tuned.

Public Procurement

- Government e-Procurement System (e-PS) was launched in September 2015 to enable all public bodies and suppliers to electronically conduct procurement proceedings from invitation, opening of bids until the award of the contracts. 48 public bodies embarked on e-Procurement system with registration of 1341 suppliers on the system.
- The Challenge and Appeal process for public procurement has been reviewed for the Independent Review Panel to give its decision on an application for review within 30 days failing which the public body may award the contract.

Resource Mobilisation

Strengthened regional integration and international cooperation through various Bilateral Agreements, MOUs, Free Trade Agreements, Grants, Tax Treaties, Line of Credit, Loan Agreement with India, China and Middle East Countries. Several Technical Assistance consultancies were also received from donor Agencies.

Medium and Long Term Goals

- (i) Mauritius to achieve high income country status with a per capita income of USD 13,550 by 2023
- (ii) Full employment for both men and women by 2025
- (iii) Sound public finances

Year (Calendar year)	2018	2020	2030
GNI per capita (US\$)	11,000	12,000	19,000
Gini Coefficient*	0.35	0.30	0.25

^{*} Adjusted for fiscal intervention

Strategic Directions and Enablers

The following strategies are being implemented:

STRATEGIC DIRECTIONS	ENABLERS
Steer the economy to a higher plane of development	Develop new pillars to achieve a growth rate in the range of 3.9 to 4.2 percent over the next three years
Maintain macro-economic stability and sound public finances	 Keep public sector debt at sustainable levels Modernise the key infrastructure of the country Further strengthen other debt-related parameters on affordability, solvency and liquidity
Raise private investment	 Economic Development Board (EDB) to improve investment climate and attract more FDI in productive activities Step up trade facilitation at the level of Mauritius Revenue Authority Customs without compromising on border control and society protection
Improve tax system	 Ensure a fair, simple and transparent tax system Ease tax payer's compliance through the use of information technology Improve tax payer's services through effective use of social media and e-services
Modernise public financial management to improve transparency and accountability	 Implement accrual-based accounting framework consistent with International Public Sector Accounting Standards (IPSAS) in the Public Sector Strengthen public procurement policy and process Scale up internal audit exercise in Ministries/Departments

Economic and Financial Management (Cont'd)

KEY ACTION	Key Performance Indicator	2018 / 19 (PROV.)	2019 / 20	TARGET 2020 / 21	TARGET 2021 / 22
	Finance and Ec	onomic Develo	pment		
Improving coordination of monetary and fiscal policies	Budget deficit as a percentage of GDP	3.2	≤ 3.5	≤ 3.5	≤ 3.5
Improving Accountability	Percentage of Ministries submitting Annual Report on Performance	90	100	100	100
Improving Debt Recovery by MRA	Debt collected as a percentage of total collectible debt at the start of the year	34	35	38	40
Implementation of Government e-Procurement system (e-PS)	Number of public bodies integrating e-PS	48	90	120	150
Modernising accounting and	Preparation of Financial Statement in line with accrual IPSAS in a phased manner	Partial Budgetary Central Govt. (BCG)	Partial (BCG)	Partial Central Govt.	- Full BCG Partial - Central Govt.
reporting framework	Percentage of non- financial assets recorded in the Government Asset Register	10	50	75	100

Key Actions and Targets

KEY ACTION	Key Performance Indicator	2018 / 19 (PROV.)	2019 / 20	2020 / 21	2021 / 22
	Economic D	evelopment Bo	oard 		•
Promoting Mauritius as an investment destination and facilitation of projects to attract	FDI inflows (Rs bn)	17.4 (2018)	19.5	21	22.5
higher levels of foreign direct investment (FDI)	Percentage of FDI in manufacturing sector	5.3 (2018)	8	10	12
Promoting exports of Mauritian products	Percentage growth in exports excl. sugar	4.5 (2018)	≥3	≥4	≥4
Improving the ease of doing business	World Bank Doing Business ranking	20th (2018)	18 th	17 th	15 th

Key Projects (RS MILLION	ESTIMATES	PLANNED	PLANNED		
PROJECT	Project Value	2019 / 20	2020 / 21	2021 / 22	
	Mauritius Revenue	e Authority			
Integrated Customs and Governmental Clearance Centre at the Airport	540	50	277	167	
Electronic Fiscal Device in Restaurant Sector	75	15	60	-	
Central Electronic Monitoring System	150	132	18	-	

Private Participation in Public Sector Projects

PROJECT	Est. Project Value (RS MILLION)
Landscope Ma	auritius
New Administrative Tower	1,750

Education

Mission Statement

Inspire every child to be the next generation of leaders contributing to the transformation of Mauritius into a globally competitive economy where a culture of excellence prevails



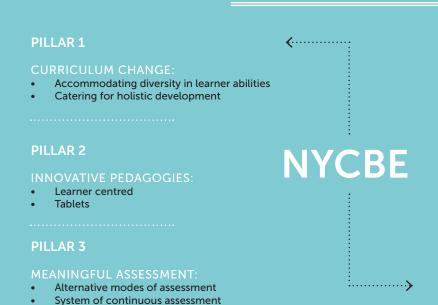
49.5%
IN 2020
60%

Current Situation

Government spending on education has averaged 3.4 percent of GDP during the past few years.

Our national education system has been transformed to better meet the lifelong learning and career aspirations of our students and youth. The Nine-Year Continuous Basic Education (NYCBE) is built on the following six pillars which for a seamless progression of learners across all levels, a revamped Technical and Vocational Education and Training (TVET) sector and a vibrant Polytechnic Education. Through this major reform, all students would, henceforth, complete 9 years of basic schooling.

MAIN PILLARS OF THE NYCBE



PILLAR 4

CONTINUOUS PROFESSIONAL DEVELOPMENT:

- Continuous training
- Both cognitive and effective needs

PILLAR 5

CONDUCIVE LEARNING

- Redefinition of classroom boundaries
- Interactive learning platforms

PILLAR 6

SYSTEM GOVERNANCE AND ACCOUNTABILITY:

7 degree of accountability

The Education Act has been amended to provide for a new education structure (Grades 1 to 13). This new education structure in place provides for the Primary School

Achievement Certificate (PSAC), National Certificate of Education (NCE) Assessment at the end of Grade 9 and the setting up of Academies.

NEW EDUCATION STRUCTURE AGE LEVEL PRE-PRIMARY EDUCATION (PP) 3 - 5 YRS PP1 & PP2 PRIMARY SCHOOL PRIMARY EDUCATION 5 - 10 YRS **GRADE 1 - 6** ACHIEVEMENT CERTIFICATE NATIONAL CERTIFICATE OF EDUCATION LOWER SECONDARY EDUCATION 11 - 13 YRS GRADE 7 - 9 SECONDARY VOCATIONAL ACADEMIES 14 - 15 YRS GRADE 10 - 11 **SCHOOLS SCHOOLS** 16 - 17 YRS GRADE 12 - 13 **SCHOOLS** POLYTECHNICS & HIGHER EDUCATION INSTITUTIONS TVET (DIPLOMA COURSES)

Education (Cont'd)

Main Achievements since 2015

Pre-primary

 125 Private preprimary schools found in disadvantaged regions were provided a one-off grant for the purchase of necessary pedagogical tools and materials to upgrade the quality of their teaching and learning environment.

Primary

- Holistic Education Programme has been implemented in primary schools covering learning areas namely music, drama, dance, visual art, health, physical education, road safety, swimming and water safety.
- After-School Sports and Fitness Programme introduced as from May 2017. "Natation Scolaire" was introduced in 30 primary schools whereby some 1,100 pupils were initiated to water safety and swimming skills in public swimming pools under the Mauritius Sports Council.
- The Early Digital Learning Programme which includes provision of digital learning devices (Tablet PCs) has been successfully implemented in Grades 1 to 3.
- The Early Support Programme (remedial education) has been introduced in all primary schools for Grade 1 and 2 pupils having learning difficulties.
- The meal allowance for students attending Zone d'Education Prioritaire (ZEP) schools, has been increased from Rs 40 to Rs 60 per day.

Secondary

- Following the PSAC, the transition of an entire cohort of pupils from Grade 6 to Grade 7 in regional schools has been successfully carried out in January 2018 and January 2019. An Extended Programme to cover Grades 7 to 9 has been offered to those not having reached the required level of competencies at PSAC.
- The PSSA Act was amended in September 2016 to provide for new roles and functions of the authority, including pedagogical inspection, psychological support and counselling and career guidance to better support the private secondary schools.
- Full subsidy on SC and HSC examinations has been extended indiscriminately to all pupils irrespective of their social background; some 86,372 students have benefitted from the subsidy since 2016.
- The Online Student Support Programme has been launched in 2018 as a digital platform for accessing educational contents at secondary level for Grade 7 and extended to Grade 8 in 2019.

Technical and Vocational Education

- The curricula of the Technical and Vocational Education and Training (TVET) have been reviewed, equipment upgraded and new programmes designed to respond to the growing skill needs of the economy.
- The Cote D'Or Prevocational Education Centre has been converted into a full-fledged Vocational Training Centre in 2016. The Centre is fully operational and it offers courses at National Certificate (NC) Levels 3 and 4.
- A new workshop block has been constructed at the Le Chou Multipurpose Training Centre in Rodrigues. The Training Centre is offering higher level NC4 course in Electrical Installation Works as from January 2019.
- The National Apprenticeship Programme (NAP) has been implemented since July 2018, with an expected enrolment of 2,000 apprentices.

Special Education Needs

- Four new Special Education Needs Resource and Development Centres (SENRDCs) at R. Gujadhur GS, Riv. des Anguilles GS, Allee Brillant GS and Moka GS are operational to ensure that specialized support services as well as learning opportunities are accessible to all our children.
- The Special Education Needs Authority (SENA) has been set up to provide the relevant regulatory framework for learners with special education needs and facilitate the implementation of special education needs policies of Government.

Tertiary Education

- The Higher Education Act was enacted in December 2017 to provide a better institutional and regulatory framework for the Tertiary Sector.
- Free education has been extended up to undergraduate level for programmes run by public Higher Education Institutions.
- To encourage access to higher education for learners with disabilities, a scholarship scheme was introduced in November 2016, to enable them to pursue their studies in a Higher Education Institution locally.
- Amendments have been made to the MIE Act to confer degree awarding status to the institution.

- Some 15 research schemes have been introduced targeting academics, MPhil/Phd students, Post-Doctoral fellows, young researchers and international researchers. Disbursement has been approved for some 31 projects
- Polytechnics Mauritius Ltd, set up in October 2017, is running Diploma Courses in Nursing, International Hotel and Tourism, and various courses in ICT. The polytechnics have today reached a student population of over 700.
- The Second Edition of the National Research Week (NRW) was held for the Higher Education Sector and attracted around 1,567 participants.

Medium and Long Term Goals

- (i) A more inclusive and equitable quality education, promoting lifelong learning opportunities for all
- (ii) Learners equipped with innovative, cutting edge knowledge, skills and appropriate attitudes to achieve excellence in their chosen careers
- (iii) The tertiary enrolment rate, which was 47.1 percent in 2017, is targeted to increase to 49.5 percent by 2020 and 60 percent by 2030
- (iv) Higher Education programmes meeting industry needs

Strategic Directions and Enablers

The education reform agenda, put in place in 2017, focused on the implementation phase which started with the primary education sub-sector, through the rolling out of the NYCBE. Major changes and transformations for successful implementation at the Secondary, TVET and Tertiary education levels are ongoing.

The **challenge** lies in sustaining the reform process, through retaining the support of all stakeholders and also demonstrating greater accountability. Full incorporation of a shift from rigidity to flexibility in learning approaches within the classroom is also critical, given the fast evolution of ICT and content digitisation.

Education (Cont'd)

Strategic Directions and Enablers

The following strategies are being implemented:

STRATEGIC DIRECTIONS	ENABLERS
Provide high quality education	 Adopt alternative mode of teaching by sustaining e-learning platforms to accelerate and enhance student learning and reduce reliance upon private tuition Digital learning contents will enable students to study at their own pace after school hours (Student Support Program)
Make education accessible and inclusive to all	The Special Education Needs (SEN) Authority will come up with an action plan aimed at achieving inclusive education
Make TVET more attractive	Strengthen the quality and relevance of TVET programmes TVET is also being rebranded through the development of a TVET Strategy with focus on review of training programmes, upgrading of existing centres and/or construction of new ones with State-of-Art facilities
Higher education: Position Mauritius as a major regional and continental education hub	Operationalise the Higher Education Commission and an enhanced independent Quality Assurance Authority, to foster a robust education hub capable of attracting international students and universities of international repute. The reforms currently underway in the higher education sector focus on: o partnership with industry for curriculum and pedagogical reform with emphasis on training for innovative thinkers o promotion of entrepreneurship training o emphasis on research of national relevance

	Key	ACTUAL	ACTUAL TARGET		TARGET	
KEY ACTION	Performance Indicator	2018 / 19	2019 / 20	2020 / 21	2021 / 22	
	mulcator	(PROV.)				
Enhancing the quality of education at preprimary level	Number of low fee-paying Private Preprimary schools equipped with pedagogical equipment	-	125	-	-	
Providing basic swimming and survival skills to primary schools pupils under the "Natation Scolaire"	Number of pupils initiated to basic swimming and survival skills	2,565	3,500	5,000	6,000	
Fortified Learning Environment Schools (FLES) to instil scientifically-based knowledge, improve secondary school readiness, reduce incidents of disruptive behaviour, foster positive adult-child and child- child relationships and improve teacher retention.	Number of primary schools including ZEP in poverty areas transformed into FLES to improve the performance of these schools	-	50	-	-	
Extension of the Online Support Student Programme as a digital platform for accessing educational contents at secondary level	Extension of the Student Support Programme to Grades 8 and 9	Grade 8	Grade 9	-	-	
Boosting up of STEM (Science, Technology, Engineering, Mathematics) in secondary education	Increase in the percentage of students taking at least 2 STEM subjects for HSC (Cumulative)	36	41	46	51	
Making Secondary Schools disabled-friendly for students with Special Needs (Barrier Free Access)	Number of schools provided with ramps and handrails (Cumulative)	37	57	63	-	
Inclusive education for learners with disabilities	Adapting curriculum for four types of disabilities (visual, hearing, intellectual impairment & autism)	-	Grades 1-3	Grades 4-6	Grades 7-9	
Review of TVET programmes in line with industry needs	Percentage of training programmes reviewed (Cumulative)	60	80	100	-	

Education (Cont'd)

	Key	ACTUAL	TARGET	TARGET	TARGET
KEY ACTION	Performance Indicator	2018 / 19	2019 / 20	2020 / 21	2021 / 22
Operationalising Polytechnics	Number of diploma courses offered	(PROV.)	10	14	18
Setting up of the new institutional and regulatory framework for the Tertiary Sector	Higher Education Commission operational	-	Jun 2020		
Foster research in public universities	Number of Research articles/ internationally- refereed/ peer reviewed papers published	312	350	375	400

Key Projects (RS MILLION)

		ESTIMATES	PLANNED	PLANNED	
PROJECT	Project Value	2019 / 20	2020 / 21	2021 / 22	
NYCBE – Construction and Extension (o/w setting up of specialist rooms, conversion into academies)	848	150	80	80	
NYCBE - Acquisition of Machinery and Equipment (refurbishment in secondary and equipment for primary schools and MITD centres)	175	17	15	15	
Primary School Renewal Projects (S Torul GS, Baichoo Madhoo GS, Reunion Road GS, G Cheetamun GS, Sookdeo Bissoondoyal GS, La Flora GS, Labourdonnais GS	278	53	63	56	
Early Digital Learning Programme		135	20	-	
Construction of gyms in secondary schools (Goodlands SSS, Floreal SSS, Sodnac SSS, S Bappoo SSS, Dr James Burty David SSS, Ebene Girls SSS)	406	33	102	101	
Construction of playfields (Bel Air SSS, Nouvelle France SSS, Droopnath Ramphul and MGSS Solferino)	84	16	26	20	
Reconstruction of schools (R Prayag SSS, R Seeneevassen SSS, E Anquetil SSS and Black River GS)	800	84	128	110	
Construction of Science Blocks (R Gujadhur SSS, Sir Lekraz Teeluck, John Kennedy College)	164	47	36	23	

Health

Mission Statement

To support universal and affordable access to high quality health care for all



IMPROVE AVERAGE LIFE EXPECTANCY AT BIRTH

2018 74.52020 75

2020 *73* 2030 *77*



A dynamic healthcare system is in place in Mauritius with approximately 73 percent of the services provided by the public sector. Government provides primary, secondary and specialised medical care free of charge to all citizens. Public healthcare addresses the health needs of the population and responds to changing patterns of diseases and rising expectations of people for improved quality of care. The provision of free services by the Government has contributed to remarkable progress towards Universal Health Coverage. The life expectancy at birth of the population was 74.5 years in 2018.

Non-communicable Diseases (NCDs), notably cardiovascular diseases, diabetes, cancer and chronic respiratory diseases, are responsible for the bulk of morbidity, disability and premature deaths. The NCD Survey 2015 revealed that 23 percent of the population aged 25-74 years has Type 2 diabetes, 28 percent has hypertension and 54 percent of the population is either overweight or obese. 2,461 new cases of cancer were diagnosed in 2017. On average, NCDs account for 80 percent of total mortality in Mauritius every year.

Main Achievements since 2015

- Improvements to the Neurosurgery, Ophthalmology, Neonatal and Pediatric, Orthopedic, Cardiac and Dialysis services.
- Setting up of a Stroke and Spine Unit.
- Improvement in emergency services including acquisition of 5 Advanced Cardiac and Resuscitation Life Support Ambulances (SAMU).
- Upgrading of the Fleet Management System, with the integration of a Global Positioning System (GPS) in some 138 vehicles.
- 918 patients benefited from the Overseas Treatment Scheme.
- Introduction of new vaccines under the Expanded Programme of Immunization.
- Opening of a Detox Ward at Long Mountain Hospital for patients less than 18 years and of a Detoxification Centre and a Rehabilitation Centre for adults at Mahebourg Hospital.

Major Services in public health care institutions in 2018

- Attendance reached 5.0 million in primary health care institutions
- 199,078 admissions and 3,525,772 outpatient consultations in hospitals
- 19,663 in-patient admissions and 135,384 sorted outpatient attendances at the specialised hospitals
- 50,547 surgical interventions were undertaken in hospitals and 819 at the Cardiac Centre
- 14,690,449 pathological tests were carried out
- 22,767 CT scans and 4,101 MRIs were carried out in the five regional hospitals

Improvements in key outcome indicators

MORTALITY DUE TO DIABETES



 Mortality due to diabetes has decreased from 24.1 percent in 2015 to 20.6 percent in 2018.

MORTALITY DUE TO CANCERS



 Mortality due to cancers has decreased from 13.3 percent in 2015 to 12.8 percent in 2018.

MATERNAL MORTALITY RATIO



 Maternal mortality ratio per 100,000 live births has decreased from 47 in 2015 to 39 in 2018.

Medium and Long Term Goals

- (i) Enhance the quality of services provided to the population and lay more emphasis on people-centered services
- (ii) Improve average life expectancy at birth from 74.5 years in 2018 to at least 75 years by 2020 and 77 years by 2030
- (iii) Reduce infant mortality rate from 14 per thousand births in 2018, to 10 in 2020 and 6 by 2030

Health (Cont'd)

Strategic Directions and Enablers

The following strategies are being implemented:

STRATEGIC DIRECTIONS	ENABLERS
Strengthen Primary Health Care Services	 Upgrade existing primary health care infrastructures and construct new ones Reinforce the "gatekeeper" mechanism at primary healthcare institutions and provide more people-centered services
Reduce infant mortality rate	Strengthen neo-natal care services and enhance sensitisation programmes
Respond to the health needs of the ageing population	Strengthen healthcare services at all levels, from primary to specialized health services, including long term continuing care, palliative and rehabilitation services
Address problems of NCDs	 Scale up the prevention and control of NCDs and develop a robust NCDs surveillance system Provide more specialized clinical care for cancer, diabetes, hypertension and other NCDs
Improve public health service delivery	 In order to minimize wastage and ensure value-for-money, the following actions will be taken: evidence-based monitoring and evaluation of processes revamping of the PPP framework to attract more private investment in the health sector implementation of e-health to improve resource planning and allocation, and enhance communication between healthcare providers and patients introduction of efficiency improvement measures
Establish Mauritius as a Medical Hub	Enhance the healthcare system to make Mauritius a medical centre of excellence

Key Actions and Targets

	Key	ACTUAL	TARGET	TARGET	TARGET
KEY ACTION	Performance Indicator	2018 / 19	2019 / 20	2020 / 21	2021 / 22
Implementation of the e-health system in public health institutions	Percentage of regional hospitals and medi-clinics computerised	(PROV.) -	20	50	100
Improving specialized services to address chronic conditions related to Non-Communicable Diseases (NCDs)	Mortality rate due to NCDs per 100,000 population	550	≤ 525	≤ 515	≤ 500
Opening of National Cancer	Percentage completion of works on renovation of existing building	80	100	-	-
Centre	Percentage completion of works on new building (including bunker)	30	90	100	-
Strengthening of primary health care services to provide more people-centered services	Number of new Medi-clinics/ AHCs/ CHCs constructed	4	4	4	4
Improving neonatal services	Infant Mortality Rate per 1,000 live births	14	12	10	9

Health (Cont'd)

Key Projects (RS MILLION)		ESTIMATES	PLANNED	PLANNED
PROJECT	Project Value	2019 / 20	2020 / 21	2021 / 22
New Flacq Teaching Hospital (Phase 1)	4,432	300	500	1,000
E-Health	633	75	200	300
National Cancer Centre	1,582	700	500	282
New ENT Hospital	932	232	-	-
New Eye Hospital	735	200	400	135
Construction of Mediclinics at Coromandel, Bel Air, Stanley and Quartier Militaire	330	105	165	60
New Warehouse for Pharmaceutical Products	700	25	100	200
New National Health Laboratory Services Centre	900	25	150	300



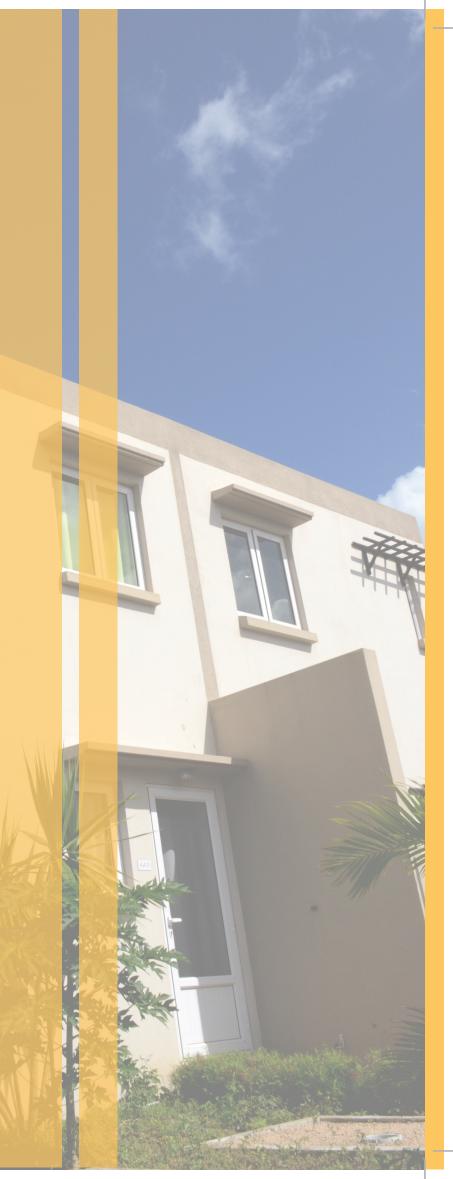
Housing & Lands

Mission Statement

To provide all families access to decent, safe and affordable housing fitted with adequate services



3 Y E A R S



According to the 2011 Housing and Population Census, 90 percent of the housing units were used as primary there were 356,900 housing units in Mauritius. Some residence. Home ownership was estimated at 89 percent.

Main Achievements since 2015

- 1,979 social housing units have been constructed;
- 3,230 social housing units are under construction and would be completed by December 2020



- 6,400 households have benefitted from the Roof Slab Grant Scheme
- 48 existing NHDC housing estates have undergone rehabilitation works
- 6 Hydrographic surveys for various stakeholders in Mauritius and Rodrigues have been completed
- 24 Topographic Maps prepared for the 37 identified regions to help in Disaster Risk Reduction Management
- 1,825 lease agreements drawn up
- 92,160 Parcel Identification Numbers (PIN) issued

Housing & Lands (Cont'd)

Medium and Long Term Goals

- (i) Facilitate access to decent affordable housing in a suitable living environment
- (ii) Establish a comprehensive and accurate land information system
- (iii) Provide over 9,700 houses to low-income families over the next three years

Strategic Directions and Enablers

The main **challenges** are: the rising demand for social housing with limited availability of State Lands and the need for improving living conditions of inhabitants on existing housing estates. Moreover, in order to make our

urban areas more sustainable, urban planning needs to address issues on how to create towns and settlements that focus on accessibility, optimal urban densities, mixed development and leisure facilities.

The following strategies are being implemented:

STRATEGIC DIRECTIONS	ENABLERS
Meet the housing needs of low income households	 Implementation of the Social Housing Programme through innovative funding mechanisms Extension of the rehabilitation of NHDC Housing Estates
Uphold good governance in the management of State lands	Implement a State Land Register to provide a modern land information system and reduce turnaround time for delivery of services
Ensure optimum utilisation of State Lands	Set up a mechanism for proper monitoring of allocated state lands including leased/vested lands
Ensure better physical planning and development	Consolidate the planning legislation and set up a National Planning Commission with the primary responsibility for land use planning and development

Key Actions and Targets

	Kev	ACTUAL	TARGET	TARGET	TARGET
KEY ACTION	Performance Indicator	2018 / 19 (PROV.)	2019 / 20	2020 / 21	2021 / 22
Construction of social housing units	Number of social housing units constructed	604	1,920	1,860	6,000
Rehabilitation of NHDC Housing Estates	Number of NHDC Housing Estates rehabilitated	6	5	6	-
New Planning and Development Bill to consolidate planning legislations	Bill introduced in National Assembly	-	Apr 2020	-	-
Establish a database of all State Lands	Digital State Land register operational	-	Jun 2020	-	-
Setting up of a Smart Mapping GIS Platform for Land Use Planning	GIS enabled mapping operational	-	Jun 2020	-	-
Review of the National Development Strategy	Draft Report submitted	-	Jun 2020	-	-

Housing & Lands (Cont'd)

Key Projects (RS MILLION	ESTIMATES	PLANNED	PLANNED	
PROJECT	Project Value	2019 / 20	2020 / 21	2021 / 22
Construction of social housing				
i. 3,230 Social Housing Units (under construction)	5,942	1,371	996	239
ii. 1,050 New Social Housing Units	1,838	70	275	1,383
Rehabilitation of NHDC Estates	-	131	105	56
Casting of Roof Slab	-	125	125	125

PROJECT

Est. Project Value (RS MILLION)

6,000 New Social Housing Units under Finance, Design and Build Mode

11,400



Social Protection

Mission Statement

To provide adequate social protection to the poor, the vulnerable and the elderly, promote gender equality and protect rights of children



YEARS

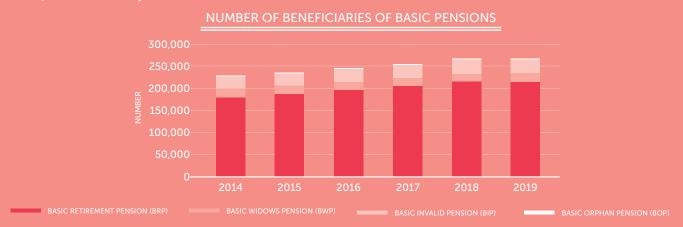
2016/17 : 2017/18 : 2018/19

NUMBER OF HOUSEHOLDS

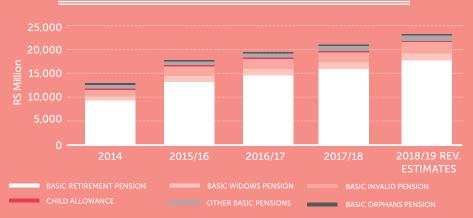
9,100 11,222 10,500

ELIGIBLE HOUSEHOLDS UNDER SRM

Over 310,000 beneficiaries are being supported through the various social assistance programmes and schemes under the Ministry of Social Security and National Solidarity and the Ministry of Social Integration and Economic Empowerment and the Ministry of Gender Equality, Child Development and Family Welfare. Budget provisions for these 3 ministries amounted to Rs 26 billion in 2018/19, representing around 20 percent of total government expenditure.







Beneficiaries of Basic Pensions

The number of beneficiaries of basic pensions has increased from 228,000 in 2014 to 267,000 in 2019, of which BRP beneficiaries account for 81 percent. Government expenditure

on basic pensions has increased from Rs 12.5 billion to Rs 23 billion over the same period.

Social Security and National Solidarity

- Payment of basic pensions: 267,000 beneficiaries as at April 2019
- Some 2,900 children with disabilities under 15 years benefitted from Basic Invalid pension
- Around 2,300 persons with disabilities have been supported through training and placement, travelling expenses and parking coupons
- 34 carers trained for Charitable Institutions on a pilot basis

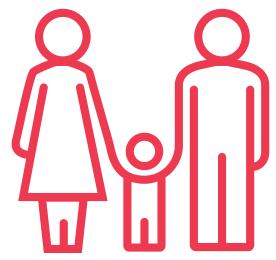
Social Integration and Economic Empowerment

- Implementation of the Case Management Approach and Monitoring which are key vehicles to promote the paradigm shift in the social protection and empowerment of beneficiaries.
- Payment of a monthly subsistence allowance to some 10,500 families to ensure that their basic needs are effectively met. Since 2018, some 615 families comprising around 2,000 beneficiaries have been empowered and moved out of SRM.
- Educational support schemes-school materials, school completion premium, free exam fees, child and crèche allowances-have been provided to some 18,500 school children.
- The National CSR Foundation has supported 172 NGOs under first call for proposal, 204 NGOs under second call and an additional 100 non-profit organisations (previously being supported by specific ministries).
- Construction of 100 fully concrete housing units for land owners under SRM as at May 2019.
- 9 Community Working Groups set up in 2018 to provide a platform for regrouping private and public partners, NGOs and the civil society on the field for the advancement of the community.

Social Protection (Cont'd)

Gender Equality, Child Development and Family Welfare

- Promotion of Women Entrepreneurship: 290 women entrepreneurs have benefited from training courses on Basic ICT, E-Marketing, Adult Literacy for Entrepreneurship Development, Branding, Packaging and Creativity & Innovation
- Strengthening and implementing evidence-based policies and programmes on gender issues through:
 - The African Gender Development Index for
 - Handbook on 'Gender Equality and Women's Empowerment: Triple Win for the Private Sector'
 - Capacity building on gender mainstreaming for over 150 officers in several ministries and departments
- Integrated Support Centre launched in March 2019 to provide immediate intervention and assistance to victims of domestic violence in a holistic manner on a 24/7 basis
- An Alternative Care Unit set up in July 2018 to enhance support for the rehabilitation for children victims of abuse/ violence
- Scaling up of the Child Mentoring Programme: Assistance provided to 69 children displaying mild behavioural problems
- Around 5,000 children in distress or victims of violence provided with psychological assistance and other support services
- 13 children provided with a supportive family environment through the Foster Care Programme and 82 children reintegrated into their biological families or next to kins
- 40 social workers trained on the rehabilitation of perpetrators of violence



	Number of Families Supported under the Social Register of Mauritius (SRM)	Global Gender Gap Index (Rank)
2018	11,000	109
2020	9,000	105
2030	2,000	80

Medium and Long Term Goals

- (i) Provide fair, equitable and responsive social protection in a sustainable manner to the citizens of the Republic
- (ii) Promote social inclusion to achieve a significant decrease in the number of families under SRM from 11,000 in 2018 to 2.000 in 2030
- (iii) Rank among the top 20 countries under the Social Progress Index with a score improving from 74.8 in 2018 to at least 85 by 2030
- (iv) Promote gender equality in all socio-economic and political processes and protect the rights of children
- (v) Move to the top 80 countries on the Global Gender Gap Index by 2030
- (vi) Attain at least 30 percent representation of women in Parliament by 2030

Strategic Directions and Enablers

The main challenges in improving social protection are:

- Mauritius is facing an ageing population which is increasingly impacting on public finances in terms of health needs, security and residential care.
- There is no effective monitoring and evaluation mechanism to assess effectiveness of existing schemes and poverty programmes.
- There is an increasing rate of children victims of abuse and neglect.

Strategic Directions and Enablers

The following strategies are being implemented:

STRATEGIC DIRECTIONS	ENABLERS
Promote greater social inclusion	 Enhance economic empowerment programmes for the absolute poor in terms of income and educational support, employability and improvement in living conditions Harmonise and streamline the various assistance schemes for social protection
Promote a culture of monitoring and evaluation	 Set up an integrated Management Information System at the National Empowerment Foundation for informed policy decisions Use of mobile technology for better outreach to poor people Implement an e-Social Security Project to review the existing information system for tracking payments and support to beneficiaries, thus minimising overpayment of benefits and improving service delivery
Enhance collaboration with NGOs and other stakeholders	Set up an appropriate platform for greater networking among NGOs and other stakeholders to fight poverty
Ensure sustainability and adequate income replacement in view of the ageing population	Improve the pension system, including the National Pensions Fund, through the setting up of the Mauritius National Investment Authority
Promote gender equality	Introduce the Gender Equality Bill to eliminate gender-based discrimination Adopt and implement the National Gender Policy and Costed Action Plan
Ensure an efficient child protection system	 Put in place an effective gatekeeping mechanism in collaboration with relevant stakeholders to ensure an efficient child protection system Strengthen the Child Rehabilitation and Alternative Care Programme
Combat gender-based violence and promote family well-being	Enhance sensitisation programmes through the Information, Education and Communication Strategy Finalisation of the National Action Plan on Intimate Partner Violence Review of the National Policy Paper on Family
Promote the welfare of citizens	 Organise community based programmes, activities and services Revamp Women Empowerment Centres through innovative projects responsive to needs of women and girls

Social Protection (Cont'd)

Key Actions and Targets

KEY ACTION	Key Performance Indicator	ACTUAL 2018 / 19 (PROV.)	2019 / 20	TARGET 2020 / 21	TARGET 2021 / 22
Sc	ocial Integration and	Economic Em	powerment		
Empowerment of beneficiaries	Number of eligible families successfully moved out of SRM	615	1,500	1,000	1,000
Improve performance of students under SRM	% of SRM students successfully completing formal secondary education	35	40	50	60
Support to NGOs by the National Corporate Social Responsibility Foundation (NCSR)	Number of NGOs supported	300	350	400	450
	Social Security ar	i nd National Sol	idarity	<u> </u>	<u>:</u>
Rationalising social aid resulting in a reduction of social aid cases	No of cases supported by social aid	15,000	13,000	10,000	9,000
Eliminate overpayment of basic pensions	Percentage of overpayment in pensions being recouped	40	50	60	70
Support to persons with disabilities	Number of people with disabilities trained and employed	30	50	75	100
Gende	er Equality, Child Dev	velopment and	Family Welfar	e e	:
Licensing and monitoring of Child Day Care Centres	Number of Child Day Care Centres compliant with Regulations	139	225	275	325
Revamping Women Empowerment Centres through innovative projects	Number of innovative projects implemented	2	4	6	8
Foster Care Programme	Number of children placed into Foster Families	13	25	50	75
Back-to-Home Programme	Number of residents reintegrated into their biological families or next to kins	82	125	150	175

Key Pro	jects (RS	MILLION)
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Rey Projects (RS MILLION)		ESTIMATES	_PLANNED_	PLANNED
PROJECT	Project Value	2019 / 20	2020 / 21	2021 / 22
Social Housing for Vulnerable Groups		95	75	65
Construction of Recreational Centre at Riambel	215	50	37	18
Construction of an Integrated Services Women Centre at Vacoas	65	10	25	30

Arts, Culture and Sports

Mission Statement

To promote Mauritian arts and cultural values and encourage practice of sports



TARGET TOP POSITION IN THE MEDAL CHART

IOIG 2019

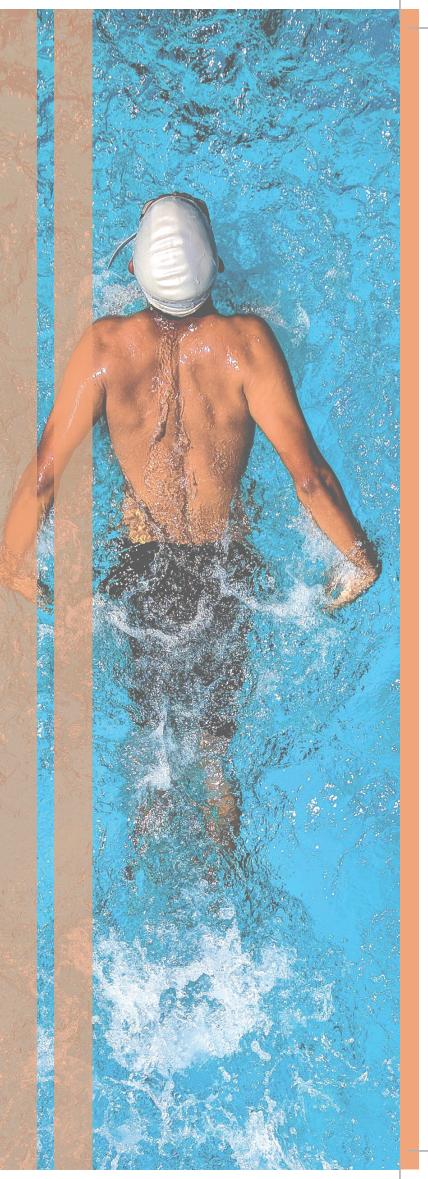


ANNUAL GROWTH RATE

TARGET OVER T NEXT

TARGETED OVER THE DECADE

IN ARTS, ENTERTAINMENT & RECREATIONAL



Arts and Culture

There are various assistance schemes to promote the creative industry and safeguard the interest of artists A National Arts Fund has been set up to finance activities for performing and fine arts, including recording of music

concerts and sales and exhibition of art work, amongst others. An annual national award ceremony is organised to give recognition to local artists who have made outstanding achievements

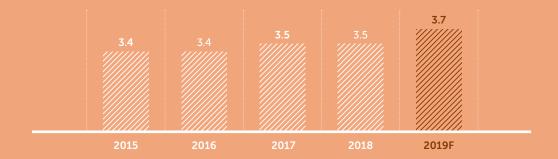
REAL GROWTH RATE (%)

The Arts, Entertainment and Recreation sector grew by 5 percent in 2018, with a gross value added of Rs 15.5 billion. It is expected to grow by 3.1 percent in 2019.



SHARE OF THE ECONOMY (%)

The sector contributed 3.5 percent to the economy.



Arts, Culture & Sports (Cont'd)

Main Achievements since 2015

- A group of nine Mauritian artists, Les Frères Joseph, won Gold Medal at the 8th Edition of the Jeux de La Francophonie, held in Abidjan, Ivory Coast in July 2017 for their performance entitled "Di Sel".
- Amendment to the Copyright Act to redefine and better safeguard the interest of copyright owners, and to create a new regulatory framework for the Mauritius Society of Authors (MASA) for a better representation of rights holders.
- VAT Refund Scheme extended to cover musical instruments purchased by local artists, registered with the MASA.
- The Pointe Canon Open Air Theatre has been renovated and is operational since March 2019.
 The theatre has been equipped with better infrastructure, including light and sound equipment.

- Rehabilitation and restoration of eleven National Heritage Sites and works initiated for the rehabilitation of ten additional sites.
- Inscription of the Bhojpuri folk songs 'Geet-Gawai' and Sega Tambour of Rodrigues on the UNESCO's Representative List of Intangible Cultural Heritage of Humanity in 2016 and 2017, respectively.
- Signing of a twinning agreement between Le Morne World Cultural landscape and Robben Island on 20 March 2017.
- Hosting of the 13th Session of the UNESCO Intergovernmental Committee for the Safeguarding of the Intangible Cultural Heritage in November 2018.

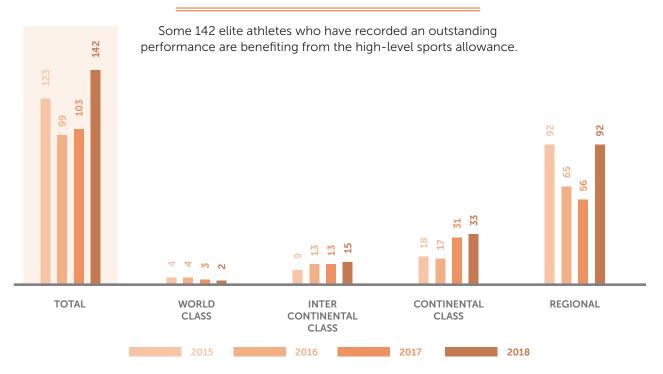
Current Situation

Sports

The 10th Edition of the Indian Ocean Islands Games (IOIG) will be held in Mauritius from 19-28 July 2019. Competition will be held in fourteen disciplines. The Government has invested considerably in state-of-theart infrastructure and in the preparation of athletes for the games.

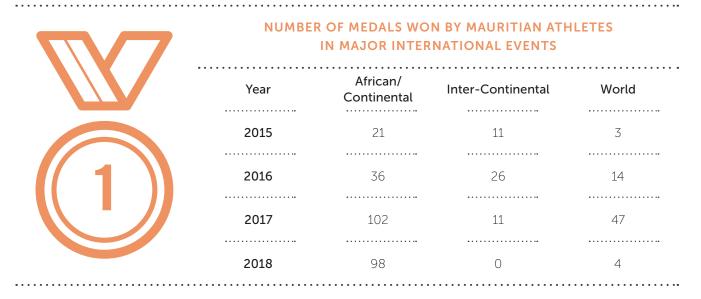
The Aquatic Centre and the Gymnasium of the Multisports Complex at Cote D'Or will be completed by end June 2019 and 17 sports infrastructures have been renovated. Some 360 Mauritian athletes have followed intensive dedicated training programmes in their respective disciplines.

HIGH LEVEL ATHLETES BY CLASS



Main Achievements since 2015

- The State Recognition Allowance Scheme for retired athletes is in place since 2017. Around 120 athletes are benefitting from a monthly allowance after their sport career.
- The National Sport and Physical Activity Policy was launched on 14 October 2018.
- Construction of a state-of-the-art multi-sports complex at Cote D'Or.
- Mauritian athletes won 102 medals in competitions at continental, intercontinental and world levels in 2018.



Youth Empowerment

- The National Youth Civic Service was launched on 8 February 2019 to enhance the employability of young people. Some 310 young people aged between 17 and 25 years are following the programme.
- 2,500 young people were registered with Volunteer Mauritius.
- 150 young people followed a training in Youth Entrepreneurship under the 'Programme de Promotion de l'Entreprenariat des Jeunes' (PPEJ) of CONFEJES.
- Around 1,200 young artists participated in the programme 'Zenes Montre to Talan'.
- Out of some 21,500 young people enrolled in the Duke of Edinburgh's International Award programme, 4,615 have achieved Bronze Award, 2,415 Silver Award and 559 Gold Award.

Arts, Culture & Sports (Cont'd)

Medium and Long Term Goals

Arts & Culture

- (i) Increase contribution of artists, creators and performers (iii) Develop Mauritius into a preferred film shooting in the economy
- (ii) Safeguard and promote tangible and intangible National Heritage
- destination

Youth & Sports

- Promote Elite sport and target top position in the medal table at the IOIG 2019
- (ii) Foster a culture of community sport and physical activity by increasing the activity level of Mauritians from 14 percent to 35 percent by 2029
- (iii) Promote Mauritius as a regional Sports Hub and encourage a thriving sports economy
- (iv) Empower the youth for better citizenship

An annual growth rate of at least 5 percent targeted over the next decade in the Arts, Entertainment and Recreation sector.

Strategic Directions and Enablers

The following strategies are being implemented:

STRATEGIC DIRECTIONS	ENABLERS
	Arts & Culture
Sustain creativity and artistic values	 Provide assistance to artists through support schemes and the National Arts Fund in order to harness new local talents Existing training centres will be better equipped Enhance cultural exchange programmes with other countries, as well as with regional and international organisations
Professionalisation of the Status of Artist	The Status of the Artist Bill will be introduced to define the legal status of professional artists and improve their economic and social working conditions The Status of the Artist Bill will be introduced to define the legal status of professional artists and improve their economic and social working conditions.
Preserve National Heritage	 Review the National Heritage Fund Act to further safeguard our tangible and intangible cultural Heritage including relics, archaeological artefacts, as well as historical remnants of flora and fauna Upgrade and rehabilitate historical and cultural sites Pursue digitisation of archives to preserve records of indentured immigration and make them accessible online
Transform Mauritius into a preferred shooting destination	 Film Promotion Fund set up to assist in attracting world renowned film producers Implementation of a new package of measures to boost the development of the local film industry
Promotion of cultural and heritage tourism	 Creation of heritage and cultural trails Renovation and upgrading of existing museums

STRATEGIC DIRECTIONS	ENABLERS
	Youth & Sports
Enhance sports practice for a healthier nation and nurture promising athletes to attain excellence	 Facilitate the implementation of the National Sports Policy through: Sports for All: These activities will provide physical, mental, emotional and social experiences across all ages. Capacity Building: The policy will aim at improving the standards of coaches and tutors at all levels in sports. Sports Infrastructure: Increase accessibility, maximize utilisation and implement a sports infrastructure maintenance policy. Excellence in Sports: It will cater for improving performance of elite sports persons in Mauritius through a structured programme of work. Measuring the impact of sports: It will identify the processes to be put in place to evaluate the short, medium and long-term effectiveness of funding programmes and schemes in sports.
Recognise the contribution of high-level sportsmen and sportswomen	Facilitate employability of high level sportsmen and sportswomen to ensure a decent livelihood
Develop Mauritius as a sports hub in the Indian Ocean	Organise high level competitions at the Multisports Complex at Cote D'Or
Empower the youth to face upcoming challenges in their social environment	 Implement National Youth Civic Service and Volunteer Mauritius programmes to, inter alia, provide training in leadership skills, youth entrepreneurship, employability and recreational activities Optimise the use of Youth Centres and other public facilities for greater youth participation in life skills and sports activities

Arts, Culture & Sports (Cont'd)

Key Actions and Targets

KEY ACTION	Key Performance Indicator	2018 / 19 (PROV.)	2019 / 20	2020 / 21	TARGET 2021 / 22	
	Arts & Culture					
Provision of support to local artists for the development of the creative industries	Number of artists (individuals/groups) supported under different schemes	1,481	1,500	1,600	1,700	
New building to house National Archives and National Library	Progress in completion of works (Percentage)	-	10	50	100	
Upgrading of national museums	Number of museums/ upgraded	1	2	2	2	
Rehabilitation of national heritage sites	Number of sites rehabilitated	6	10	10	10	
Provision of support under the Film Rebate Scheme to increase film production	Number of film projects qualifying under scheme	13	25	33	35	

Key Actions and Targets

	Key	y <u>ACTUAL</u>		TARGET	TARGET
KEY ACTION	Performance Indicator	2018 / 19	2019 / 20	2020 / 21	2021 / 22
		(PROV.)			
	Yout	th & Sports			
Participation in IOIG 2019	Number of Gold medals	-	100	-	-
Promote Elite Sports	No. of medals at regional, national and international levels (excluding IOIG 2019)	189	195	200	225
Encourage Mauritians to practise a sport for a healthier lifestyle	Number of persons practising sports and physical activities	150,000	200,000	250,000	300,000
Promote Mauritius as a Sports hub	No. of international sports events held in Mauritius No. of events/ concerts held at Cote D'Or complex		2	7	8
Youth Empowerment Activities	Number of youths participating in National Youth Civic Service, Smart Youth, and Volunteer Mauritius Programmes	54,000	60,000	70,000	75,000

Key Projects (RS MILLION)

		ESTIMATES	PLANNED	PLANNED
PROJECT	Project Value	2019 / 20	2020 / 21	2021 / 22
	Arts & Cult	ture		
Construction of New Building for the National Archives and National Library	455	50	150	225
	Youth & Sp	orts		
Multi Sports Complex at Cote D 'Or	4,692	2,000	300	



In 2018, the population comprised 639,376 women (50.5 percent) and 626,261 men. Women participation in the labour force has increased over the last decades to reach 45.5 percent in 2018. Data indicates that Mauritius currently has a large pool of educated women who do not participate in the labour force.

Female unemployment rate is estimated at 10.1 percent in 2018, decreasing from 11.6 percent in 2015. In 2017, out of 130,500 persons in relative poverty, 70,300 were females and 60,200 males. Women are more likely to be victims of

domestic violence than men; 86 percent of registered cases of domestic violence were women in 2018. The current representation of women in parliament is 11 percent, 34 percent in Municipal Councils and 25 percent in Village Councils¹. Between 2015 and 2018², Mauritius improved its ranking from 120 to 109 out of 149 countries worldwide in the Global Gender Gap Index.

Based on April 2019 CISD³ figures, the percentage of women employed in the Civil Service was 41 percent.

EMPLOYEES IN THE CIVIL SERVICE-APRIL 2019

Men: 32,313 Women: 22,617



Mauritius has achieved

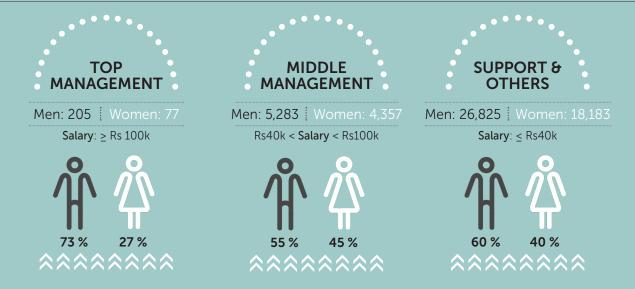
a gender-balanced⁴ workforce

in the Civil Service.

Women representation in Top Management stood at 27 percent, while they accounted for 45 percent of middle management staff and 40 percent of support staff. The data indicates that women are more concentrated in

middle management and as support officers, with less than 30 percent being part of top management, resulting in wage differentials and other opportunities for personal development and career progression.

SHARE OF EMPLOYMENT IN MANAGEMENT POSITIONS IN THE PUBLIC SECTOR BY GENDER



¹ Statistics Mauritius, 2018

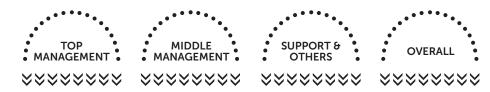
² World Economic Forum 2018, The Global Gender Gap Report 2018

³ Central Information System Division payroll figures for April 2019 split in 3 categories; Top Management (salary > Rs 100,000 monthly), Middle Management (salary between Rs 40,000 and Rs 100,000) & Support staff (salary < Rs 40,000)</p>

⁴ International Labour Organisation defines an organization employing 40 to 60 percent of either gender as gender-balanced.

Addressing gender issues (Cont'd)

Gender Distribution of Employment in the Civil Service



Percentage of women in selected Ministries/Department				
The Judiciary	58%	35%	61%	55%
Ministry of Finance and Economic Development	17%	46%	67%	61%
Police Service	9%	6%	10%	10%
Prison Service	-	20%	10%	19%
Mauritius Fire and Rescue Service	-	6%	4%	4%
Ministry of Public Infrastructure and Land Transport	25%	16%	30%	28%
Ministry of Education & Human Resources	40%	58%	71%	67%
Ministry of Health & Quality of Life	21%	45%	55%	52%
Ministry of Agro Industry and Food Security	-	42%	22%	23%
Attorney General's Office, Ministry of Justice, HR & IR	50%	62%	76%	69%
Ministry of Gender Equality, Child Development & Family Welfare	100%	67%	73%	72%

An analysis of gender distribution by Ministry indicates that although women account for more than 50 percent of staff in several Ministries, percentage of women in top management was ≥ 50 percent only in the Judiciary, Attorney General's Office & Ministry of Gender equality, CD & FW. Women still tend to be largely under-represented in the Police service, Prison service, Fire services, Ministry of Public Infrastructure and Ministry of Agro-Industry.

Although comparable data for the private sector is not available, based on Mauritius Institute of Directors data of 2015, only 7 percent of board directors of the Top 50 Companies in Mauritius were women.

Measures addressing gender gaps

GENDER ISSUES	MEASURES/ SCHEMES
Gender Mainstreaming across sectors	 Adoption and implementation of the National Gender Policy and Costed Action Plan Formulation of Sector specific gender policies aligned with the Revised National Gender Policy Carrying out a high level symposium on gender mainstreaming Introduction of the Gender Equality Bill to, inter-alia: (i) promote, protect and regulate gender equality in public and private spheres; (ii) provide for gender equality principles aimed at reducing socio- economic and political inequalities; (iii) eliminate gender-based discrimination, in particular, discrimination against women based on gender roles; (iv) provide for gender equity in public financial management through Gender Responsive Budgeting (GRB) initiatives. The Commonwealth Secretariat will enlist services of a consultant to conduct a study on introduction of GRB Implementation of the relevant recommendations of the CEDAW Committee concluding observations Every Statutory Body would be required to have at least one woman as a board member
Low female participation in labour force	 Fiscal incentives provided to private companies for setting up of child day care facilities One-Off Cash Grant Creche scheme: 13 Child Day Care Centres have benefitted from the revised scheme (providing a grant of up to Rs 500,000) in current financial year Legislation amended to increase maternity leave from 12 to 14 weeks and allow payment of a remuneration during the 14 weeks of maternity leave to those mothers reckoning less than 12 months service
High Female Unemployment Rate	 Fairs and exhibitions will be organised for trainees and potential entrepreneurs Implementation of an e-directory and online platform to enable women entrepreneurs to market their products Women Back to Work placement programme targets women above 35 years to enable them to take up or resume employment. From 2015 to March 2019, 4,159 women were registered in the programme, of whom 1,105 have already been placed. Out of 886 women who have completed their one-year placement, 53.3 percent have secured permanent jobs in the private sector

Addressing gender issues (Cont'd)

GENDER ISSUES	MEASURES/ SCHEMES
Gender wage gap	 The implementation of the National Minimum Wage as from January 2018, has benefitted female workers relatively more than their male counterparts where there existed a pay differential in favour of men. It is expected to result in reducing the existing gender pay gap (World Bank Report, July 2017) The Caucus has conducted a participatory gender audit in the private sector in Mauritius. As per the recommendation of the audit, a working group, comprising public sector, private sector and trade unions, will be set up to address sectoral gender pay gaps in the private sector
Domestic Violence	 Rolling out of a Domestic Violence Perpetrator Rehabilitation Programme Training of Magistrates on the Domestic Violence Perpetrator Rehabilitation Programme Carrying out a refresher course for facilitators on the Perpetrator Rehabilitation Programme Strengthening of the Integrated Support Services system to provide immediate, consistent, coordinated and timely support and counselling to victims of domestic violence on a 24-hr basis Strengthening of the online Domestic Violence Information System (DOVIS) Implementation of an economic empowerment programme for women victims of domestic violence
Poverty among Women	 As at April 2019, there were 4,264 female-headed households in the SRM with a total of 15,711 beneficiaries Under the Crèche Scheme, some 59 mothers are attending training or have taken up employment in 2018 As at April 2019, there were 791 SRM beneficiaries, who had followed a training for their economic empowerment, among whom 691 were women
Low women participation in politics (Targeting at least 30 percent of women in Parliament)	 Formulation of a gender policy statement for the National Assembly Formulation of a gender code of conduct at the level of Parliament Strengthening of the online Gender Information System (GenFo) Conceptualisation of an e-learning module for Gender Focal Points (GFPs) Assessing gender sensitivity of Parliamentary processes Organising 'Les Assises des Genres' to identify practical and strategic gender issues

GENDER ISSUES	MEASURES/ SCHEMES
Equal opportunities in education	 Setting up of specialist rooms in regional state secondary schools for teaching Food and Textile Studies, and Design and Technology to both boys and girls Career guidance on Science Technology Engineering, and Mathematics (STEM) topics
Other Gender Issues	 The Building Control (Accessibility and Gender Compliance in Buildings) Regulations became effective to ensure that all buildings are gender compliant and accessible to persons with disabilities Enhance statistical framework for collection of gender disaggregated data Formulation of harassment guideline at the level of the Civil Service



Mission Statement

To ensure energy and water security, safe disposal of wastewater and peaceful use of nuclear technology and ionizing sources



INCREASE ELECTRICITY GENERATION

FROM

RENEWABLE ENERGY SOURCES

TO 35%

IN 2025

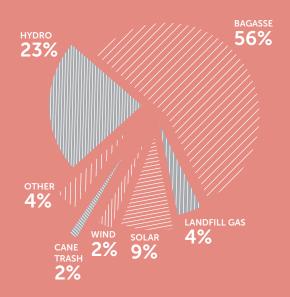


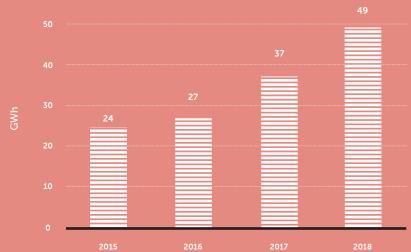
Energy

In 2018, the peak power demand reached 491.7 MW compared to 468.2 MW in 2017. Electricity generated in 2018 was 2,828 GWh, of which about 520 GWh was from renewable sources.

For the past five years, bagasse remained our main source of renewable energy. The electricity generated through solar PV has increased from 24 GWh in 2015 to 49 GWh in 2018







Source: Central Electricity Board

Main Achievements since 2015

Contribution from renewable sources:

- Commissioning of five solar farms with a total capacity of 61 MW: one each at Queen Victoria Solitude, Beau Champ and two at Henrietta.
- Installation of solar panels on rooftops of 1,000 low income households who would benefit from 50 kWh per month of free electricity over a period of 20 years.
- Commissioning of a wind power plant of 9 MW at Plaine des Roches in April 2016.

Contribution from other sources:

• Installation of four new engines with a total capacity of 67MW at Saint Louis Power Station in October 2017.

Improved security and reliability of electricity supply:

- Construction of three heavy fuel oil storage tanks of 6,500 m³ at Les Salines completed in 2016
- Commissioning of two battery storage systems of 2 MW each in August 2018 at Amaury and Henriett. Substations to support grid stability.
- Installation of twenty five thousand (25,000) smart energy meters.
- Undergrounding of some 35 km of electricity network

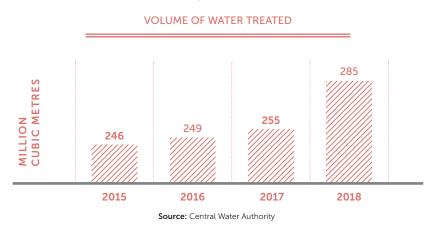
Energy efficiency measures:

- Mandatory audits carried out in 20 government buildings
- Introduction of regulations to make energy audits mandatory in statutory bodies, local authorities and Government-owned and Government-controlled bodies as from 01 January 2019 and the private sector as from 01 January 2021.

Energy and Public Utilities (Cont'd)

Water

The main sources of water in Mauritius are groundwater (54 percent) and impounding reservoirs and river intakes (46 percent). As at March 2019, the Central Water Authority provided access to potable water to some 376,000 customers.



Between 2015 and 2018, the total volume of potable water treated by the different treatment plants went up by 14 percent, from 246 to 285 million cubic metres (Mm³).

Main Achievements since 2015

- Completion of the Bagatelle Dam with a storage capacity of 14 Mm³ in July 2017.
- Exemption from payment of water charges for some 66,000 domestic consumers using up to 6 m³ of water in April 2019.
- Upgrading of the CWA water distribution network with the laying of 440 km of pipes, thus improving the supply of water in various regions and contributing towards reduction in water losses.
- Construction of 3 service reservoirs at Rivière du Rempart, Balisson and Mont Blanc.

- Operationalisation of a new pumping station at Plaine Lauzun since November 2018.
- Drilling of 7 duplicate boreholes and installation of 15 containerised pressure filtration plants.
- Replacement of 4,250 defective meters.
- Increase in percentage of consumers receiving water for 16 to 24 hours from 48 percent in 2014 to 65 percent in June 2019.
- 32,500 households benefitted from grants for purchase of water tanks.

Wastewater

On-site sanitation systems are gradually being replaced by sewerage networks. As at March 2019, 91,940 households are connected to public sewer network, about 755 km of sewer lines of 200 mm diameter are in operation and some

138,000 m³ of wastewater is being treated on a daily basis at Wastewater Management Authority (WMA) Treatment Plants.

Main Achievements since 2015

- Connection of some 7,500 houses to the sewerage network in the following areas:
 - (i) Plaine Wilhems (Lot 1A);
 - (ii) Pailles-Guibies (Phase 1)
 - (iii) Parisot (Phase II)
 - (iv) Verger Bissambar
 - (v) Residence Paul & Virginie, Port Louis

- (vi) Residence La Cure, Port Louis
- (vii) Residence Palmerstone, Phoenix
- (viii) Cipaye Brule, Vallee des Pretres
- (ix) Residence Alfred Gelee
- (x) Kensington, Pte Aux Sables
- Exemption from payment of wastewater charges for around 18,500 domestic consumers using up to 6 m³ of water.

Radiation Safety and Nuclear Security

Mauritius has, during the past 5 years, progressed from 18th to 6th position, among 44 African countries on the level of compliance with International Atomic Energy Agency (IAEA) standards in all its Member States.

Medium and Long Term Goals

Energy

- (i) Maintain a reliable and safe supply of electricity at all times
- (ii) Increase the percentage of electricity generation from renewable energy sources to 35 percent in 2025

Water

- (iii) Ensure that there is adequate supply of water to meet rising demand in the future
- (iv) Mobilise 30 $\rm Mm^3$ additional water resources by 2020, and 115 $\rm Mm^3$ by 2030

(v) Reduce water losses (non-revenue water) from 55 percent in 2018 to 50 percent in 2020, and to 37 percent by 2030

Wastewater

(vi) Increase the proportion of premises connected to the sewerage infrastructure from 27 percent in 2018 to 30 percent in 2020 and to 50 percent in 2030

Setting up of 2 solar PV farms of capacity 10 to 15 MW each

by CEB in partnership with Landscope Mauritius

Strategic Directions and Enablers

The following strategies are being implemented:

STRATEGIC DIRECTIONS	ENABLERS
	Electricity
	Provide additional energy generation capacity and increase the contribution of renewable energy technologies, as well as implement energy efficiency measures through:
	 Installation of a Combined Cycle Gas Turbine (CCGT) power plant of 120 MW at Fort George;
	 Implementation of a Renewable Energy Roadmap for the electricity sector;
	 Setting up of a Waste to Energy plant;
Ensure security of electricity	 Installation of additional battery energy storage systems (14 MW) to regulate frequency and promote the integration of intermittent renewable energy;
supply, while increasing the share of renewable sources	 Installation of roof top solar panels for 2,000 low income households annually;
in the energy generation mix	 Mandatory energy efficiency labelling of air conditioners and washing machines;
	Setting up of new Renewable Energy Generation Schemes to promote electricity generation from solar PV by smart cities, small and medium scale power producers and public sector entities;
	 Construction of nine 66 KV Gas Insulated Switchgear indoor substations;
	 Installation of an additional 30,000 smart meters to allow for greater efficiency in energy consumption;
	Develop a framework to encourage the use of energy- efficient air conditioners.

Energy and Public Utilities (Cont'd)

STRATEGIC DIRECTIONS	ENABLERS
	Water
Increase water mobilisation and improve efficiency of distribution, along with reduction of non-revenue water	 Continue implementation of the water infrastructure development programme including: Replacement of about 300 kms of old and defective pipes Finalisation of preparatory works for the construction of a dam at Rivière des Anguilles and rehabilitation and extension of La Nicolière reservoir Rehabilitation and extension of La Ferme Dam Construction of 6 new service reservoirs of storage capacity of 2,000 to 2,500 m3 at Rivière Dragon, Cluny, Fayence, Riche en Eau, Salazie and Eau Bouillie Construction of new water treatment plants at Pont Lardier and rehabilitation of existing ones at Mont Blanc, Rivière du Poste, Piton du Milieu, and La Nicolière Installation of additional 20 mobile containerised pressure filtration plants
	Wastewater
Extend the sewerage network across the country	 House connections at Pailles-Guibies, Grand Baie, Péreybère and Cap Malheureux, Terre Rouge (Morcellement Goolamally), Curepipe (Camp Rouillard), and Phoenix (Valentina) Rehabilitation of sewerage network at Cité Atlee, Tommy d'Arifat, Curepipe and Jawaharlal Nehru Street, St Paul Consultancy for detailed design and supervision for sewerage network at Bain des Dames and Vallée des Prêtres Upgrading of sewerage treatment plant at St Martin and pumping station at Roche Bois
Radiation	Safety and Nuclear Security
Ensure protection of people and the environment against the harmful effects of ionising radiation	 Establishment of an Integrated Management System at the Radiation Safety and Nuclear Security Authority Setting up of Gamma Spectrometry Laboratory for food and environmental monitoring Extension of personal radiation monitoring service to all radiation protection workers

Key Actions and Targets

	Key	ACTUAL	TARGET	TARGET	TARGET
KEY ACTION	Performance Indicator	2018 / 19	2019 / 20	2020 / 21	2021 / 22
	malcator .	(PROV.)			
Generation of electricity from renewable energy sources	Total electricity generated from renewable energy sources (GWh)	520	633	675	680
Treatment of water for distribution	Volume of water treated (Mm3/ year)	285	300	310	350
Upgrading of Water Supply Infrastructure	Additional length of water pipes replaced (km)	100	100	100	100
	Percentage of non- revenue water	55	50	48	45
Connection of premises to the sewerage network	Number of premise connected to the sewerage network	s 91,940	92,695	94,820	99,000
Licensing of operators generating, distributing and transmitting electricity	Number of licenses issued (Cumulative)	-	9	11	13
Provision of Personal Radiation Monitoring Service	Number of Radiation workers being monitored	1,035	1,100	1,200	1,300

Energy and Public Utilities (Cont'd)

Key Projects (RS MILLION)		ESTIMATES	PLANNED	PLANNED
PROJECT	Project Value	2019 / 20	2020 / 21	2021 / 22
	Energy			
Setting up of a 120 MW – 140 MW Combined Cycle Gas Turbine (CCGT) Power Plant - Phase 1 & 2	8,155	2,200	1,529	-
Construction of nine 66 KV (FUEL, Airport, Cote D'or, Ebene, L'Avenir, Wooton, Henrietta, Chaumiere, Belle Vue and Goodlands)	3,705	431	1,298	788
Setting up of a solar PV Farm (8 Mw)	350	100	250	-
Setting up of Battery Energy Storage System (18 MW)	440	315	-	-
	Water		<u>:</u>	<u>:</u>
Rehabilitation of La Ferme Dam	625	70	175	310
Bagatelle Water Treatment Plant and Associated Works	1,339	181	23	-
Pipe Replacement Programme	20,000	847	457	245
Service reservoirs at Cluny, Riche en Eau, Riviere Dragon, Eau Bouillie, Salazie and Montagne Fayence	221	73	99	9
Supply, Installation & Commissioning of additional containerised Pressure Filtration Plants	133	70	60	3
Cold Potable Water Meters	75	50	25	
	Wastewate			
Grand Baie Sewerage				
Project- Phase I B	2,683	431	468	613
Pailles-Guibies Sewerage Project	1 874	200	750	515
Pailles-Guibies Sewerage Project	1,874	288	358	515
Low Cost Housing Sewerage Project	419	78	73	36



Environment

Mission Statement

- To build greater resilience to the impact of climate change and improve environmental performance and compliance through sustainable development
- To in-build cleaning and embellishment of Mauritius as an intrinsic part of the sustainable development objectives of our island



REDUCE GREENHOUSE

GAS (GHG) EMISSIONS

5,6 MILLION METRIC TONS IN 2017 TO

4,9 MILLION METRIC TONS

CO₂
EQUIVALENT
IN 2030



Current Situation

With climate change and global warming, the frequency of extreme weather and climate events are increasing resulting in increased vulnerability of the Islands of the Republic of Mauritius.

Air temperature in Mauritius has increased by 1.2°C over the last decades, which is above the global average increase of 0.85°C. Another alarming factor is the accelerated sea-level rise of 5.6 mm per year in Mauritius compared to global average of 3.3 mm per year. Building climate resilience, improving preparedness and response to natura disasters, as well as achieving meaningful sustainable development remain the top priorities of Government.

Waste generation is increasing, reducing considerably the landfill lifespan. Waste sent for landfilling has reached 543,196 tons in 2018, increasing from 481,837 tons in 2016 Engineering works, namely, "Wedge Works" recently carried out have increased capacity for landfilling up to around May 2020.

The Survey on Inbound Tourism 2017 points to a degradation of the perception of cleanliness of the country, with only 19% of respondents rating the country 'excellent', compared to 41% in 2015

Main Achievements since 2015

- 18 eroded coastal sites rehabilitated to an extent of 5100 m at the following public beaches: Baie du Cap, Bain Boeuf, La Prairie, La Preneuse, Le Morne, Roches Noires, Grand Port, Trou Aux Biches, Grand Sable (La Grotte), Grand Sable, St Felix, Grand Baie Sunset Boulevard, Case Noyale, Mahebourg, Bois des Amourettes, Flic en Flac, Blue Bay and Bambous Virieux.
- Construction of a sea defence wall of 430 metres at Rivière des Galets to protect 450 inhabitants living on the sea frontage from flooding during storm surges and bad weather conditions.
- Promulgation of the Environment Protection (Banning of Plastic Bags) Regulations 2015 which came into force as from 1st January 2016 to prevent the import, manufacture, sale and distribution of plastic bags with the exception of biodegradable plastic bags and exempted ones.
- 145 Environmental Impact Assessment (EIA) licences and 100 Preliminary Environmental Report (PER) approvals issued for the period July 2015 to April 2019.
- 15,811 contraventions and 4,052 notices issued from July 2015 to April 2019 with respect to illegal littering & dumping, noise, banning of plastic offences, smoke emission from vehicles and other offences.

- The Doppler Weather Radar capable of tracking tropical storm/cyclone up to a maximum range of 450 km radius was made fully operational in March 2019.
- An Early Warning System for storm surge has been implemented to enhance the level of disaster preparedness in vulnerable coastal zones. The systen is being extended to include a wave, swell and inundation component that will further enhance our disaster preparedness.
- One lightning detector capable of detecting thunderstorms and lightning strikes 15 minutes prior to their occurrence with a radius of 80 km was set up at Vacoas
- Construction of a refuge centre at Quatre Soeurs to be used in case of coastal inundation and other natural calamities for inhabitants of the region.
- Water quality monitoring carried out at 27 rivers around the island
- An Interim Hazardous Waste Storage Facility at La Chaumière is operational since April 2017 and some 180 tons of obsolete chemicals have been collected repackaged and stored for exportation.

Medium and Long Term Goals

- (i) Achieve a "cleaner, greener and safer Mauritius"
- (ii) Prevent coastal erosion, protect and rehabilitate beaches
- (iii) Enhance resilience to climate change impacts and
- (iv) Reduce total greenhouse gas (GHG) emissions from 5.6 million metric tons in 2017 to 4.9 million metric tons CO_a equivalent in 2030

Environment (Cont'd)

Strategic Directions and Enablers

STRATEGIC DIRECTIONS	ENABLERS
Support transition of Mauritius to a sustainable low carbon economy	 Review environmental policies and strategies Develop a 10-year National Environmental Strategy, a 5-year Action Plan and a 3-year Environment Investment Programme
Increase the country's resilience to climate change	 Develop and implement a National Adaptation Plan for coastal zones, infrastructure, flood affected areas, agriculture and fisheries to provide an adaptation framework for Mauritius Consolidate the legal framework for climate change adaptation and mitigation
Upgrading of the physical environment to achieve a "cleaner, greener and safer Mauritius"	 Set up a Centralised Cleaning Coordination Committee (CCCC) under the Ministry of Local Government and Outer Islands, reporting to the National Environment Commission, to coordinate and monitor implementation of cleaning and embellishment programmes Upgrade and embellish the physical environment at various degraded public sites through green spaces and children gardens Upgrade places of worship Clean up natural water courses for religious festivals
Uplift and enhance beach amenities	Implement Beach Management Plans on a phased basis at Mont Choisy, Flic en Flac, Belle-Mare and La Prairie for an orderly beach development
Accelerate the shift to cleaner and greener production practices	Promote re-use, re-cycling and greening of value chains in enterprises operating in the agricultural, manufacturing and tourism sectors to improve their environmental and socio-economic performance
Ensure safe disposal of solid and hazardous wastes	 Facilitate private sector participation in recycling of waste and conversion of waste into energy Collection, storage, repackaging and export of hazardous wastes generated by commercial enterprises and households to licensed recovery/ treatment/ disposal facilities Establish a proper recycling framework for scrap metals, construction and demolition wastes, used tyres, total loss vehicles, e-wastes and other noxious equipment Optimise landfill capacity through better space management and expansion

STRATEGIC DIRECTIONS	ENABLERS
Make the country disaster-resilient and safer	 Carry out Community Disaster Response training in 40 flood prone areas Carry out an audit of rivers and water courses in Mauritius to enable implementation of remedial measures against flooding Shift to real time disaster monitoring through the Telemetric Flood Monitoring System
Improve accuracy of weather forecasting	Implement High Resolution Regional Model for Early Warning and Weather Forecasting to provide site specific forecast in line with latest technology

Key Actions and Targets

KEY ACTION	Key Performance Indicator	2018 / 19 (PROV.)	2019 / 20	2020 / 21	2021 / 22
	Environment and	Sustainable De	velopment		
Address beach erosion at critical coastal sites	Number of critical coastal sites rehabilitated and protected	4	4	3	3
Revamp popular public beaches as per Beach Management Plans	Number of beaches upgraded	-	2	2	-
Export of hazardous waste stored at La Chaumière	Quantity of hazardous wastes collected and exported (tons)	155	200	250	300
Implementation of a National Multi-Hazard Emergency Alert System	Common Alerting Protocol System operational	-	Jun 2020		
	Mauritius Met	teorological Se	rvices		•
Provision of accurate weather forecast service	Accuracy of weather and climate information for the citizens and other user communities	82%	83%	84%	85%

Environment (Cont'd)

Key Projects (RS MILLION)		ESTIMATES	PLANNED	PLANNED
PROJECT	Project Value	2019 / 20	2020 / 21	2021 / 22

Enviro	nment and Sustainal	ole Developmei	nt	
Implementation of Beach Management Plans		50	50	-
Rehabilitation and re-profiling of Beaches		118	118	118
Coastal Rehabilitation - (Climate Change Adaptation Programme)		80	-	-
Construction of Solid Waste Disposal Facilities		50	40	5
Implementation of National Multi-Hazard Emergency Alert System	48	25	23	-
M	auritius Meteorologi	cal Services		
High Resolution Regional Model for Early Warning and Weather Forecasting and Synopsis Weather Station for the Republic of Mauritius	35	17	13	5
Centralis	sed Cleaning Coordi	nation Commit	tee	-
Cleaning and Embellishment Programme (public and other sites) ¹		1,070	2,005	2,025

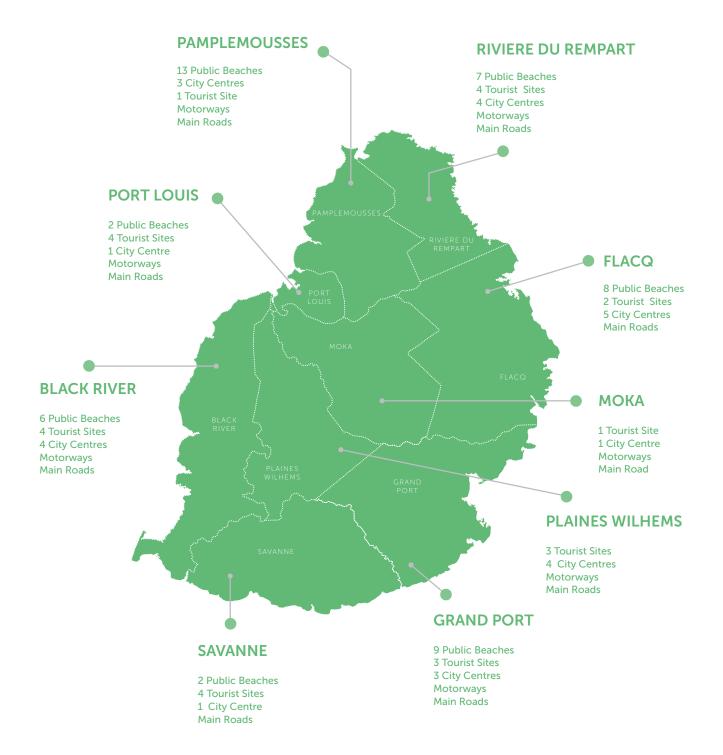
Private Participation in Public Sector Projects

Scrapyard Facility for end of life vehicles

Material Recovery Facility

includes cleaning, embellishment of public and other sites by M/Environment and Sustainable Development, Beach Authority, Tourism Authority & RDA and scavenging services by Local Authorities

Cleaning and Embellishment Roadmap



Sites	Responsible Organisation for Keeping Clean
Public Beaches and Lagoons	Beach Authority
Tourist Sites	Tourism Authority
City Centres and Main Roads	Local Authorities
Motorways	Road Development Authority
Sites not covered by regular services or support backup (Gaps)	Mauri Facilities Management (Landscope)

Note: The responsibility for cleaning of the above priority sites will rest with one single entity. However, under its supervision, other entities may be involved through pooled resources.



Mission Statement

To provide world-class inland transport, port and airport infrastructure for increased connectivity and mobility as an engine of growth



PASSENGER TERMINAL HANDLING CAPACITY

8 MILLION

BY 2030

Current Situation

Public Infrastructure

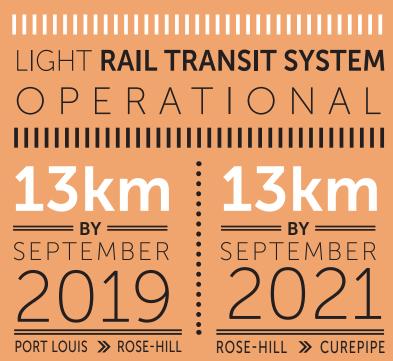
The total road network stood at some 2,350 km as at April 2019, including 1,292 km of classified roads, of which 100 km of Motorway. There were around 2,109 public buses serving Mauritius and Rodrigues on more than 322 routes. The number of vehicles registered at the NTA as at March 2019 rose to 562 202

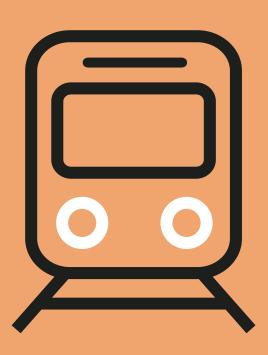
As at April 2019, there were 1,394 contractors and 202 consultants registered with the Construction Industry Development Board operating in the construction industry

Main Achievements since 2015

- The following major projects relating to roads and bridges completed namely:
 - (i) New Access Road to SSR International Airport,
 - (ii) Arsenal Link Road
 - (iii) St Julien Bypass,
 - (iv) Decaen Flyover;
 - (v) Landslide stabilisation works and repairs of embankment failure on Terre Rouge-Verdur
 - (vi) New Link road between Glen Park and Robinson, Vacoas;
 - (vii) Rehabilitation of Black River bridge; and
 - (viii) Rehabilitation of Radier St Martin at Bel Ombre.
- 306 lower emission buses acquired under the Bus Modernisation Scheme in Mauritius and Rodrigues.
- New traffic centres constructed at Baie du Cap,
 Reduit, Piton and Pointe aux Sables to provide safe bus alighting in those regions.
- Operationalisation of the online registration of Motor Vehicle Licences by NTA since November 2018.
- Upgrading of 103 bus shelters with better design and lighting facilities to provide a safer and modern facility to bus passengers.

- Completion of a Road Safety Audit in October 2017 and recommendations made on mitigation measures implemented in regions namely Soreze, Pailles, Pont Matar, St Jean, Nouvelle France to La Vigie, Plaine Magnien to Beau Vallon, Beau Songes, Calebasses and Mapou to Piton.
- Amendment of the Road Traffic Act to provide for tougher penalties for road traffic offences including new sanctioning mechanism with respect to drunk and drug driving.
- Operationalisation of the Building Control (Accessibility and Gender Compliance in Building) Regulations 2017 since November 2017 to facilitate access for disabled persons and ensure that buildings are gender compliant.
- A dedicated Unit has been set up to assist Governmen in addressing counter measures for landslides and geotechnical risks prior to implementation of major infrastructure projects.





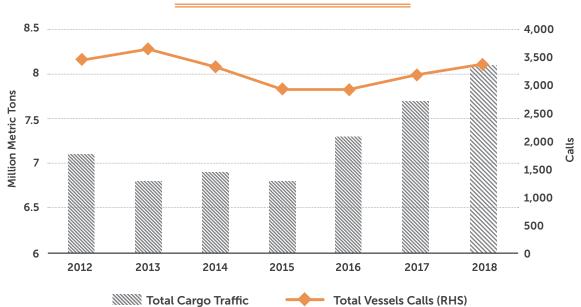
Public Infrastructure & External Communication (Cont'd)

Port

Port Louis is the sole maritime gateway of the country. It handles 99 percent of the total volume of external trade and contributes 2 percent to GDP.

Main Achievements since 2015

CARGO TRAFFIC AND VESSEL CALLS



Source: Mauritius Port Authority

- The Mauritius Container Terminal berths have been extended to 800 metres and strengthened to establish Port-Louis as a full-fledged container trans-shipment hub in the region.
- The navigational channel has been dredged to 16.5 metres, making Port Louis the deepest port in the region capable of accommodating mother vessels of 12,000 Twenty-feet Equivalent Units (TEUs).
- The capacity of the Mauritius Container Terminal has been increased to 750,000 TEUs (from 550,000 TEUs) allowing Port Louis to handle more trans-shipment
- 7 cranes are now available for loading and unloading of vessels, positively impacting on port productivity (crane productivity has improved from 20 moves per hour (mph) in 2015 to 24 mph).

- Total cargo traffic has increased by 16.9 percent since 2015 and has reached 8.4 million tons by June 2019.
- Since December 2015, the total number of vessel calls at Port Louis improved by 14 percent to reach 3,379 in 2018 and the number of vessels that took bunker at Port-Louis increased by almost 13.1 percent to reach 2,273 calls in 2018.
- The Port Master-plan for Mauritius has been reviewed for horizon 2015-2040.
- 35 hectares of land have been reclaimed at Fort William and an additional 4 hectares at Fort George for the development of port related projects.
- Construction of an additional lane along M2 to improve connectivity between Jin Fei-SEZ and the Port.

Airport

Currently, 28 scheduled airlines serve more than 30 destinations through the SSR International Airport. The passenger terminal handles some 1,640 passengers per hour (both arrivals and departures) and has a capacity of 4.5 million passengers per year. The Airport is operating at 85 percent of its capacity.

Main Achievements since 2015

• Passenger traffic (including transit) has increased by nearly 31 percent since 2015 to reach 3.84 million in 2018.





- The Old Passenger Terminal at the Airport has been refurbished to increase passenger handling capacity by 500,000 passengers per annum.
- 1 additional A380 Parking stand has been constructed to cater for increase in daily flights operated by Emirates.
- Lease Agreements signed with four major Operators/ Developers for the newly developed Cargo, Freeport and Logistics zone. A fifth operator will sign lease agreement by end of 2019.
- The air freight traffic has increased by nearly 30 percent from 2015 to 2018 reaching almost 66,600 tons for both inbound and outbound cargo (incl. trans-shipment).

- The Aviation Training Centre of AML has acquired TrainairPlus accreditation as associate member, thus giving it access to a database of Training Programmes at nominal costs.
- Air Mauritius has set up the Air Mauritius Institute (AMI) and AMI Flying Academy to deliver pilots' training in partnership with a recognized and approved Pilot Training Provider.
- The following airlines have started operations in Mauritius since 2015 namely: Kenya Airways, KLM Royal Dutch Airline, Saudi Airline, Evelop, Turkish Airline, Edelweiss and Alitalia, amongst others.

Medium and Long Term Goals

Public Infrastructure

- (i) A modern, safe and efficient land transport system and road network for improved connectivity and mobility of people and goods
- (ii) An initial 13 km of Light Rail Transit System operational by September 2019, and an additional 13 km by September 2021
- (iii) 25 km of new road network to be added to the existing 1,292 km of main road by 2022, and a further 50 km targeted by 2030

Public Infrastructure & External Communication (Cont'd)

Port

- (i) Transform Port Louis into "The preferred maritime hub"
- (ii) Increase Container Terminal capacity to 1 million TEUs by 2020 and to 2.5 million TEUs by 2030 with the coming into operation of the Island Container Terminal
- (iii) Improve crane productivity to 29 moves per hour in 2020 and to 35 moves per hour in 2030
- (iv) Improve ranking under LPI (Logistics Performance Index) from 78^{th} in 2018 to 40^{th} by 2030
- (v) Transform Port-Louis into a SMART Port

Airport

- (i) Develop SSR International Airport into a major regional logistics and aviation hub
- (ii) Increase passenger terminal handling capacity to 8 million by 2030
- (iii) Develop the Airport into a Cargo Hub and expand air freight traffic to 68,000 tons in 2020 and 100,000 tons by 2030
- (iv) Encourage more private sector participation in developing the Airport and its vicinity into an integrated Airport City comprising commercial and entertainment facilities fully integrated with the bus and metro transport network

Strategic Directions and Enablers

Land Transport, Government Buildings and Vehicles

The key **challenges** are traffic congestion, road traffic accidents, involving mostly motorcycles, increasing public transport subsidies and rapid deterioration of roads.

In addition, inadequate maintenance plan for Government buildings and vehicles, mostly ageing, is impairing effectiveness of public services leading to higher operating and replacement costs.

STRATEGIC DIRECTIONS	ENABLERS
Alleviate traffic congestion	 Traffic re-engineering in congested areas Construction of new or upgrading of existing roads, bridges, flyovers and bypasses, where required Implementation of the Light Rail Transit system
Modernise public transport system	 Revamp the Bus Modernisation Scheme to encourage renewal of the fleet with low emission buses, including electric buses Re-develop Bus Terminals in Port Louis, Rose Hill, Quatre Bornes, Vacoas, and Curepipe into modern urban terminals integrated with the metro system Introduction of the Electronic Transport Ticketing System (ETTS)
	 Online Registration and payment of Motor Vehicle Licences (MVL) extended to all types of vehicles by December 2019 Online processing of change in ownership of vehicles operational by December 2019 Introduction of electronic Passenger Information System

Land Transport, Government Buildings and Vehicles (Cont'd)

STRATEGIC DIRECTIONS	ENABLERS
Encourage private sector participation in infrastructure projects	 Adoption of the cost sharing policy in the context of smart city projects, where the private sector contributes in financing new road projects Encourage private sector contribution to develop rural terminals with inbuilt commercial and entertainment facilities
Improve road safety	 Conduct rigorous educational, training and awareness programmes Improve traffic management and safety in collaboration with the safe city programme Mandatory Road Safety Education in all schools Identified hazardous areas will be equipped with appropriate road safety devices Installation of conspicuous traffic signs to alert drivers of accident-prone areas
Modernise Material Testing Laboratory Services	Develop a centralised Laboratory for testing of construction materials
Adequate maintenance of Government buildings and vehicles	 Develop new guidelines to ensure adequate maintenance of Government buildings Develop a National Annex for building standards to adapt same to our local context Develop a Vehicle Management System to ensure a more efficient management of government vehicles

Port

There is need to ensure that port infrastructure facilities are used optimally. The main **constraints** are i) lower port productivity than competitors in the region (an average of 24 crane mph against 30 mph by regional competitors), ii)

frequent downtime owing to bad weather conditions, and iii) lengthy vessel clearance procedures (which require some 57 documents per port call and take around 2 hours). Moreover, the connectivity to Madagascar and eastern coast of Africa is low and freight rates are exorbitant.

STRATEGIC DIRECTIONS	ENABLERS
Improve port productivity for optimal operation of cranes	 Acquisition of an additional Ship-to-Shore crane along with associated equipment to improve productivity Recruitment and training of adequate staff to ensure that cranes are fully operational and to sustain a competitive level of crane moves per hour day and night
Minimise closure of port operations owing to bad weather	 Implement the first phase of the Island Terminal project comprising construction of a 2 km long breakwater to create a tranquil basin in front of the Mauritius Container Terminal and a navigation channel dredged to 18 metres that will enable handling of the largest container vessels

Public Infrastructure & External Communication (Cont'd)

Port (Cont'd)

STRATEGIC DIRECTIONS	ENABLERS
Enhance cruise reception facilities	Construction of a Cruise Terminal Building at Les Salines to accommodate both Cruise and Inter-Island passenger traffic, which is expected to reach 60,000 passengers by 2020. Cruise traffic is expected to increase to 50 cruise liner calls by 2020
Transform Port Louis into a SMART port	 Streamlining the existing processes and implementation of a Single Maritime Window system at the Port Optimise Port performance through digitisation of Port processes and activities
Address the issue of connectivity to Africa and the region	 Development of regional shipping services Increase the activities of the major shipping lines to provide enhanced connectivity to the region Develop a Sea-Air cargo solution to offer an innovative and unique cargo traffic based on speed of service between Indian Ocean Islands and movement of cargo stuffed in airlines' containers, ready for loading on airplanes Develop air cargo services to supply land-locked African countries

Airport

The main **challenges** are (i) limited passenger terminal to improve border control system at the Airport and, at the capacity with sustained growth in traffic, and (ii) the need same time, accelerate the process of passenger clearance.

STRATEGIC DIRECTIONS	ENABLERS
Expand passenger handling capacity	 Review of the Airport Master Plan to cater for increase in traffic for the next 20 years Extension of the new passenger terminal to handle up to 8 million passengers per annum Construction of one additional Aircraft Parking Stand
Improve border control and process of passenger clearance	Implementation of a new Passenger Information System
Improve performance of Aircraft Rescue and Fire Fighting services	 Set up an Aircraft Rescue and Fire Fighting Simulator to provide more practical training and development towards handling any emergency relating to an aircraft
Improve security at the Airport	Passengers and luggage screening will be improved with up to date equipment, in line with best international standards

Key Actions and Targets

	Key	ACTUAL	TARGET	TARGET	TARGET
KEY ACTION	Performance Indicator	2018 / 19	2019 / 20	2020 / 21	2021 / 22
	ilidicator	(PROV.)			
	Public Infrastructu	re and Land Tr	ansport		
	Jumbo Phoenix roundabouts reconstructed	20%	75%	100%	-
	A1-M1 bridge constructed	-	45%	80%	100%
Implement the Road Decongestion Programme	A1-A3 Link Road constructed	10%	90%	100%	-
	Upgrading of Ebene Flyover	-	60%	100%	-
	Hillcrest Flyover	-	50%	100%	-
Implement Road Safety measures	Length of roads made safe through installation of road safety devices (Km)	79	75	75	75
Modernise the public Transport System	Introduction of cashless payment system	-	Jan 2020	-	-
	Online processing of registration of vehicles in case of change in ownership	-	Dec 2019	-	-
	Railway legislation enacted	-	Aug 2019	-	-
Implementation of Metro Express system	Phase 1 (from Port Louis to Rose-Hill) operational	-	Sep 2019	-	-
	Phase 2 (from Port Louis to Curepipe) operational	-	-	-	Sept 2021
Develop guidelines for maintenance of Government Buildings	Guidelines issued	-	Jan 2020	-	-

Public Infrastructure & External Communication (Cont'd)

Key Actions and Targets

	9 - 10				
	Key	ACTUAL	TARGET	TARGET	TARGET
KEY ACTION	Performance Indicator	2018 / 19	2019 / 20	2020 / 21	2021 / 22
MET ACTION		(Prov.)			
	External (Communication	ns -		
Modovnico nort	Volume of cargo traffic (million tons)	8.4	9.1	9.4	9.8
Modernise port infrastructure	Volume of Container Transhipment Traffic (In and Out) - TEUs	424,000	449,000	476,000	505,000
Improve port productivity	Crane productivity (moves per hour)	24	27	29	30
Improve cruise reception facilities	Number of cruise liner calls	41	45	50	50
Enhance Cargo and Freeport development at the Airport	Volume of air cargo (tons)	66,635	68,250	71,660	75,250

Key Projects (RS MILLION)

PROJECT

Project Value

ESTIMATES

PLANNED

PLANNED

2019 / 20

2020 / 21

2021 / 22

Public Ir	nfrastructure and	d Land Transpoi	rt 	
Construction of Jumbo Phoenix Roundabout and A1-M1 Bridge	4,527	1,150	1,500	600
Construction of A1-A3 Link Road	295	200	45	-
Construction of Hillcrest Flyover, Quatre Bornes	318	160	100	8
Upgrading of B28 Road – Phase 1 from Deux Freres to Beau Champs	109	55	52	2
Construction of Cap Malheureux Bypass	208	137	5	-
Upgrading of Ebene Flyover	250	75	160	15
Landslide treatment works at Chamarel	336	33	178	101
Countermeasure works to slope failure at Montagne Ory and Souillac	171	19	142	10
Improvement of Bend at Nouvelle Decouverte	83	62	12	_
Road Maintainance and Rehabilitation		600	600	600
Construction of the Metro Express System	18,800	7,437	2,083	399

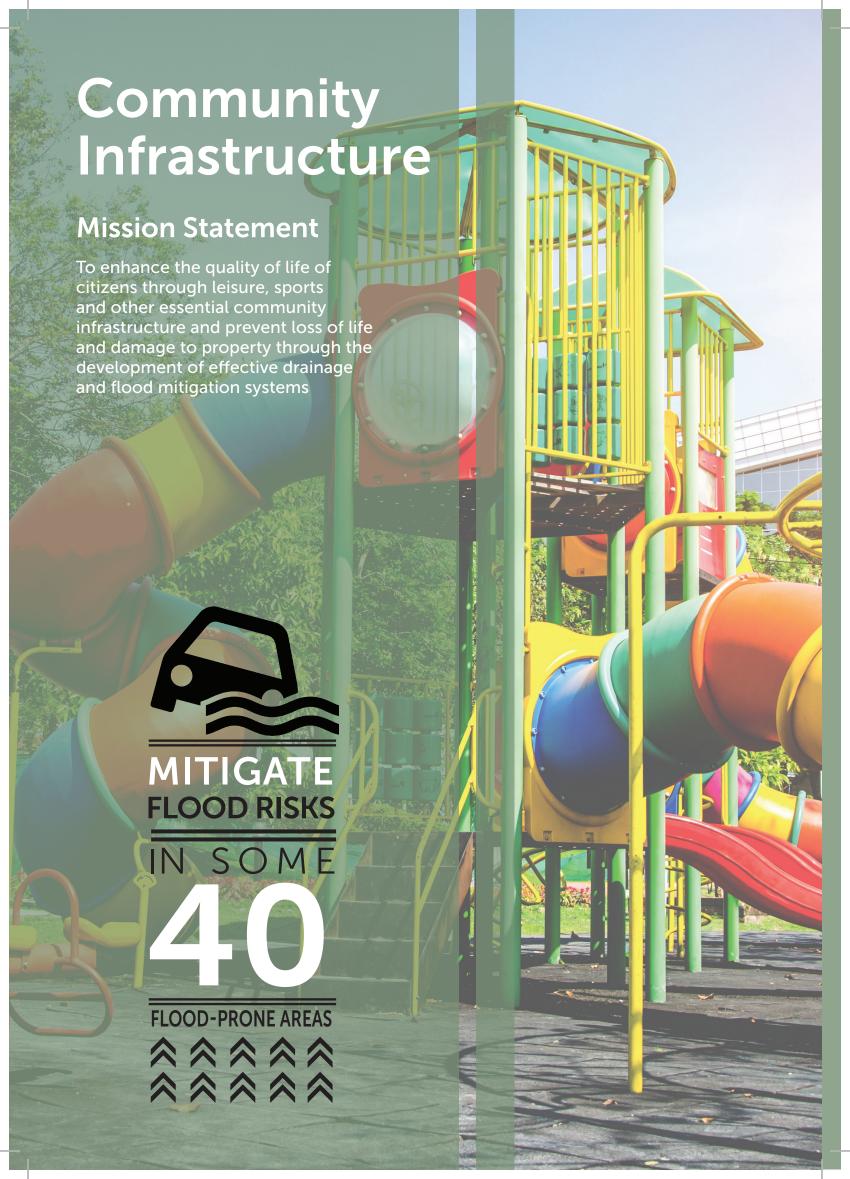
Public Infrastructure & External Communication (Cont'd)

Key Projects (RS MILLION)

		ESTIMATES	PLANNED	PLANNED
PROJECT	Project Value	2019 / 20	2020 / 21	2021 / 22
	Port and Airport D	evelopment		
Island Container Terminal (Phase 1)	13,000	-	-	2,000
Acquisition of 1 Ship-to-Shore Crane along with associated equipment	750	426	-	-
Cruise Terminal Building	700	363	274	34
Procurement of one big Tug	400	10	120	260
Construction of Breakwater at Fort William & Caudan and Fishing Port	2,200	800	1,070	220
Future Passenger Terminal Expansion Project at SSR International Airport	6,000	50	1,575	2,800
New Control Tower including equipment	763	480	28	-
Construction of one Aircraft parking stand	500	225	250	25
Replacement of High Frequency Communication Equipment	80	64	8	-



THREE-YEAR STRATEGIC PLAN | 2019/20 - 2021/22



Current Situation

Government provides a range of community infrastructure including roads, amenities and drains for the well-being of the inhabitants across the island through the National

Development Unit and the Ministry of Local Government and Outer Islands.

Main Achievements since 2015

Infrastructure

The National Development Unit and the Ministry of Local Government and Outer Islands through the 12 Local Authorities have implemented some 2,900 community infrastructure projects in all localities for the well-being of residents. The main achievements are as follows:

- Some 140,000 inhabitants benefitting from improved access through implementation of some 1,500 road projects;
- Hardships to inhabitants due to flooding or water accumulations alleviated through the construction and upgrading of some 700 drains; and
- Over 500,000 residents enjoying some 700 improved/ new sports, leisure and other community amenities across the island.

Non-infrastructure

- Local Government Act amended to allow Local Authorities to better inspect, monitor, and take necessary actions against illegal constructions especially on water courses;
- The Building and Land Use Permit (BLUP) online system introduced on the National Electronic Licensing System by Economic Development Board (e-licensing);
- The Land Drainage Authority set up to plan and monitor drainage system for effective management of flood and water accumulation;
- Drain Impact Assessment guidelines finalized.
 Promoters of morcellement projects and other major land developments are required to prepare and submit as part of the EIA report a full-fledged Drain Impact Assessment (DIA); and
- Inhabitants of Agalega are benefitting for the first time from internet connectivity as from September 2018.

Medium and Long Term Goals

- (i) Provide adequate, well maintained and fully functional community infrastructure for the benefit of the inhabitants
- (ii) Improve access and mobility in towns and villages through secondary road networks that are adequate and in good condition
- (iii) Mitigate flood risks in some 40 high-risk identified flood-prone areas through appropriate drainage system

Community Infrastructure (Cont'd)

Strategic Directions and Enablers

Owing to climate change, Mauritius has been experiencing a higher prevalence of flash floods and larger rainfall variability. The construction of flood mitigation infrastructure including drains as well as roads and amenities require timely procurement, implementation and regular maintenance to preserve the assets for the continued benefit of citizens.

STRATEGIC DIRECTIONS	ENABLERS
Address flooding problems in a holistic manner	 Implement drainage infrastructure in flood prone areas Develop a Digital Elevation Model for flood and drain modelling Finalise a Land Drainage Masterplan for land drainage planning, including identification of natural and man-made drainage networks and an action plan for implementation Regular maintenance and cleaning of existing drainage infrastructure, rivers and canals Combat illegal dumping of wastes in rivers, canals and drains Audit of rivers and watercourses to assess their carrying capacity and remedial measures to increase their hydraulic flow Intensify inspection and enforcement of conditions of Building and Land Use Permits to prevent illegal constructions
Reduce bottlenecks encountered during the implementation of projects	 Make use of emergency procurement for high risk flood-prone regions as identified and certified by the Land Drainage Authority Establish a mechanism for proper follow up with Consultants and Contractors for timely delivery of output Accelerate land acquisition, way leave and follow up procedures on clearances sought from other authorities Implement a Project Management System for proper monitoring including records of works orders issued, planned disbursements and actual expenditures
Integrated, operational and cost effective community infrastructure	 Rationalise funding to cater for a mix of new projects as well as for regular maintenance of existing assets Seek innovative funding mechanisms Adopt proper and effective Procurement Framework Agreement for implementation of projects Create an Asset Register for better planning and maintenance

Key Actions and Targets

KEY ACTION	Key Performance Indicator	2018 / 19	2019 / 20	2020 / 21	TARGET 2021 / 22
	National D	evelopment Ur	nit.		
	i National D	evelopment or			**************************************
Addressing flooding problems in a holistic and coordinated manner	Number of drain projects completed	125	135	140	150
Flood risk mapping through Aerial 3D imagery Digital Elevation Model	Production of Digital Elevation Maps covering whole of Mauritius and Rodrigues	-	August 2019	-	-
A comprehensive plan on drainage system to better address flooding incidents	Percentage completion of the Land Drainage Master Plan	-	60	40	-
Improve access in towns and villages	No of road projects completed	400	400	405	410
Improve access to leisure and essential community amenities	No of amenities projects completed	35	40	50	55
N	inistry of Local Go	vernment and	: Outer Islands	:	:
Rehabilitation of Plaza Theatre	Percentage of renovation works completed	-	40	100	-
Rehabilitation of Town Hall of Curepipe	Percentage of renovation works completed	10	90	100	-
Construction of Market Fair at Bel-Air	Percentage of works completed	-	50	100	-

Community Infrastructure (Cont'd)

Key Projects (RS MILLION)

		ESTIMATES	PLANNED	PLANNED	
PROJECT	Project Value	2019 / 20	2020 / 21	2021 / 22	
	National Develop	oment Unit			
Construction and Upgrading of Drains		550	350	350	
Construction and Upgrading of Roads		500	350	300	
Construction and Upgrading of amenities		96	77	69	
Ministry	of Local Governme	ent and Outer Is	lands	•	
Construction and Upgrading of drains across the island		100	20	20	
Construction and Upgrading of amenities		350	120	120	
Construction of New District Council Head Offices for Pamplemousses D.C, Flacq D.C & Savanne D.C	193	74	71	30	
Construction of Market Fair at Bel Air	118	40	53	11	
Construction of Market Fair and Traffic Centre at Goodlands	276	30	99	135	
Construction of Market Fair at Chemin Grenier	125	30	47	48	
Construction of Market Fair at Mahebourg	85	33	35	15	
Renovation of Plaza Theatre	324	30	100	100	
Setting up of 16 Incinerators at Mahebourg, Souillac, Grand Bois, Highlands, Allee Brilliant, La Marie, Solferino, Bigara, Rose Hill, Quatre Bornes, Richelieu, Vallee des Pretres, Calebasses, Long Mountain, Montagne Blanche and Chamouny	201	109	_	-	
Multipurpose Complex at Plaine Verte (Idrice Goomany Centre)	52	20	31	-	





PAMPLEMOUSSES							
Localities	Drains	Roads	Amenities				
Camp la Boue	1	-	-				
Creve Coeur	2	-	1				
Congomah	2	1	1				
D'Épinay	1	-	2				
Le Hochet	4	2	1				
Long Mountain	1	1	2				
Notre Dame	1	1	2				
Mount Piton	1	-	-				
Arsenal	2	1	1				
Pamplemousses Centre	5	-	4				
Calebasses	1	-	1				
Baie du Tombeau	6	-	1				
Fond du Sac	1	1	1				
Mon Gout	1	-	-				
Triolet	3	-	2				
Terre Rouge	3	-	3				
Plaine des Papayes	-	-	2				
Others	8	2	14				
Total	43	9	38				

RIVIERE DU REMPART					
Localities	Drains	Roads	Amenities		
Grand Baie	4	2	-		
Poudre D'or	6	3	-		
Cap Malheureux	3	3	-		
Petit Raffray	-	7	1		
Piton	2	3	-		
Riv. du Rempart Centre	5	-	3		
Pereybere	4	-	-		
Goodlands	-	6	2		
Cottage	2	-	1		
Amitie	2	1	-		
Plaine des Roches	2	1	1		
L'Esperance Trebuchet	-	3	1		
Plaine des Papayes	2	1	1		
Others	5	7	5		
Total	37	37	15		

Community Infrastructure (Cont'd)





МОКА						
Localities	Drains	Roads	Amenities			
Dagotiere	2	-	3			
Quartier Militaire	3	2	-			
Providence	1	1	1			
Saint Pierre	8	5	4			
Verdun	3	-	1			
Moka Centre	3	6	1			
Camp Thorel	1	1	1			
Saint Julien D'Hotman	-	1	-			
Malenga	2	-	1			
L'Esperance	2	1	-			
La Laura	-	1	1			
Montagne Ory	-	1	1			
Montagne Blanche	-	-	3			
Valetta	1	-	-			
Others	1	1	12			
Total	27	20	29			

FLACQ			
Localities	Drains	Roads	Amenities
Poste de Flacq	2	-	1
Central Flacq	3	2	2
Bel air	10	2	11
Camp de Masque	6	2	2
Queen Victoria	2	-	2
Bon Accueil	2	2	-
Brisee Verdiere	1	-	-
Mare D'Australia	1	1	-
Saint Julien	1	1	1
Bonne Mere	1	-	1
Grande Retraite	2	2	2
GRSE	-	2	-
Mont Ida	-	2	-
Melrose	1	-	-
Trou D'eau Douce	2	-	-
Clemencia	1	-	-
Sebastopol	2	-	-
Bell Rose	1	-	-
Montagne Blanche	3	-	-
Olivia	1	1	-
Others	8	9	1
Total	50	26	23







PORT LOUIS			
Localities	Drains	Roads	Amenities
La Tour Koeing	4	5	1
Pointe aux Sable	1	-	1
Cassis	3	2	-
Pailles	1	1	2
Soreze	1	3	-
Vallee Pitot	3	5	2
Tranquebar (Ward 4)	7	12	4
Plaine Verte	8	5	4
City Center	5	5	3
Valle des Pretres	3	5	-
Cite La Cure	1	1	-
Sainte Croix	3	3	-
Chitrakoot	2	2	-
Roche Bois	2	4	3
Citadelle	-	5	1
Camp Yoloff	2	-	1
Camp Chapelon	1	-	-
Others	10	9	6
Total	57	67	28

SAVANNE			
Localities	Drains	Roads	Amenities
L'Escalier	4	-	-
Bel Ombre	4	2	-
Grand Bois	4	4	-
Chamouny	1	2	2
Chemin Grenier	2	2	1
Tyack	1	1	2
Camp Diable	4	2	-
Bois Cheri	1	2	-
Riviere du Poste	1	3	3
Souillac	1	2	1
La Flora	2	1	-
Riviere des Anguilles	2	3	1
Others	6	4	10
Total	33	28	20



Localities	Drains	Roads	Amenities
Bambous	4	1	-
Quatre Bornes	2	-	-
Beaux Songes	-	2	-
Cascavelle	-	1	2
Flic en Flac	-	5	1
Tamarin	-	1	1
Chamarel	1	-	1
Albion	1	1	1
Black River Centre	1	-	2
Canot	-	-	1
La Gaulette	-	1	1
Le Morne	-	-	1
Chebel	-	-	1
Others	1	1	8

Community Infrastructure (Cont'd)



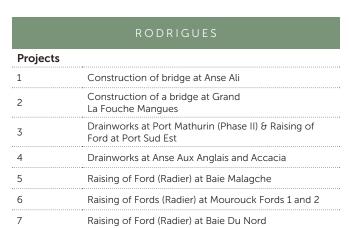


Localities	Drains	Roads	Amenities
Quatre Bornes	30	10	9
La Caverne	1	-	2
Castel	2	-	-
Mesnil	3	-	-
Highlands	2	1	2
Phoenix	1	1	-
Carreau Laliane	2	2	-
Vacoas	5	5	-
Henrietta	3	2	1
Hermitage	1	1	2
Eau Coulee	1	3	1
Floreal	6	2	-
Glen Park	5	6	1
Sodnac	5	-	-
Midlands	2	2	-
Solferino	1	2	2
Curepipe	6	5	8
Forest Side	2	3	2
Belle Rose	3	-	-
Camp Fouqueraux	-	2	-
Rose Hill	5	7	6
Trefles	3	1	1
Roches Brunes	2	1	-
Camp le Vieux	2	1	2
Beau Bassin	15	5	2
Coromandel	3	4	-
Belle Etoile	4	-	-
Others	18	33	20
Total	133	99	61

GRAND PORT			
Localities	Drains	Roads	Amenities
Nouvelle France	2	1	3
Anse Jonchee	1	1	1
Grand Port	2	2	-
Grand Sable	2	-	1
Rose Belle	4	4	1
Quatre Soeurs	1	2	2
Union Park	2	1	2
Bambous Virieux	1	1	1
Cluny	1	-	-
Trois Boutiques	1	2	1
Mare Tabac	3	1	2
Mahebourg	2	1	3
Plaine Magnien	2	4	2
Grand Bel Air	5	-	3
Old Grand Port	-	3	-
Providence	1	4	-
Carreau Accacia	-	3	2
Petit Sable	-	1	1
Others	9	9	8
Total	39	40	33

Summary of Community Based Projects





Culvert Upstream

Raising of Fords (Radier) at Baie Diamant Fords 1 and 2
Raising of Ford (Radier) at Baie Topaze Ford and Box

8

9



AGALEGA		
Projects		
1	Construction of Gym	
2	Construction of Library	
3	Construction of Refugee Centre	
4	Conversion of existing dispensary into medi-clinic	



Mission Statement

To enhance security and safety in the country by reducing crime rate



TO REDUCE CRIME RATE

FROM 4.3 PER THOUSAND POPULATION TO LESS THAN

4

PER THOUSAND

BY 2030



JUDICIARY

- Administers Justice & maintains an independent judicial system
- Safeguards the rights and freedom of individuals



MAURITIUS POLICE SERVICE

Enforces the law, enhances national security and protects the country from security threats





- Provides independent legal advice and representation
- Contributes to a fair legal system and promotes the rule of law in the public interest

MAURITIUS FIRE AND RESCUE SERVICE

Protects life, property and environment against fire and provides rescue services during natural disasters & any other emergency



MAURITIUS PRISON SERVICE

Manages and rehabilitates offenders for their re-integration in society



Public Order & Safety (Cont'd)

Main Achievements since 2015:

Judiciary

- Construction of New Piracy/Moka District Court completed in March 2015
- Revamping of Video Conferencing System at the New Court House

 – Bail and Remand Court
- The Digital Audio Court Recording System (DCRS) has been upgraded to ensure accurate record keeping and faster delivery of justice
- Re-roofing and Ancillary works to the District Court of Grand Port
- District Courts of Pamplemousses, Rivière du Rempart and Savanne relocated to ex-SIFB building to improve service to the public
- Improvement of infrastructure to accommodate physically challenged people

Attorney General's Office

- Civil Advice and Representation:
 - 53,378 requests for advice were entertained and 11.773 civil cases were dealt with
 - 37 cases heard before the Judicial Committee of the Privy Council
- 2,976 Bills prepared, Acts gazetted and Regulations gazetted (including Proclamations and Cabinet Memorandum).
- Out of 78,206 cases referred to the Office of the DPP, 5,005 were heard before the Intermediate Court, 220 were heard and lodged before the Assizes and 811 were referred for appeal before the Supreme Court. 41 cases were referred to the Judicial Committee of the Privy Council.

Mauritius Police Service

- Decline in crime rate (excluding drugs) for Mauritius from 4.7 per 1,000 population in 2015 to 4.3 in 2018
- Record seizure of drugs estimated at more than Rs 5.5 billion by the Anti-Drug Smuggling Unit
- Over 1,000 Intelligent Surveillance cameras installed, 4,500 sophisticated smart handsets, 350 vehicle radios and 150 static radios in Police Stations provided as part of the Safe City Project
- 77 Police Stations and the Central Crime Investigation Department equipped with CCTV and audio recording systems
- Acquisition of: (i) 3 Patrol vessels, namely, CGS Valiant, CGS Barracuda and CGS Victory; (ii) two Chetak Helicopters; (iii) 10 Fast Attack Interceptor Boats; and (iv) Dornier Aircraft for coastal surveillance and rapid intervention at sea
- Phase II of the Crime Occurrence Tracking System (COTS) operational in all police stations
- 1,070 Police Officers trained on criminal investigation, new multimedia radio (eLte radio EP 820), self-care and counselling skills, basic photographic, substance abuse prevention, gender concept, presentation skills and police integrity

Mauritius Prison Service

- Prisons declared a Tobacco free zone since February 2019
- 348 detainees successfully completed accredited Educational and Vocational Training Programmes including Primary School Achievement Certificate, Music and Distance Learning Courses through Open University of Mauritius during 2018/19
- Construction of a Slaughter House in October 2018 at Eastern High Security Prison Melrose for the supply of chicken
- Setting up of a poultry farm in November 2018 at Petit Verger Prison for the rearing of some 2,000 broilers to achieve self-sufficiency in chicken

Mauritius Fire and Rescue Service

- Mauritius Fire Code has been given a legal status through an amendment to the Mauritius Fire and Rescue Service Act
- The Fire Safety Plan and Fire Certificate Regulations 2018 were proclaimed in October 2018 to ensure better compliance from high risk buildings

Medium and Long Term Goals

- (i) Move towards a national system that guarantees security and safety of people living in Mauritius.
- (ii) Reduce crime rate from 4.3 per thousand population in 2018 to less than 4 by 2030

Strategic Directions and Enablers

The key **challenges** being faced include the rise in the scourge of synthetic drugs, emergence of new types of crime such as financial and cyber-crimes and an increase

in the number of illegal activities such as maritime piracy in the Exclusive Economic Zone. The number of road accidents causing death or serious injury has also been increasing.

STRATEGIC DIRECTIONS	ENABLERS		
Judiciary			
Uphold independence and objectivity in justice administration	Introduce legislation to separate Court of Appeal and the High Court to improve public perception of independence in dispensing justice and streamlining appeal cases.		
Atto	rney General's Office		
Provision of quality legal services	 Provide appropriate capacity building to ensure quality legal advisory, litigation and drafting services. 		
Police Service			
Combat crime and drug proliferation	 Implementation of Safe City Project with installation of 4,000 Intelligent Video Surveillance Cameras in towns and hotspot areas by end of 2019. Equip the workforce through training and by providing them with appropriate state-of-the-art equipment to reduce larcenies and disrupt criminal activities, including use of Breath Drug Analyser by ADSU and Traffic Branch. Foster collaborative partnerships with local and international partners and other stakeholders. Renewal of pool of Heavy Duty Boats with acquisition of 6 Boats over the next 3 years for enhanced patrol by National Coast Guard around the island to intercept illegal drugs in lagoons and on high seas. 		
Effective traffic & road safety management	Installation of 300 Intelligent Traffic Surveillance Cameras along motorways and main roads as part of Safe City Project.		
Create safer neighbourhoods	 Provide timely and professional responses to public request and emergencies and maintain confidence through a problem solving approach. Strengthen operational capabilities through patrols, investigations, intelligence development and other innovative strategies. 		

Public Order & Safety (Cont'd)

STRATEGIC DIRECTIONS	ENABLERS					
	Prison Service					
Reduce reoffending and rehabilitate detainees for re-integration in society	 Implement best correctional practice and comprehensive rehabilitation programmes. Enhance opportunities for educational and vocational training. Adapt rehabilitation programmes to cater for an increasing number of young offenders. 					
Foren	sic Science Laboratory					
Improve detection of drug abuse cases	Implement Drug Driving screening through acquisition of Liquid Chromatography Ultra High Resolution Mass Spectrometry capable of detecting new psychoactive substances (Synthetic and emerging drugs)					
Mauritiu	s Fire and Rescue Service					
Improve intervention and response time in cases of emergencies such as fire, flash flood, cyclones and major accidents	 Capability development of the Fire and Rescue Service. Introduce an effective Fire Safety and Prevention Information Management System, including a Fleet Management System. 					

	Key	ACTUAL	TARGET	TARGET	TARGET
VEV ACTION	Performance Indicator	2018 / 19	2019 / 20	2020 / 21	2021 / 22
KEY ACTION	Indicator	(PROV.)			
	Attorney	General's Offic	е		
Timely delivery of legal advisory services	Average time for tendering legal advice (days)	10	10	10	10
All policies requiring legislative actions effectively translated into appropriate legislations	Average time for policies to be translated into appropriate legislations (weeks)	6	6	6	6
Timely advice on criminal investigations and decisions to prosecute cases	Percentage of cases that are processed within 8 weeks	≥ 90	≥ 90	≥ 90	≥ 90
	J	udiciary			
Timely delivery of judgements	Percentage of outstanding cases at the Supreme Court	42	40	38	36
Construction of New Supreme Court Building	Percentage completion of construction works	60	100	-	-

Public Order & Safety (Cont'd)

KEY ACTION	Key Performance Indicator	2018 / 19 (PROV.)	2019 / 20	2020 / 21	TARGET 2021 / 22
	Poli	ce Service			
Ensure safer neighbourhoods by reducing crime against property	Reduction in number of reported cases of crime against property (Larceny)	2,955	2,895	2,835	2,780
Render our roads safer through targeted crack-down operations against road traffic offences	Number of road traffic crack- down operations in relation to speeding, use of mobile phone and drunk driving	514	450	475	500
Increase detection rate in all reported cases of crimes	Detection rate in reported cases of crimes	38%	45%	46%	48%
Increase effectiveness in arrest and seizure in drug-related operations	Percentage of drug related operations resulting in arrest and seizure	76.5	78	80	80
	Forensic Sc	cience Laborato	ory		
Detection of drug abuse cases among drivers	Implementation of Drug Driving Screening	-	January 2020	-	-

	Key	ACTUAL	TARGET	TARGET	TARGET
KEY ACTION	Performance Indicator	2018 / 19	2019 / 20	2020 / 21	2021 / 22
KETAGIIGK	maicator	(PROV.)			
	Pris	on Service			
Fight against recidivism through comprehensive rehabilitation programmes	Percentage of detainees imprisoned more than once	70	70	69	69
Increase in capacity for detainees to follow Educational & Vocational Training.	Number of detainees following MQA Approved educational and vocational training	348	350	335	360
Detoxification Programme at the Eastern High Security Prison to help substance abusers released from prison to live a drug-free life in the community	Number of detainees following the detoxification programme	75	75	75	75
	Mauritius Fire	and Rescue Se	ervice		
Enforcement of statutory fire safety requirements in high risk premises	Percentage of high risk premises inspected complying with fire safety requirements	60	90	100	100
Improve response time to attend to emergencies (to be in line with international standards)	Time taken for attending to emergencies (minutes)	12	10	8	7

Public Order & Safety (Cont'd)

Key Projects (RS MILLION)

DDO 15CT		2019 / 20	PLANNED 2020 / 21	PLANNED 2021 / 22
PROJECT	Project Value			
	Judiciary			
Construction of New Supreme Court	1,100	257	-	-
Forensi	c Science Labora	atory	•	
Acquisition of Laboratory Equipment		45	5	5
Construction of Forensic Laboratory	245	31	85	117
	Police Service		-	-
Safe City Project		642	642	642
Mauritius Disciplined Forces Academy	840	9	252	420
Construction of Police stations at Cent Gaulettes, Moka, Camp Diable, Pamplemousses, ValleePitot, Bain Des Dames; Grande Montagne, Phoenix Triolet and l'Escalier	197	20	31	61
Regional Detention Centre at Piton	75	30	38	8
Implementation of Advance Passenger Information System (APIS)	225	150	50	25
Mauritius	Fire and Rescue	Service	<u>i</u>	<u>i</u>
Acquisition of Fire and Rescue Vehicles		252	20	-
Construction of Goodlands Fire Station	60	10	40	6
Construction of Montagne Blanche Fire Station	60	5	25	25



Mission Statement

To contribute in building a modern and fair society and instill a culture of excellence in the Civil Service



2021

MAURITIUS

WILL ENTER THE LEAGUE OF COUNTRIES WITH VERY HIGH HUMAN DEVELOPMENT INDEX (HDI)



Current Situation

Government acts as the facilitator, regulator and provider of essential services through:

- Central Government, covering Ministries and Departments;
- Statutory Bodies and Government Agencies;
- Rodrigues' Regional Assembly;

The public sector contributes to around 20 percent of GDP and employs some 104,000 people.

Main Achievements since 2015

Prime Minister's Office

- A Migration and Development Policy has been developed to consolidate joint efforts and partnerships among all stakeholders.
- The National Economic and Social Council was set up to address key socioeconomic issues and strengthen dialogue with the private sector and the civil society with a view to ensuring inclusiveness in economic development. In 2019, the Commission for Social Affairs and the Commission for Economic Affairs were set up, to provide a permanent platform for multi-stakeholder dialogue and action on social and economic issues.
- The Citizen Support Unit portal operational since 2017 has addressed around 80 percent of complaints/inquiries received.
- G-News has been published since March 2017 with the aim of sensitising Mauritians on the status of

- Government's projects. As at January 2019, 6 G-News publications have been issued.
- On 25 February 2019 the International Court of Justice delivered its Advisory Opinion confirming Mauritius's long-standing position that the Chagos Archipelago is and has always formed an integral part of the territory of the Republic of Mauritius.
- Adoption of a resolution by an overwhelming majorit of votes at the UN General Assembly on 22 May 2019 to give effect to the Advisory Opinion.
- A Document Management System (DMS) at the Government Information Services (GIS) is operational as from June 2019 to retrieve documents, press articles and cuttings rapidly.

Civil Service

- 25,248 vacancies have been filled; 14,216 at entry level and 11,032 at promotional level from January 2015 to April 2019.
- 785 Schemes of Service have been prescribed in respect of Ministries/Departments and Rodrigues Regional Assembly and 50 Schemes of Service were processed for Parastatal Bodies from January 2015 to April 2019.
- 28,630 Safety Audits were conducted and 4,516 Risk Assessments were held for period January 2015 to April 2019.
- 21,929 public officers have been trained by the Civil Service College Mauritius from November 2015 to April 2019.

- 2,077 public officers have followed various training courses under the E-Learning Platform from 2015 to mid-May 2019.
- With regards to the implementation of Human Resource Management Information System (HRMIS), a parallel run for the generation of Government Payrol has been initiated at the level of all 78 organisations in the Civil Service.
- 52 organisations have been ISO 9001:2015 certified
- The Computerised Registry System (CRS) has been implemented in 71 sites across the Civil Service.

Medium and Long Term Goals

- (i) An inclusive society without any discrimination
- (ii) A highly capable workforce, operating at a consistently high standard
- (iii) Mauritius will maintain its 1st position in the Mo Ibrahim Index of African Governance
- (iv) By 2021, Mauritius will enter the league of countries with Very High Human Development Index (HDI)

General Public Services (Cont'd)

Strategic Directions and Enablers

The following strategies are being implemented:

STRATEGIC DIRECTIONS	ENABLERS
Strengthen border control	Review of the Immigration Act to reinforce the current framework and ensure a holistic and proactive approach to address migration issues
Empower citizens to take informed decisions on subjects of public interest	 Provide timely and relevant information on Government policies, projects and actions for better understanding by the population
Create an efficient and effective service delivery culture	 Adopt human resource strategies conducive to meet customer needs Ensure that public officers are continuously adapting, developing and implementing new skills in the workplace

KEY ACTION	Key Performance Indicator	2018 / 19 (PROV.)	TARGET 2019 / 20	TARGET 2020 / 21	TARGET 2021 / 22
	Prime Mi	nister's Office			
Addressing complaints from citizens through the CSU portal	Percentage of cases resolved	80	82	84	84
Investigation of complaints received in relation with discrimination through the Equal Opportunities Commission	Percentage of investigations completed for complaints received	20	25	25	25
Restoration of Civil Status Records/ Documents (Birth, Marriage)	Number of registers restored (Cumulative)	3,500	5,600	7,800	10,000
Implementation of Migration and Development Policy 2018	Number of policy measures implemented (out of 158 measures identified in Policy Document)	40	63	95	118

	Key	ACTUAL	TARGET	TARGET	TARGET	
KEY ACTION	Performance Indicator	2018 / 19	2019 / 20	2020 / 21	2021 / 22	
KET /KOTTOTK	maicator	(PROV.)				
	Govern	ment Printing				
Timely printing services	Percentage of publications delivered within 9-12 weeks	77	79	81	83	
	Civil Service and A	Administrative	Reforms	•	•	
Maintaining a System Approach	Number of safety audits conducted	5,411	7,500	8,000	8,000	
to improve Safety and Health standards and compliance	Number of organizations where OSH Management Systems are developed	37	43	43	43	
Improving the efficiency of Public Officers through the Capacity Building and Capability Development Programme, customized training courses, and e-learning	Number of Public Officers trained	4,713	11,000	12,000	13,000	
Operationalization of the Payroll, Human Resources and Self-Service Modules of the HRMIS	Number of HRMIS modules operational	2	3	-	-	

Key Projects (RS MILLION	1)	ESTIMATES	PLANNED	PLANNED	
PROJECT	Project Value	2019 / 20	2020 / 21	2021 / 22	
	Government F	Printing			
New building for Government Printing	468	175	190	23	
Civil S	Service and Admin	istrative Reform	าร		
Construction of the Civil Service College, Mauritius (Phase 1)	160	40	100	20	

Constitutional Bodies

Mission Statement

To provide efficient, reliable and high quality public services to protect the rights of Mauritians



BE AMONG THE

TOP 30 LEAST CORRUPT

COUNTRIES

BY 2030



Current Situation

Main Achievements since 2015

The constitutional bodies promoting efficiency and transparency in the public sector are as follows:

National Assembly: aims at a well-supported legislature for oversight and a well-informed public regarding legislative proceedings.

From Jan 2015 to April 2019:

- 117 bills out of 128 bills introduced have been passed and assented to;
- Live broadcast of National Assembly proceedings as from March 2017;
- The 2nd Report of the Public Accounts Committee was tabled in March 2018; and
- The Parliamentary Gender Caucus submitted two reports in April 2018 (Gender Audit in Civil Service & Sociological Profiling of perpetrators of domestic violence in Mauritius).

Office of the Electoral Commissioner: provides an independent, impartial and professional electoral service that meets the needs of all stakeholders.

National Audit Office: provides independent assurance to the National Assembly on the use of public resources and promotes good governance by enhancing accountability in the public sector.

Public Service Commission: ensures that Mauritius has a professional and efficient Civil Service geared towards excellence. The implementation of e-recruitment in February 2018 has enabled members of the public to apply online. From Jan 2015 to Apr 2019:

- Number of vacancies filled at promotional level: 4.836
- Number of vacancies filled at entry level: 16.736

Local Government Service Commission: provides qualified and suitable human resources to Local Authorities in a timely manner. From Jan 2015 to Apr 2019:

- Number of vacancies filled: 2,501
- Number of promotions: 157
- Number of appointments approved: 2,344

Independent Commission Against Corruption: mandated to fight corruption through investigation, prevention and education. From Jan 2015 to Apr 2019:

- Assets worth Rs 469.4 M of persons reasonably suspected to be involved in money laundering were attached by the Supreme Court.
- 109 new cases were lodged before the Intermediate Court & 96 persons were convicted by the Intermediate Court either for corruption or money laundering offences.

Constitutional bodies involved in **protecting the rights of Mauritians** and in dispute settlements are as follows:

Public Bodies Appeal Tribunal: allows aggrieved public officers to appeal against the decision of Public Bodies with regard to appointment exercises or disciplinary actions. From Jan 2015 to Apr 2019, a total of 511 out of 567 appeals were dealt with.

Office of Ombudsman: addresses issues arising from maladministration in the public sector and redresses any wrongdoings. From Jan 2015 to Apr 2019, 2,510 complaints have been received and 1,495 finalised.

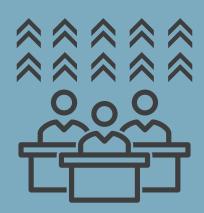
Employment Relations Tribunal: arbitrates and settles disputes between workers, or trade unions of workers and employers or trade unions of employers. From Jan 2015 to Apr 2019:

- 88 awards delivered,
- 35 orders made
- 32 rulings delivered, and
- 684 cases disposed.

National Human Rights Commission: protects and promotes human rights through investigation and sensitisation. Some 13,284 persons have been sensitised from January 2015 to April 2019 through 271 campaigns and workshops carried out. In addition, out of 4,997 complaints received during the same period, 3,327 cases have been resolved.

Office of Ombudsperson for Children: ensures that the rights, needs and interests of children are given due consideration by the society. Over 40,000 adults and children sensitised on the rights of the child and related issues since 2015 and some 1,400 cases of violation of child's right investigated.

Independent Police Complaints Commission: (set up in April 2018) ensures that police officers in the discharge of their duties abide to the basic human rights of each individual in order to improve public confidence in the police. Since its creation, number of cases disposed after investigation stands at 304 out of 878 complaints received.



Constitutional Bodies (Cont'd)

Medium and Long Term Goals

- (i) Uphold the principles of good governance, ethics, transparency and accountability across all public institutions
- (ii) Improve the ranking and score of Mauritius under the Corruption Perceptions Index (CPI) of Transparency International to be among the top 30 least corrupt countries by 2030. Mauritius is currently ranked 56th (6th in Africa) with a score of 51

Strategic Directions and Enablers

The following strategies are being implemented:

The following strategies are being impleme	ntea:
STRATEGIC DIRECTIONS	ENABLERS
Prom	noting Efficiency in the Public Sector
Modernise public services	Harness the potential of information and communication technologies to reduce processing time and improve efficiency and quality of service delivery
Improve corruption prevention and investigation	 Promote an Advocacy Platform for a corruption-free society and community actions to promote good role models Implement a technology-based investigation system to enhance effectiveness
Promote accountability and transparency in the public sector	 Ensure compliance with accounting and auditing standards while keeping abreast of latest standards. Enhance the quality and importance of Performance Audit.
Pro	tection of the Rights of Mauritians
Protect and promote human rights	 Enhance Human Rights sensitisation sessions through a wider network targeting both general public and specific audiences Sensitise relevant authorities and Child Rights Protectors on the rights of the child Encourage participation of children so that they become champions in advocating for their rights
Ensure fair treatment	Safeguard rights of citizens through fair and timely resolutions of cases and adequate follow-up actions by public bodies

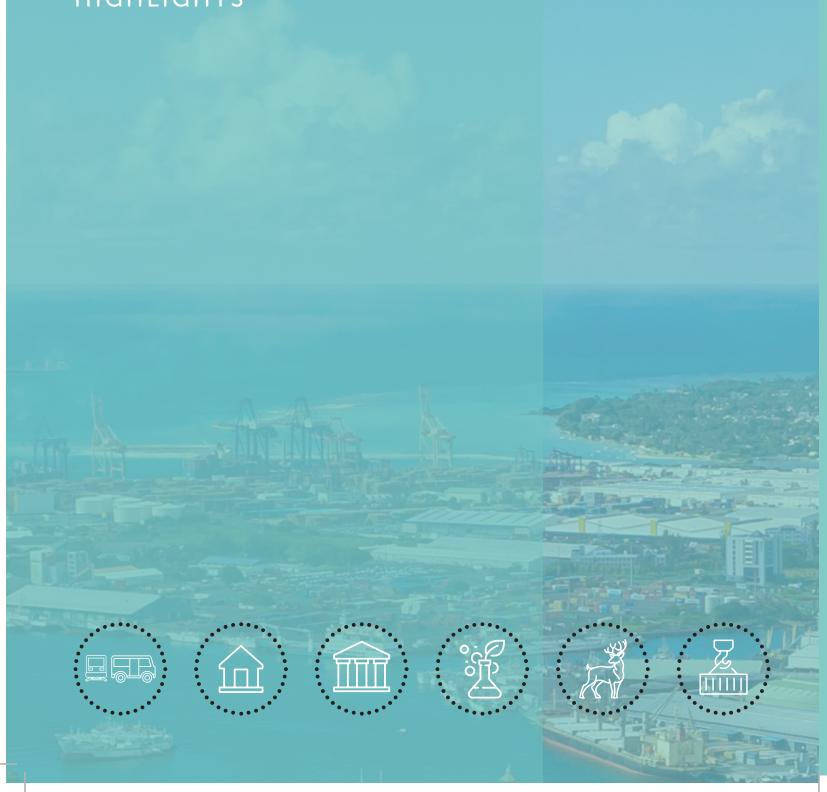
	Key	ACTUAL	TARGET	TARGET	TARGET	
KEY ACTION	Performance Indicator	2018 / 19	2019 / 20	2020 / 21	2021 / 22	
KETACTION	indicator	(PROV.)				
	Na	ational Assembly	у			
Youth Parliament to provide a platform for young people to discuss issues of national importance	Number of participants targeted	82	80	80	80	
	Nat	ional Audit Offic	ce			
Audit and certification of financial statements within 6 months of submission by Statutory Bodies and other bodies	Percentage of financial statements audited and certified within 6 months of submission	73	90	95	95	
Issue of Performance Audit Reports on the extent Government bodies are applying their resources and carrying out their operations economically, efficiently and effectively	Number of Performance Audit Reports issued	4	5	5	6	
Public Serv	vice Commission a	and Disciplined I	Forces Service	Commission	·	
Automation of submission and processing of applications resulting in improved efficiency and service delivery	Average time taken to process recruitment (weeks)	28	27	26	26	
Timely processing of schemes of service	Average time taken for approval of schemes of service (weeks)	6	5	5	5	
	Public B	Bodies Appeal Tr	ibunal			
Increase the number of appeals settled within six months	Percentage of cases dealt with	55.5	57	59	61	
	Offic	ce of Ombudsm	ıan			
Provide an efficient and effective complaint-handling service	Percentage of cases finalised within 12 months	65	70	70	75	

Constitutional Bodies (Cont'd)

	Key	ACTUAL	TARGET	TARGET	TARGET
KEY ACTION	Performance Indicator	2018 / 19	2019 / 20	2020 / 21	2021 / 22
	maicator	(PROV.)			
	Employmen	t Relations Trib	unal		
Disposal of disputes and	Number of cases				0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
applications within statutory	disposed of within statutory	55	90	94	99
time limit	time limit				0 0 0 0 0 0 0 0 0 0
i	Local Governme	int Service Com	nmission		<u>:</u>
	Average				0 0 0 0 0 0 0 0 0
Timely recruitment /promotion in the Local Government Service	processing time of applications	8	8	8	8
in the Local Government Service	(weeks)				6 6 6 6 6 6 6 6
	ndependent Comn	inission Against	Corruption		s 8
Strengthen framework on the	Percentage of				W 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
declaration of assets in the	Declarations received and	-	100	100	100
public sector	verified				
Conduct of Corruption	Number of CPR				0 0 0 0 0 0 0
Prevention Reviews	reports to be released	17	18	18	18
Development of best practice	Number of	2	2	2	2
guides and conduct of research studies	publications	2	۷	۷	2
- k	National Huma	nn Rights Comn	nission		8
Increase in the percentage	Percentage of	F0	74	70	
of resolved cases relating to alleged violation of human rights	resolved cases	59	71	72	73
:	Office of Ombu	: udsperson for C	: Children	:	
	Percentage				0 0 0 0 0 0 0
Investigation of cases of	of cases investigated	78	75	75	75
violation of the rights of children	and disposed of within 90 days				0 0 0 0 0 0 0
<u></u>	ndependent Police	E Complaints C	ommission		
Disposal of cases after	Porcontage of				0 0 0 0 0 0 0
investigation	Percentage of cases disposed	35	50	70	70



(2019/20-2023/24)
HIGHLIGHTS



1. Introduction

Rs 207,4 BILLION



Total Planned Investments (RS BILLION)

	ESTIMATES	PLANNED	PLANNED	PLANNED	PLANNED	TOTAL
DETAILS	2019 / 20	2020 / 21	2021 / 22	2022 / 23	2023 / 24	5 YEARS
Total Investment	52.0	49.0	42.7	34.4	29.3	207.4
Public Sector Investment	42.4	32.5	28.6	24.0	16.6	144.2
Private Participation in Public Sector Projects	9.5	16.5	14.1	10.3	12.7	63.2













(2019/20 - 2023/24) - Highlights (Cont'd)

2. Achievements since 2015

Since 2015, 297 infrastructure projects have been completed and 676 others are being implemented. A summary of these achievements is given in the table below

SECTORS	NUMBER OF PROJECTS COMPLETED	NUMBER OF PROJECTS IN IMPLEMENTATION PHASE	PROJECT VALUE (RS BILLION)
Road and Land Transport	32	57	44.8
Energy	12	10	14.8
Port and Airport Development	7	19	10.8
Water and Wastewater	35	47	19.1
Agriculture and Ocean Economy	14	79	7.4
Community development, environment protection and drains	21	104	21.6
Education	46	108	10.3
Social Housing & Social Protection	1,979 Houses	3,230 Houses	8.1
Health	63	60	10.2
Public Order & Safety	30	87	16.2
Sports, Recreation, Arts & Culture	18	52	7.6
Administrative and Other	18	52	20.6
TOTAL	297	676	191.5

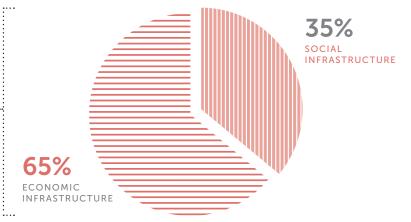
3. Investment in Key Sectors 2019/20 - 2023/24

Of the Rs 207.4 billion planned to be invested over the next five years, some 65% will be devoted to economic infrastructure and 35% for social infrastructure.



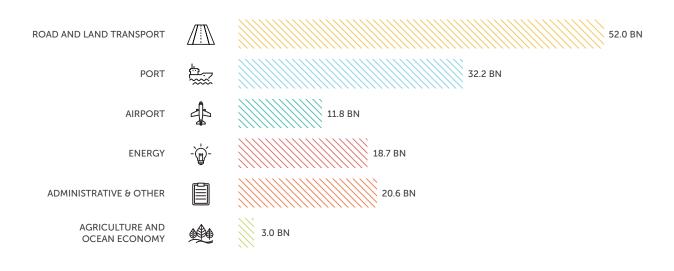
PLANNED INVESTMENTS



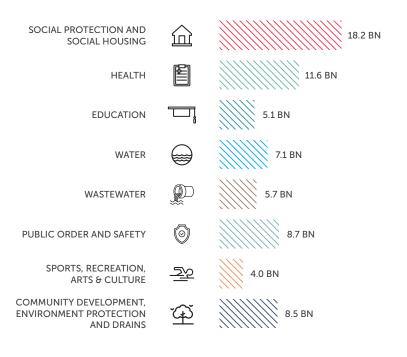


ECONOMIC INFRASTRUCTURE

RS 138.4 BN



SOCIAL INFRASTRUCTURE RS 69.0 BN



(2019/20 - 2023/24) - Highlights (Cont'd)

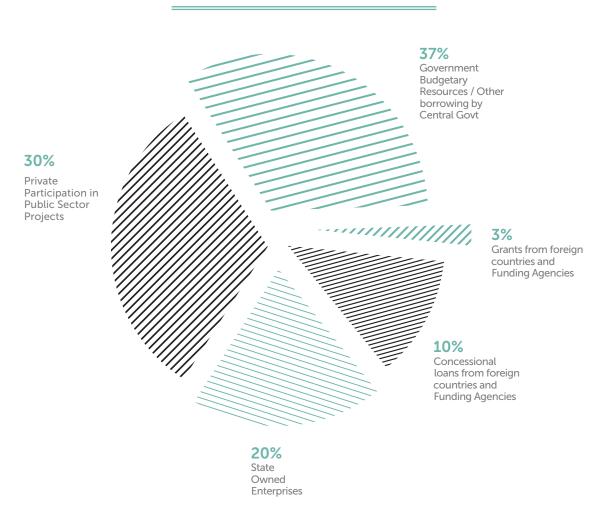
4. Financing of the Medium Term Investment Programme

The planned investment programme will be mainly financed from the following 4 sources:

- (i) Central Government budgetary resources and other borrowings;
- (ii) Grants and concessionary loans from foreign countries and funding agencies;
- (iii) State Owned Enterprises and other Public Entities; and
- (iv) Private Sector investment in Government facilitated projects

The funding mix is as follows:

FINANCING SOURCES FOR CAPITAL PROJECTS





(2019/20 - 2023/24) - Highlights (Cont'd)

5. Private participation in Public Sector Projects

In order to benefit from the expertise of the private sector in infrastructure development, operation and maintenance, Government is placing more and more reliance on Public-Private Partnership type arrangements with the private sector. Thus, a number of projects have been earmarked for implementation under this mechanism. A few of the major projects are:



MODERN
URBAN
BUS
TERMINALS

The major bus terminals along the Metro Express corridor between Port Louis and Curepipe will be modernised with the participation of the private sector to provide an integrated service to commuters. The terminals will cater for commercial complexes, entertainment and office spaces, food courts, parking facilities, taxi stands green areas, amongst others.

The construction designs and development plans are being finalized and it is planned that construction works at the Victoria Terminal and at Immigration Square in Port Louis will start before the end of this year, and at Place Margeot in Rose Hill in the next year.

Similar modern terminals will be constructed at Quatre Bornes, Vacoas and Curepipe.



CONSTRUCTION
OF 6,000
SOCIAL
HOUSING UNITS

The project consists of the construction of 6,000 additional social housing units on various sites around the island, including on-site infrastructure works and other associated costs (consultancy and management fees). The housing units will be of the G+5/ G+6 type with an area of up to 70 m² each.

Land has been secured for the project and preliminary design is ready. The estimated cost of the project is USD 325M (Rs 11,400M).



CONSTRUCTION OF ADMINISTRATIVE TOWER(S)

The Government administrative tower(s) will be a smart building offering flexible office spaces and fitted out to meet the specific needs of the various ministries and government institutions. It will create a thriving environment for civil servants to interact and network in a business-friendly ambiance where space and natural light will inspire professional creativity.

Land has been identified at Cote D'Or for the project and it is estimated to cost around USD 50M (Rs 1 750M)



CONSTRUCTION OF MAURITIUS BIOTECHNOLOGY INSTITUTE

The project, estimated to cost around USD 20M (Rs 700M), will comprise of laboratories, greenhouses and buildings for housing biotechnological activities thereby increasing food security and addressing climatic challenges.

The objective behind the setting up of the Agricultural Biotechnology Institute are:

- To develop elite planting materials, disease and pest-resistant crops/varieties;
- To provide high quality diagnostic services for the development of safer products;
- To facilitate development of bio entrepreneurs: and
- To assist incubation of companies and provide full facilities for commercial start up.



CONSTRUCTION OF A NEW SLAUGHTER HOUSE

The new Slaughter House will accommodate all facilities and establish relevant protocol to ensure improvement in animal handling practices and stricter adherence to operational and hygienic norms in the production of quality meat for domestic and export market, which are not available in the current abattoir.

The Slaughter House, to be located at Wooton, will cater, inter-alia, for the setting up of 3 separate lines for the slaughter of cattle, pigs, and sheep/goat/deer that meet the requirements of HACCP and EU norms. It will also include the setting up of a waste treatment plant, access roads, an administrative block, and other ancillary services.

The feasibility study is completed and detailed design of the project is ready. The estimated cost of the project is USD 7M (Rs 245M).

(2019/20 - 2023/24) - Highlights (Cont'd)



OF PETROLEUM HUB AT ALBION

As per the Port Master Plan, it is recommended that Albion, situated adjacent to the actual Port Louis harbour, be developed for the construction of petroleum storage facilities so as to develop Mauritius as a hub for petroleum products and also to further increase bunker supply.

The project involves the construction of a Jetty of about 600m long at Albion with a draft of 20.5m to accommodate tankers of 150,000 DWT and tankage of a total of 660,000 m³.

Feasibility study of the project has been completed and project is expected to cost USD 460M (Rs 16,100M).



ISLAND CONTAINER TERMINAL PROJECT

This project will reduce port downtime arising from bad weather conditions and will provide additiona container storage capacity of over 1.5 million Twenty Foot Equivalent Units (TEUs).

The terminal will be located at Fort William and will comprise two phases:

- Phase 1: construction of a breakwater of about 2 km long to create a tranquil basin in front of the Mauritius Container Terminal (MCT), a navigation channel dredged to a depth of 18 metres deep, and land reclamation of 60 ha; and
- Phase 2: development of a container terminal over an area of 40 ha, a quay of 1 km long and a land area of about 20 ha for other port projects.

Feasibility study of the project has been completed. The project is expected to cost USD 350M (Rs 12,250M) for Phase 1 and USD 484M (Rs 16,940M) for phase 2.



NEW FISHING PORT AT FORT WILLIAM The project will comprise the construction of a breakwater to provide for a tranquil basin to shelter 120 ocean going fishing vessels. The development will also comprise a fully functional fishing port, a quay of 300m long and an area to service fishing equipment.

The Project is expected to cost some USD 63M (Rs 2.200 M).



SETTING UP OF SCRAPYARD FACILITY FOR END OF LIFE VEHICLES

The project consists of the setting up of a scrapyard facility for dumping of impaired vehicles at the end of their lives. The objective is to avoid dumping on bare lands, and to manage scrapped vehicles in an environmentally sound manner while promoting the concept of circular economy.



SETTING UP OF MATERIAL RECOVERY FACILITY

The project consists of the setting-up and commissioning of a Material Recovery Facility comprising a Composting Plant, a Sorting Unit and a Civic Amenity Centre. The facility will promote the concept of circular economy at the expense of linear approach, resulting in more sustainable solid waste management. Wastes will also be diverted away from the landfill, thereby extending its lifespan.



EXTENSION OF THE METRO LINE

Phase 1 of the Metro Express Project linking Port Loui to Rose Hill is expected to be completed in Septembe 2019. The extension of the Metro Line to other areas including the east and west, is being studied.



LA NICOLIERE WATER TREATMENT PLANT The project consists of the rehabilitation and extension of La Nicoliere Water Treatment Plant to increase its capacity from 66,000 m³/day to 100,000 m³/day and to ensure compliance with drinking water standards and quality. This will also improve water supply in regions of the Northern Districts and Port Louis for around 100,000 inhabitants.

(2019/20 - 2023/24) - Highlights (Cont'd)

6. Projects under Preparation

Some of the main projects in the pipeline earmarked for preparation are listed below. A full list of the projects under preparation can be found on our website http://mof.govmu.org.



Construction of
NEW MOTORWAY
NORTH TO SOUTH LINK
(M4 LINKING AIRPORT)



Construction of

LA VIGIE
LA BRASSERIE
BEAU SONGES LINK

ROAD (PHASE 2)



Construction of
DIRECT LINK
BETWEEN
MOTORWAY M3
AND HILLCREST
(PHASE 2)



Construction of a
NATIONAL
HEALTHCARE WASTE
DISPOSAL FACILITY



Construction of
NEW PSEA
(PRIVATE SECONDARY
EDUCATION AUTHORITY)
BUILDING



Reconstruction of
THE AUDITORIUM
OF CONSERVATOIRE
DE MUSIQUE FRANÇOIS
MITTERAND



Construction of
NEW MARKET
FAIR AND
COMMERCIAL
COMPLEX IN
ROSE HILL



Construction of
A NEW MARKET
IN BEAU BASSIN



Construction of NEW COURT HOUSE IN CUREPIPE



Construction of AYUSH HOSPITAL



Construction of A NEW RENAL TRANSPLANT UNIT AT J.NEHRU HOSPITAL



Construction of
A NEW
NEUROSURGERY
UNIT AT
DR A G JEETOO
HOSPITAL



Construction of
CULTURE HOUSE
IN RÉDUIT



Procurement of
INTEGRATED
SYSTEM FOR
E-SOCIAL SECURITY



Construction of a
NEW BUILDING
FOR THE LEGAL
METROLOGY
SERVICES (LMS)



Construction of NEW BLACK RIVER DISTRICT COURT



Construction of NEW DIVISIONAL HEAD QUARTERS IN PITON, ROSE BELLE, AND ROSE HILL



Construction and upgrading of MARKET FAIRS IN ROSE-HILL, BAMBOUS, FOND DU SAC, BEAU-BASSIN AND RIV DU REMPART

(2019/20 - 2023/24) - Highlights (Cont'd)

7. Main Projects by Sector - ECONOMIC SECTORS (RS MILLION)

ROADS AND LAND TRANSPORT INFRASTRUCTURE

	PROJECT	PLANNED	PLANNED	PLANNED	PLANNED	PLANNED
DETAILS	VALUE	2019 / 20	2020 / 21	2021 / 22	2022 / 23	2023 / 24
Roads and Land Transport Infrastructure		16,473	13,955	9,786	7,298	4,445
of which:						
Road Decongestion Programme			•	•	•	•
Construction of the Metro Express System	18,800	7,437	2,083	399	940	-
Construction of Jumbo Phoenix Roundabout and A1- M1 Bridge	4,527	1,150	1,500	600	-	-
Construction of La Vigie - La Brasserie - Beau Songes Link Road (Phase I)	591	60	200	264	50	-
Widening of M2 Motorway between Jin-Fei and Mer Rouge	340	70	10	-	-	-
Construction of a Bypass at Cap Malheureux	208	137	5	-	-	-
Construction of A1-A3 Link Road	295	200	45	-	-	-
Upgrading of Road at Palmerstone, Vacoas	343	150	173	20	-	-
Repair of Embankment Failure on Terre Rouge/Verdun Road	486	92	16	-	-	-
Upgrading of B28 Road at Deux Freres	219	55	64	95	-	-
Upgrading of Ebene Flyover	250	75	160	15	-	-
Construction of La Croisette New Link Road	100	29	1	-	-	-
Construction of Hillcrest Flyover, Quatre Bornes	318	160	100	8	-	-
Improvement of Bend at Nouvelle Decouverte	83	62	12	-	-	-
Upgrading of B28 Road (Lot 1) from Cavendish Bridge to Anse Jonchee	475	-	50	350	75	-
Reconstruction of Pont Bruniquel, Baie Du Tombeau	94	-	30	55	9	-
Rehabilitation of L'Avenir Bridge	65	7	52	6	-	-
Road Safety and Maintenance						
Road Maintenance and Rehabilitation		600	600	600	600	600
Road Safety Programme	•	200	200	200	200	200
Landslide Stabilisation Works at Chamarel	336	33	178	101	8	-
Upgrading of Pointe aux Sables Road at Petit Verger	115	60	17	11	-	-
Modernisation of Urban Terminals						
Rose Hill Urban Terminal						
Victoria Square Urban Terminal at Port Louis						
Immigration Square Urban Terminal at Port Louis		Private	participation in	Public Sector	Projects	
Urban Terminals at Quatres Bornes, Vacoas and Curepipe						

ENERGY

	PROJECT	PLANNED	PLANNED	PLANNED	PLANNED	PLANNED
DETAILS	VALUE	2019 / 20	2020 / 21	2021 / 22	2022 / 23	2023 / 24
Energy		6,982	5,415	2,029	2,100	2,200
of which:						
Electricity Generation		<u> </u>			<u> </u>	
Setting up of a 105 - 120 MW Combined Cycle Gas Turbine (CCGT) Power Plant	8,155	2,200	1,529	-	-	-
Construction of 66/ kv GIS Substation at Wooton, Ebene and L'Avenir	790	-	197	514	78	-
Construction of 66/22kv GIS Substation at Airport	350	87	228	-	-	-
Construction of 66/22kv GIS Substation at FUEL	490	122	319	-	-	-
Construction of Cote D'Or 66/22kv GIS substation	350	-	-	87	163	100
Construction of 66kv GIS Substation at Henrietta, Chaumiere and Belle Vue	1,180	207	540	87	244	100
Construction of 66kv GIS Substation at Goodlands	500	-	-	100	200	- 200
Construction of 8 MWac Solar PV Farm at Henrietta	350	100	250	-	-	-
Increase Capacity of Sans Souci Dam	200	90	45	-	-	-
800 KW Solar (PV) Farm at Grenades	55	55	-	-	-	-
Improving and maintaining electricity distribution	•	<u>i</u>		<u> </u>	<u>i</u>	
Extension and Enhancement of Distribution Networks		703	857	656	675	770
Laying Double Circuit 66kv cables to Airport and Cote d'Or	315	110	185	-	-	-
BESS - (Battery Energy Storage System) installation at Henrietta Substation	440	315	-	-	-	-
Double Circuit Tower Line from Henrietta to Combo	250	20	190	35	-	-

(2019/20 - 2023/24) - Highlights (Cont'd)

7. Main Projects by Sector - ECONOMIC SECTORS (RS MILLION)

PORT DEVELOPMENT

DETAILS	PROJECT VALUE	2019 / 20	PLANNED 2020 / 21	PLANNED 2021 / 22	PLANNED 2022 / 23	PLANNED 2023 / 24
Port development		2,147	3,460	6,830	7,166	12,632
of which:						
Cruise Terminal Building	700	363	274	34	-	-
Acquisition of 1 additional Superpost Panamax Crane	750	426	-	-	-	-
Refurbishment of oil jetty (M & E)	85	10	-	-	-	-
Acquisition of one big and three small Tugs	540	10	162	344	24	-
Construction of Breakwater at Fort William & Caudan and Fishing Port	2,200	800	1,070	220	110	-
Implementation of first phase of Island Terminal project - Phase 1: Construction of Breakwater and Land Reclamation	13,000	-	-	2,000	3,000	3,000
Island Container Terminal Project - Phase 2	Private participation in Public Sector Projects					
Petroleum Hub at Albion						

AIRPORT DEVELOPMENT

	PROJECT	PLANNED	PLANNED	PLANNED	PLANNED	PLANNED
DETAILS	VALUE	2019 / 20	2020 / 21	2021 / 22	2022 / 23	2023 / 24
Airport development		1,409	2,970	4,281	2,525	600
of which:						
New Control Tower	763	480	28	-	-	-
Future Passenger Terminal Expansion Project at SSR International Airport	6,000	50	1,575	2,800	1,225	350
Construction of one Additional Parking Stand 17	500	225	250	25	=	=
Integrated Customs and Governmental Clearance Centre at the Airport	540	50	277	167	28	-
Implementation of Advance Passenger Information System (APIS)	225	150	50	25	-	-
Construction of New Runway at Plaine Corail	4,000	50	1,000	1,400	1,300	250
Replacement of High Frequency Communication Equipment	80	64	8	-	-	-

AGRICULTURE AND OCEAN ECONOMY

DETAILS	VALUE	PLANNED 2019 / 20	PLANNED 2020 / 21	PLANNED 2021 / 22	PLANNED 2022 / 23	PLANNED 2023 / 24
Agriculture and Ocean Economy		1,227	864	597	182	173
of which:						
Agriculture						
Derocking of Small Planters' Lands		100	50	50	50	50
Accompanying Measures to restore Abandoned Cane Lands		40	40	10	-	-
Construction of a National Wholesale Vegetables Market	450	286	19	-	-	-
Construction of Mauritius Biotechnology Institute		Drivete	nartial pation in	Dublic Costor	Drainata	
Construction of New Slaughter House	Private participation in Public Sector Projects					
Ocean Economy						
Acquisition of a new Vessel for Mauritius Shipping Corporation Ltd	800	300	300	200	-	-

ADMINISTRATIVE AND OTHER PROJECTS

	PROJECT	PLANNED	PLANNED	PLANNED	PLANNED	PLANNED
DETAILS	VALUE	2019 / 20	2020 / 21	2021 / 22	2022 / 23	2023 / 24
Administrative and other projects		3,963	4,110	4,314	3,745	4,514
of which:						
Public Infrastructure						
			•		•	
Construction of New Building for Government Printing at Pte aux Sables	468	175	190	23	-	-
Construction of Civil Service College at Réduit	160	40	100	20	-	-
Construction of office building for District Council at Flacq, Pamplemousses & Savanne	193	74	71	30	-	-
Replacement of Chillers and Associated works at New Government Centre	100	20	50	-	-	-
New Administrative City project		Private	participation in	Public Sector	Projects	
Administrative and others						
Setting up of SME Parks		100	100	100	100	100
Construction of a Central Warehousing Facility by STC	551	495	55	-	-	-
Implementation of a Central Electronic Monitoring System - Gaming Machine	150	132	18	-	-	-
Research and Innovation Projects		100	100	100	100	100
Acquisition of Land		500	500	500	400	400
Rodrigues projects		825	800	800	488	475

(2019/20 - 2023/24) - Highlights (Cont'd)

7. Main Projects by Sector - SOCIAL SECTORS (RS MILLION)

WATER

DETAILS	PROJECT VALUE	2019 / 20	2020 / 21	2021 / 22	2022 / 23	PLANNED 2023 / 24
Water		1,719	1,497	1,234	1,422	1,274
of which:						
Water mobilisation						
Bagatelle Dam and Bagatelle Water Treatment Plant and associated works	8,465	200	26	2	-	-
Rehabilitation of La Ferme Dam	625	70	175	310	70	-
Construction of Service Reservoirs at Salazie and Eau Bouillie	61	21	30	10	-	-
Riviere du Poste Water Treatment Plant	96	35	-	-	-	-
Riviere Des Anguilles Dam	3,262	54	3	2	2	-
Upgrading of La Nicoliere Water Treatment Plant		Private	participation in	Public Sector	Projects	
Water distribution					•	
Pipe Replacement Programme	20,000	847	457	245	1,200	1,250
Water Tank Grant Scheme		100	100	100	-	-
Cold Potable Water Meters	75	50	25	-	-	-

WASTEWATER

DETAILS	VALUE	PLANNED ===================================	PLANNED ===================================	PLANNED ===================================	PLANNED ===================================	PLANNED 2023 / 24
	VALUE					,
Wastewater		1,227	1,258	1,399	1,280	516
of which:						
Grand Baie Sewerage Project- Phase I B	2,683	431	468	613	846	244
Pailles Guibies Sewerage Project	1,874	288	358	515	261	170
CHA Estates & Low Cost Housing Sewerage Project	419	78	73	36	39	39
Highlands Sewerage Project - Phase 1	155	27	8	-	-	-
Repairs/Maintenance/ Upgrading of Sewerage Infrastructure		80	82	85	55	18
Camp Rouillard Sewerage Project	150	15	67	40	28	-

COMMUNITY DEVELOPMENT, ENVIRONMENT PROTECTION AND DRAINS

NETAU 6	PROJECT	PLANNED	PLANNED	PLANNED	PLANNED PLANNED		
DETAILS	VALUE	2019 / 20	2020 / 21	2021 / 22	2022 / 23	2023 / 24	
Community development, Environment protection and drains		2,853	2,045	1,443	1,101	1,063	
of which:							
Land Drainage Programme		650	370	370	370	370	
Community Development							
Construction / upgrading of Secondary Roads		500	350	300	300	300	
Construction and upgrading of amenities		446	197	189	220	230	
Setting up of 16 Incinerators	201	109	-	-	-	-	
Renovation of the Town Hall of Curepipe and Plaza Theatre	445	50	155	115	-	-	
Construction of Market Fairs at Bel Air, Mahebourg, Chemin Grenier, Goodlands and Pamplemousses	671	143	269	230	-	-	
Construction of Multipurpose Complexes at Riviere du Rempart, Abercrombie, Camp Levieux and Plaine Verte (Idrice Goomany Centre)	220	54	99	55	-	-	
Environment Protection							
Rehabilitation and reprofiling of Beaches		118	118	118	118	118	
Coastal Rehabilitation (AFB - Climate Change Adaptation Programme)	252	80	-	-	-	-	
Mare Chicose Landfill Site - Modified Cell 7	4,705	50	40	5	-	-	
Acquisition of Compactor and Tipper Lorries	295	130	165	_	_	-	
National Multi-Hazard Emergency Alert System	65	25	23	-	-	-	
Beach Management Plans	565	50	50	-	-	-	
Setting-up of a Scrapyard for Used and End-of-Life Vehicles		Private i	participation in	Public Sector	Projects	•	
Setting up of Solid Waste Recycling Facility			,		,		

(2019/20 - 2023/24) - Highlights (Cont'd)

7. Main Projects by Sector - SOCIAL SECTORS (RS MILLION)

SPORTS, RECREATION, ARTS AND CULTURE

DETAILS	PROJECT VALUE	PLANNED 2019 / 20	PLANNED 2020 / 21	PLANNED 2021 / 22	2022 / 23	PLANNED 2023 / 24
Sports, Recreation, Arts and Culture		2,407	877	528	107	77
of which:						
Sports						
Multi Sports Complex at Cote D 'Or	4,692	2,000	300	-	-	-
Multi Sports complex at Port Louis and Triolet	289	115	144	28	-	-
Arts and Culture					<u> </u>	<u> </u>
Construction of New Building for the National Archives and National Library	455	50	150	225	30	-

HEALTH

DETAILC	PROJECT	PLANNED	PLANNED	PLANNED	PLANNED	PLANNED
DETAILS	VALUE	2019 / 20	2020 / 21	2021 / 22	2022 / 23	2023 / 24
Health		2,274	2,550	2,711	3,590	512
of which:						
Construction of New Flacq Teaching Hospital	4,432	300	500	1,000	2,600	27
New Cancer Centre	1,582	700	500	282	-	-
Modern Eye Hospital	735	200	400	135	-	-
Construction of New ENT Hospital at Vacoas	932	232	-	-	-	-
E-Health	633	75	200	300	58	-
Construction of Mediclinics at Quartier Militaire, Bel Air, Stanley and Coromandel	330	105	165	60	-	-
Acquisition of High Tech and Other Medical Equipment		300	250	250	200	200
National Health Laboratory Services Centre	900	25	150	300	200	125
Construction of Modern Warehouse for Pharmaceutical Products & other Medical Consumables at Reduit	700	25	100	200	375	-
Construction of 4 Community Health Centres at St Francois Xavier, Roches Bois, Grand Bay & Pte Aux Sables	140	30	90	20	-	-

EDUCATION

DETAILS Education	VALUE	PLANNED 2019 / 20	PLANNED 2020 / 21	PLANNED 2021 / 22	PLANNED 2022 / 23	PLANNED 2023 / 24
	VALUE	1.325	1,291	1.177	706	575
of which:		4000	-,			0.0
Construction, extension and upgrading of Schools (Primary & Secondary)		545	690	579	467	341
Regional Training Centre at Beau Vallon	219	55	60	70	14	10
Nine Year Continuous Basic Education						
Construction and Extension of Schools (o/w setting up of specialist rooms, conversion into academies)	855	150	80	80	80	80
Acquisition of machinery and equipment (refurbishment in secondary schools and equipment for primary schools and MITD centres)	175	17	15	15	-	-

SOCIAL PROTECTION AND SOCIAL HOUSING

	PROJECT	2019 / 20	2020 / 21	2021 / 22	2022 / 23	PLANNED
DETAILS	VALUE					2023 / 24
Social protection and social housing		5,504	6,384	4,358	1,655	338
of which:						
Construction of Social Housing Units		1,440	1,271	1,623	159	-
Social Housing for Vulnerable Groups		95	75	65	-	-
Rehabilitation of Insfrastructure of NHDC Estate		131	106	56	18	17
Casting of Roof slab Grant Scheme		125	125	125	125	-
Construction of Recreational Centre at Riambel	215	50	37	18	-	-
Construction of an Integrated Services Women Centre at Vacoas	65	10	25	30	-	-

(2019/20 - 2023/24) - Highlights (Cont'd)

7. Main Projects by Sector - SOCIAL SECTORS (RS MILLION)

PUBLIC ORDER AND SAFETY

DETAILS	PROJECT VALUE	PLANNED 2019 / 20	2020 / 21	PLANNED 2021 / 22	2022 / 23	PLANNED 2023 / 24
of which:						
The Judiciary						
Construction of New Supreme Court in Port Louis	1,108	257	-	-	-	-
Crime detection and prevention						
Construction of Forensic Science Laboratory	245	31	85	117	12	-
Construction / extension of Police stations at: Cent Gaulettes, Moka, Camp Diable, Pamplemousses, Vallee Pitot, Grande Montagne, L'escalier, Bain des Dames, Phoenix & Triolet	197	20	31	61	25	10
Mauritius Disciplined Forces Academy	840	9	252	420	159	-
Project Trident - Integrated Development Project for the National Coast Guard	2,900	-	300	950	932	237
Firefighting and rescue						
Acquisition of Fire Fighting Equipment		26	12	5	5	5
Acquisition of Firefighting and Rescue Vehicles, Water Tender, Aerial Ladder Platform, Swift Water rescue vehicle and Agalega First Response vehicle		252	20	-	-	-
Construction of Fire Stations at Rose Belle, Goodlands and Montagne Blanche	181	51	68	31	9	-

8. Setting targets for implementation of projects

For Financial Year 2019/20, 402 projects will be closely monitored. A planned status of these projects is shown in the chart below:

