



PRIME MINISTER'S OFFICE
(EXTERNAL COMMUNICATIONS DIVISION)

ANNUAL PERFORMANCE REPORT



Financial Year
2024-2025

ABOUT THIS REPORT

The Annual Performance Report for the financial year 2024/2025 of the Prime Minister's Office (External Communications Division) has been prepared in accordance with section 4B of the Finance and Audit Act and Circular No. 7 of 2018 of the Ministry of Finance, Economic Planning and Development.

This Report provides key information pertaining to this Office, its financial performance and achievements, the goals set out relative to the approved estimates as well as the strategic direction for the next three years.

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Statement of the Permanent Secretary

I am honoured to present the Annual Performance Report for the financial year 2024/2025 of the Prime Minister's Office (External Communications Division) which has been prepared in accordance with section 4B of the Finance and Audit Act.

The Report outlines the key challenges and achievements in the areas under the responsibility of this Division which include mainly the Aviation and the Port Sectors.

As critical gateways for trade, tourism, and connectivity, the port and aviation sectors play a pivotal role in the economic development by ensuring essential connectivity and facilitating trade. In this context, policies, strategies and regulatory frameworks have been aligned to achieve operational excellence and customer experience remain at the core of our airport strategy while maintaining the high international standards. Concurrently, the port remains a strategic asset, serving both domestic needs and regional trade flows, while aiming at positioning itself as a regional transshipment hub. There is need to have a clearly defined policy in view of the fundamental role these sectors are called to play in the ambition of the programme of Government to make the Blue Economy a more dynamic economic growth pole.

Modernising our infrastructure is essential to sustaining Mauritius' development as a key hub for trade and travel. Upgrading port terminals, airport facilities, cargo handling, and digital systems will boost efficiency, safety, and customer service. These advancements will strengthen our ability to manage the increasing traffic volumes effectively and further enhance our global connectivity.

To achieve these objectives, several major projects are underway across the port and aviation sectors. Extensive infrastructure upgrades, including the expansion of the Container Terminal, acquisition of new tugboats and the procurement of new ship-to-shore cranes to strengthen the port services have been initiated. On the other hand, major developments are taking place with the construction of a New Air Traffic Control Tower at the Sir Seewoosagur Ramgoolam International Airport and the construction of the new Runway at Plaine Corail Airport. These combined initiatives will reinforce the role of Mauritius as a key logistics and travel hub in the region.

With the collaboration of all concerned stakeholders, we remain firmly committed to transforming both the port and airport into a modern, smart, and sustainable gateways that meet global standards while serving the national interest thereby contributing directly to the realisation of the Government Programme 2025-2029's vision for a dynamic, inclusive, and forward-looking Mauritius.

K. Babajee (Mrs)
Permanent Secretary
October 2025

PART I

ABOUT THIS OFFICE

Vision

Transforming Mauritius into a centre of excellence and competitive hub in the region for the provision of the state-of-the-art and efficient port operations as well as safe and secure civil aviation services that foster economic growth.

Mission

- To respond effectively and professionally to the growing needs and aspirations of the stakeholders of the port and air transportation industries.
- To transform Port Louis Harbour into a leading hub in the region for transshipment, bunkering and other related Port activities in terms of competitiveness and delivery of quality services.
- To establish a robust regulatory framework for civil aviation activities in Mauritius and to ensure safe and secure air navigation services within our air space.
- To enable the provision of top-quality services that meet international standards at competitive tariffs.
- To create a conducive environment to support local economic operators through reasonable import charges and concessionary export tariffs.

Core Values

Integrity

Keeping of highest standards of professional ethics.

Innovation

Striving towards continuous innovation.

Quality

Result-oriented and commitment to the provision of quality
services in an effective and timely manner.

Teamwork

Fostering synergy among staff, promoting communication and information sharing.

Respect and Caring

Providing a healthy working environment and nurturing the well-being and morale of
the staff.

Roles and Responsibilities

Port Sector

Key Functions

- Formulation and planning of policies for Port promotion and development of maritime infrastructure and overseeing all matters pertaining to related capital investment.
- Implementation of Port development projects in accordance with the Government Programme and the Port Master Plan.
- Transformation of the Port Louis Harbour into a modern and competitive regional maritime hub catering for the needs of shipping companies in terms of transshipment, bunkering, cruise tourism and other Port services.
- Management and allocation of scarce Port lands and other infrastructure judiciously to support economic operators in the Port area.
- Compliance with International Conventions related to maritime and Port matters.
- Supervision and monitoring so that Port operations and navigation are carried out in a conducive environment in relation to Port safety, security and environmental protection.

Aviation Sector

Key Functions

- Advising the Government on policies and regulatory frameworks for the airport and the aviation industry at national, regional and international levels.
- Formulation of policies and programmes and the development of rules and regulations in the Aviation Sector taking into account international conventions and bilateral agreements.
- Supervision, facilitation and provision of guidance on organisational activities to the Department of Civil Aviation in the delivery of air transport and related services.
- Facilitation of flight operations in Mauritius for scheduled flights, new flights as well as charter, private and special flights.
- Oversight of all matters pertaining to air navigation safety and security, in collaboration with the Department of Civil Aviation, in line with international standards and practices.
- Development of airport security policy for safe and secure operations in and around the airports.

Key Legislations

The key legislations governing the Port and Aviation sectors include:

Port Sector

- Ports Act 1998
- Ports (Issue of Licences) Regulations 1984
- Port (Operations and Safety) (Amendment) Regulations 2007
- Port (Fees) (Amendment) Regulations 2017
- Port (Security) Regulations 2021

Aviation Sector

- Civil Aviation Act 1974
- Civil Aviation Regulations 2007, as subsequently amended
- Civil Aviation (Security) Regulations 2019
- Civil Aviation (Collection of Data from Operators of Private Flights Landing in, or Departing from, Mauritius) Regulations 2021
- Civil Aviation (Unmanned Aircraft System) Regulations 2024

Overview of Organisations under the aegis of the Prime Minister's Office (External Communications Division)

Mauritius Ports Authority

The Mauritius Ports Authority was established under the Ports Act 1998 to regulate and control the port sector in Mauritius, including Rodrigues and all outer islands. It is the sole national landlord port authority mandated to provide the main port infrastructure and superstructure and all other related facilities. It also controls all port activities and provides marines services and navigation aids as well as regulates the environmental issues within the designated port areas.

The strategic objective of the Mauritius Ports Authority is to make Port Louis and Port Mathurin well equipped, professionally managed and constantly innovating ports in order to maintain high productivity and competitive service levels. The Mauritius Ports Authority is also called upon to constantly pursue a policy of improvement, innovation and opening to the outside world in order to encourage further investment to respond to the growing needs of the shipping industry and other port stakeholders.

Cargo Handling Corporation Ltd

The Cargo Handling Corporation Ltd, incorporated in October 1983, is a state-owned private company engaged in cargo handling and stevedoring activities. It is the sole container handling operator at the Port Louis Harbour, handling both general and bulk cargoes.

The Cargo Handling Corporation Ltd provides container handling activities round the clock and has a specialised and experienced workforce. It strives to exercise a relatively competitive rate in the region in a view to attracting more shipping lines for transshipment operations at Port Louis. The Cargo Handling Corporation Ltd offers cargo handling services to the shipping community across its terminals, namely, the Mauritius Container Terminal and the Multi-Purpose Terminal.

Department of Civil Aviation

The Department of Civil Aviation is the regulatory body for civil aviation matters. It has a vital role in the development of civil aviation through the enforcement of safety regulations and by providing air navigation services, which include Air Traffic Management, Communications, Navigation and Surveillance and Aeronautical Information Services within the Mauritian airspace in compliance with the Standards and Recommended Practices of the International Civil Aviation Organisation.

The responsibilities of the Department of Civil Aviation are enshrined mainly in the Civil Aviation Act 1974, the Civil Aviation Regulations 2007 as subsequently amended and the Civil Aviation (Security) Regulations 2019.

Airports of Mauritius Co. Ltd

Airports of Mauritius Co. Ltd is a public company incorporated in May 1998 which started its operations in April 1999. It is the owner of the Sir Seewoosagur Ramgoolam International Airport. In October 2021, Airport Holdings Ltd purchased 100% shares of Airports of Mauritius Co. Ltd.

Airports of Mauritius Co. Ltd is licensed by the Department of Civil Aviation as aerodrome operator for Sir Seewoosagur Ramgoolam International Airport. It is mainly responsible for all safety and security aspects at Sir Seewoosagur Ramgoolam International Airport. In a bid to transform the Sir Seewoosagur Ramgoolam International Airport into a regional hub, Airports of Mauritius Co. Ltd plays a key role to provide internationally recognised airport services while ensuring continuous modernisation and sustained development of the airport infrastructure. Airports of Mauritius Co. Ltd is also the holding company of Airport Terminal Operations Ltd.

Airport Terminal Operations Ltd

Airport Terminal Operations Ltd is a private company incorporated in July 2008. It is the operator of the Passenger Terminal and the Landside at the Sir Seewoosagur Ramgoolam International Airport. The company is also responsible for the maintenance and logistics with respect to passenger facilitation services and the terminal building. The Passenger Terminal has a total capacity to handle up to 4.5 million passengers yearly.

Airport of Rodrigues Ltd

Airport of Rodrigues Ltd was incorporated in February 2000. The company is the owner of the Plaine Corail Airport and holds an Aerodrome Operator Licence issued by the Department of Civil Aviation.

Mauritius Duty Free Paradise Co. Ltd

Mauritius Duty Free Paradise Co Ltd was incorporated in February 2002. The company is engaged in duty free travel retail market, owning and operating duty-free shops, over an area of 2,200 square metres at the Sir Seewoosagur Ramgoolam International Airport.

About our People

Organisational structure of the External Communications Division

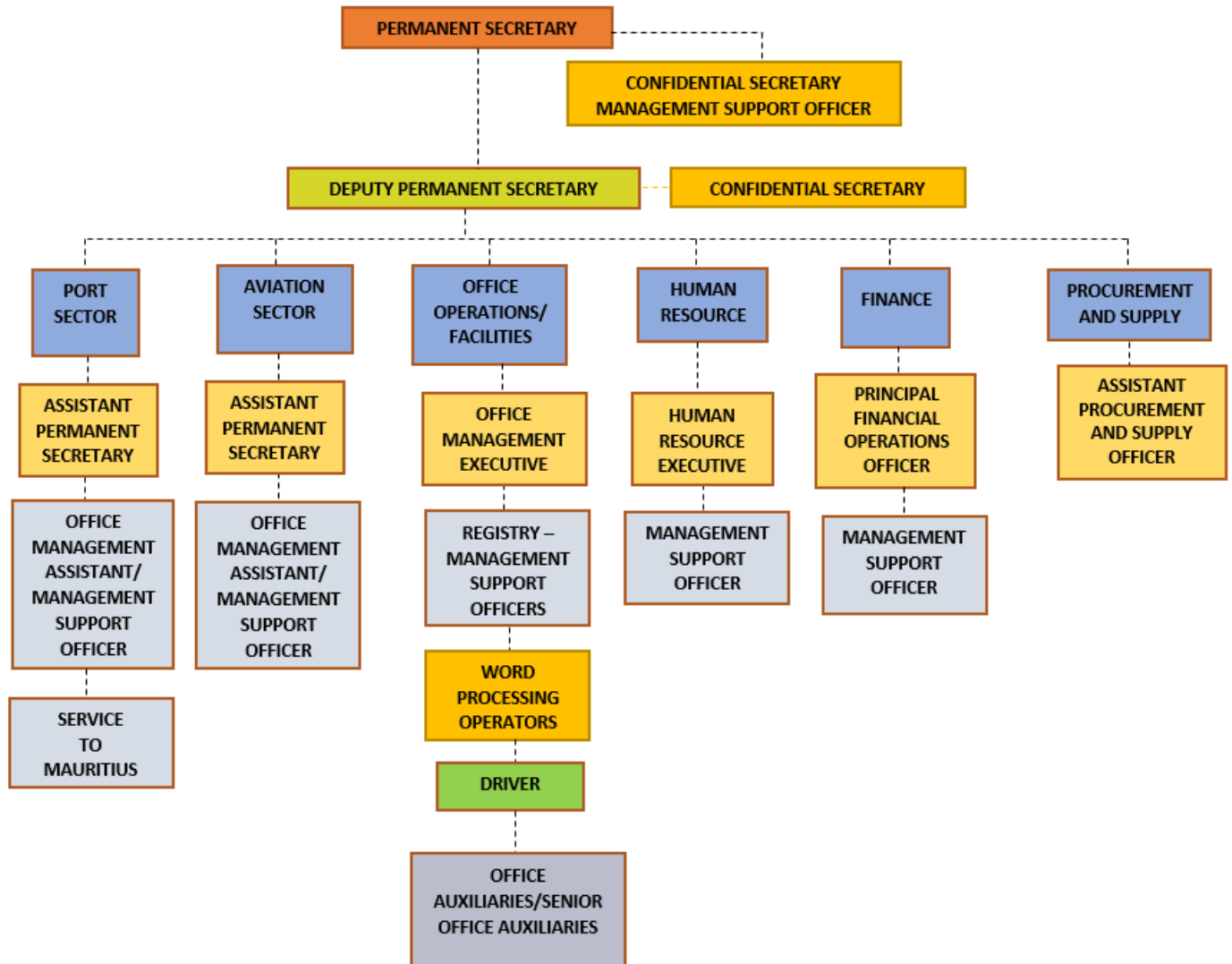


Figure 1 - Organisational Structure

Staffing Position

For the Financial Year 2024/2025, the Office had a total of 29 funded positions and 26 officers in post as tabled below:

SN	GRADE	FUNDED POSITIONS	NUMBER IN POST
1	Permanent Secretary	1	1
2	Deputy Permanent Secretary ¹	1	-
3	Assistant Permanent Secretary	2	2
4	Principal Financial Operations Officer	1	1
5	Human Resource Executive	1	1
6	Assistant Procurement and Supply Officer	1	1
7	Office Management Executive	1	1
8	Office Management Assistant	2	2
9	Management Support Officer	10	10
10	Confidential Secretary ²	2	1
11	Word Processing Operator ³	2	1
12	Driver	2	2
13	Office Auxiliary/Senior Office Auxiliary	3	3
	TOTAL	29	26

Table 1 - Human Resource

NOTES

1. The senior most Assistant Permanent Secretary has been assigned the duties of Deputy Permanent Secretary with effect from 03 February 2025 following the latter's transfer and until posting of a substantive Deputy Permanent Secretary.
2. Following the transfer of one Confidential Secretary, one Word Processing Operator has been assigned the duties of Confidential Secretary to the Acting Deputy Permanent Secretary since 03 February 2025.
3. One Word Processing Operator was granted leave without pay with effect from 07 April 2025.
4. One Intern under the Service to Mauritius Programme posted at this Office since on 15 March 2023, had resigned on 27 June 2025.

Gender Policy Statement

The National Gender Policy underlines the commitment of Mauritius to engender an all-inclusive legal, policy and administrative environment that promotes gender equality and equity as the basis for promoting sustainable development.

This Office is represented by its Gender Focal Point in the Gender Cell of the Prime Minister's Office. This cell plays a pivotal role in the promotion of gender equality at both national and international levels and the provision of high-level strategic directions to ensure that gender mainstreaming integrates all economic sectors.

Gender Distribution

Out of 26 Officers in post at the end of the Financial Year 2024/2025, there were seven male Officers, representing approximately 27% and 19 female Officers as illustrated in *Figure 2*.

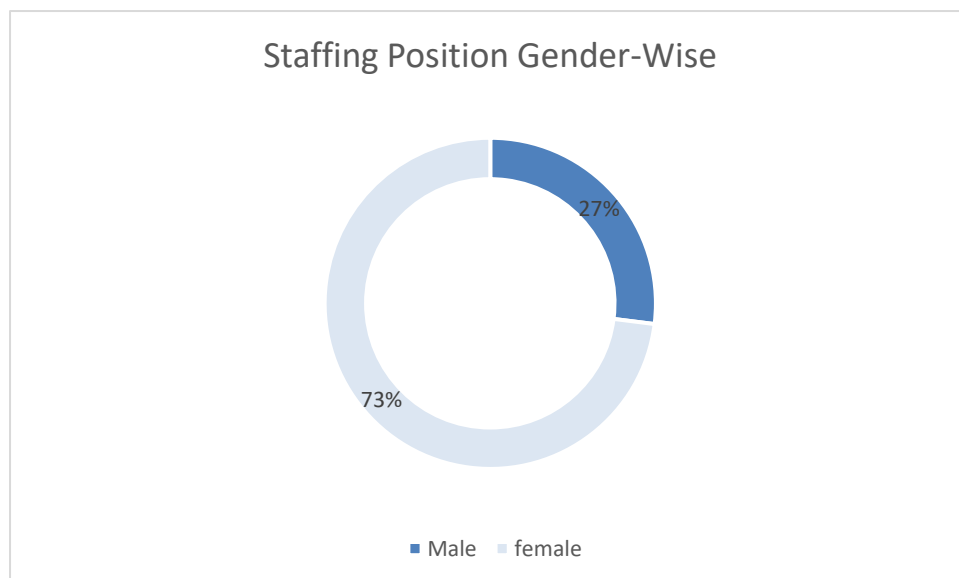


Figure 2: Gender Distribution

Gender Distribution among Senior Officers

As at 30 June 2025, among high-ranking officers at the level of the Office, there were 100% female as follows:

Position	Male	Female
Permanent Secretary	-	1
Deputy Permanent Secretary	-	-
Assistant Permanent Secretary	-	2
Total	-	3
Percentage	-	100%

Table 2 - Gender Distribution among Senior Officers

PART II

ACHIEVEMENTS AND CHALLENGES

The major achievements of the Office for the Financial Year 2024/2025 are as follows:

Outcome			
(i) A smart port with world class infrastructure and logistics			
(ii) A safer passenger experience at the SSR International Airport			
Outcome Indicator			
Percentage of Indian Ocean maritime traffic captured			17.7%
Average service time spent at berth (hours per ship)			31.9
Average Check-in to Gate time at Sir Seewoosagur Ramgoolam International Airport (minutes)			60
Delivery Unit	Main Service	Key Performance Indicator	
Cargo Handling Corporation Limited / Mauritius Ports Authority	Improve port productivity	Crane productivity (Moves per hour)	23.2
		Ship productivity (Moves per hour)	38.7
		Average Container Vessel Turnaround Time (Hours per Ship)	45.6
		Cargo Traffic (Million Tonnes)	9.8
		Container Traffic (Twenty-Foot Equivalent Unit)	493,667
		Cruise Calls	45
		Volume of bunker sales (Metric Tonnes)	1,048,471
Airports of Mauritius Co Ltd	Provide passenger facilitation services	Proportion of Passenger handled through a contactless clearance system	-
		Private jet arrivals (Number)	127
	Development and transformation of the SSR International Airport into a smart and green airport	Proportion of electricity from renewable sources	0.58% of total electrical consumption produced from renewal source
Airport of Rodrigues Co Ltd	Improve airport services	Air Cargo Traffic (Metric Tonnes)	129
		Passenger Traffic	303,651

Table 3 - Key Deliverables and Key Performance Indicators

Other Achievements

(i) Approval of flights

For the Financial Year 2024/2025, approval was granted for the operation of 40 scheduled and 59 cargo flights, respectively.

A total of 25 requests to overfly the Mauritius Flight Information Region was approved for the same period.

(ii) Training of Department of Civil Aviation Staff

40 officers from different technical grades of the Department of Civil Aviation had been authorised to attend courses/workshop/seminars abroad, including online participation.

(iii) Sir Seewoosagur Ramgoolam International Airport awarded the Best-Airport-Africa Region

The Sir Seewoosagur Ramgoolam International Airport was awarded, for the fourth consecutive year, Best-Airport in the category of 2 to 5 million passengers in Africa for the year 2024. This prestigious recognition by the Airports Council International under its Airport Service Quality Programme underlines the Sir Seewoosagur Ramgoolam International Airport's achievements in terms of passenger satisfaction, business performance and overall airport service quality. The award also positions the Airports of Mauritius Co. Ltd as a leader in safety management and resilience, reinforcing its reputation as a trusted hub for passengers, airlines and global partners.

(iv) Consultancy Services for Airports of Mauritius Co. Ltd to achieve Airport Carbon Accreditation Level 3/3+ in respect of carbon emission reduction

Airports of Mauritius Co. Ltd has appointed a Consultant on 05 August 2024 to advise and achieve certification of the Sir Seewoosagur Ramgoolam International Airport to Level 3/3+ by May 2026 and for post-certification monitoring for two years.

(v) Civil Aviation (Amendment) Regulations 2024

The Civil Aviation (Amendment) Regulations 2024 was promulgated to extend the validity period for the conversion of helipads into heliports for a further period of 18 months as from 16 July 2024. The Regulations came into effect on 29 July 2024.

(vi) Ports (Operations and Safety) (Amendment) Regulations 2024 and Ports (Security) (Amendment) Regulations 2024

The Ports (Operations and Safety) (Amendment) Regulations 2024 and the Ports (Security) (Amendment) Regulations 2024 were promulgated to provide for an increase in fines with a view to deter any person from committing offences within the port area and to address the problem of the unauthorised parking of vehicles and trailers on the roads thereat. These Regulations came into effect on 01 October 2024.

(vii) Amendments made through Finance (Miscellaneous Provisions) Act 2024

Sections 32 (5), 52 (8) and 54 (3) of the Ports Act were amended through the Finance (Miscellaneous Provisions) Act 2024 to cater for increase in fines and penalties with a view to deterring persons from committing offences within the port area and to address the problem of the unauthorised parking of vehicles and trailers on the roads thereat.

(viii) Civil Aviation (Unmanned Aircraft System) Regulations 2024

The Civil Aviation (Unmanned Aircraft System) Regulations were promulgated on 04 October 2024 to provide for necessary legal framework for safe, responsible and lawful operations in the airspace of Mauritius in respect of unmanned aircraft which are remotely-piloted aircraft without any person on board, commonly known as drones. The Regulations came into effect on 01 January 2025.

(ix) Civil Aviation (Passenger Solidarity Fee) (Amendment) Regulations 2025 and Civil Aviation (Terminal Expansion Fee) (Amendment) Regulations 2025

The Civil Aviation (Passenger Solidarity Fee) (Amendment) Regulations 2025 and Civil Aviation (Terminal Expansion Fee) (Amendment) Regulations 2025 were amended to exempt Hadj pilgrims from payment of Passenger Solidarity Fee and Terminal Expansion Fee, respectively. These Regulations came into effect on 02 May 2025.

(x) Refund of Revenue to Cargo Handling Corporation Ltd for the grant of incentives to the export sector

Approval for refund of Rs 52,527,702 to Cargo Handling Corporation Ltd was obtained for the Financial Year 2024-2025 for the grant of incentives to export sectors in terms of discount on handling charges of laden export containers.

Status of Implementation of Budget Measures

In this section, a status of the achievements of budget measures falling under the purview of the External Communications Division is provided. In the Budget Speech 2024/2025, a series of measures was announced by the then Minister of Finance, Economic Planning and Development, pertaining to the Port and Aviation sectors. The status of implementation of the budgetary measures and projects announced in the Budget Speech 2024/2025 in respect of Port and Aviation sectors are summarised in

Table 4.

SN	BUDGET PARAGRAPH	BUDGET MEASURES	STATUS as at 30 June 2025
1.	59	The MACCS e- bunkering service will be operational on a 24/7 basis.	Implemented
2.	341	Funds are being earmarked to conduct a feasibility study for the future development of the port in Rodrigues.	The future development has been considered in the Port Master Plan for Rodrigues.
3.	B.2 (e)	The sale of minted gold coins and bars to tourists and travelling passengers will be allowed and operators in the field of gold coins and bars manufacturing will be able to sell their products at airport and port duty free shops.	Not yet implemented
4.	B.7 (a) (i) A	The Cargo Handling Corporation Ltd will hire additional skilled crane operators and fully utilize its existing 5 Ship-to-Shore cranes and 16 Rubber Tyred Gantry cranes on all three shifts with a view to maximizing handling of containers and minimise idle time.	Project has been put on hold. Internal recruitment exercise has been initiated internally.

5.	B. 7 (a) (i) (B)	The Cargo Handling Corporation Ltd will explore the option of leasing two Mobile Harbour Cranes to improve container handling capacity and reduce vessel turnaround time.	Bid exercise has not been not successful.
6.	B. 7 (a) (ii)	The Multi-Purpose Terminal will also be used for handling small feeder vessels thereby allowing the Mauritius Container Terminal to accommodate bigger vessels.	Implemented
7.	B. 7 (a) (iii)	Two big Tugs, four small Tugs, two Super Post Panamax Cranes, six Rubber-Tyred Gantry Cranes, twenty Trucks and twenty Trailers will be acquired, over the next 2 years, to improve port's handling services and capacity.	The procurement of one tugboat under a Grant from the Government of Japan is in process. Delivery of the tugboat is expected by June 2029. Action has been initiated for the procurement of four small tugs by the Mauritius Ports Authority with the assistance of the Government of India. Specifications of the Ship-to-Shore and Rubber- Tyred Gantry cranes were being finalised. These projects had been included in the list of priority projects for financial assistance from the Government of India.
8.	B. 7 (a) (iv)	The 56 hectares of reclaimed land at Fort William will be developed to provide additional space to potential operators.	Contract for Consultancy Services has been awarded for this project. 10 Hectares of land at Fort William has already been earmarked in favour of the Central Electricity Board.

9.	B.7 (a) (v)	A Booking appointment system for truck arrivals in collaboration with Customs and Port stakeholders will be implemented to enable efficient scheduling and reducing wait times at the gate.	Not yet Implemented due to high yard occupancy at the Container Terminal.
10.	B.7 (a) (vi)	Coordination between all port stakeholders will be improved to facilitate seamless movements of containers between the Mauritius Container Terminal and Multi-Purpose Terminal, reducing transit times and enhancing overall port connectivity.	Not yet implemented due to high yard occupancy at the Container Terminal.
11.	B.7 (a) (vii)	Digital solutions like automated container tracking systems and online documentation platforms will be implemented to enhance transparency, reduce paperwork, and improve overall operational efficiency.	Not yet implemented
12.	B 7 (a) (viii)	A dedicated customer service centre will be established to address the needs and concerns of shipping lines, cargo owners and other stakeholders promptly.	Implemented
13.	B. 7 (a) (ix)	Dwell time will be minimised through the enhancement of yard management to create space capacity.	Ongoing
14.	B. 7 (a) (x)	Vessel Turn Time will be improved by enhancing pilotage services and berthing manoeuvres and by optimising ship scheduling and coordination with vessel operators.	Pilotage and tug services are provided on a 24/7 basis.
15.	B. 7 (b)	The Mauritius Ports Authority will maintain the current Quay Fees and the Cargo Handling Corporation Ltd will maintain stevedoring and Shore charges for all laden import containers up to 30 June 2025.	Implemented

16.	C.46 (a)	The Ports Act will be amended to deter vessels from staying idle in the port for a period exceeding 6 months.	Implemented
17.	C.46 (b)	The Ports Act will be amended to address illegal parking of vehicles and trailers in the port area.	Implemented

Table 4 - Status of Budget Measures and Projects announced in Budget Speech 2024/2025

Risk Management, Citizen Oriented Initiatives and Good Governance

This section highlights mechanisms put in place to manage risks, enhance customer service approach and promote good governance. It includes the processes put in place for the monitoring and evaluation of service delivery to ensure timely and quality public services.

Departmental Bid Committee

The Departmental Bid Committee was chaired by the Deputy Permanent Secretary. During the Financial Year 2024/2025, no procurement of goods and services, above Rs 500,000 was carried out by this Office.

Training Committee

The Training Committee chaired by the then Deputy Permanent Secretary, had one sitting to consider the training requirements of this Office.

The amount of Rs 100,000 provided for the training of staff during the Financial Year 2024/2025 had been used to train all the staff in various fields with the collaboration of the Civil Service College, namely:

- (i) Leadership and Management Training Programme for Frontline/Supervisory/Technical Grade;
- (ii) Transport Management;
- (iii) Fundamentals of Project Management;
- (iv) Effective Performance Appraisal;
- (v) Public Policy Making;
- (vi) Improving Efficiency in Organisations;
- (vii) Registry Procedures/Management;
- (viii) Digital Detox, Work Stress and Work-Life Balance;
- (ix) Essential of Psychology and Counselling Techniques; and
- (x) Tea Making.

Anti-Corruption Committee

This Office is dedicated to upholding the highest standard of integrity by implementing effective corruption prevention strategies in the organisation.

The Committee was chaired by the Deputy Permanent Secretary and Corruption Risk Assessment carried out for Overtime and Procurement, had been circulated to concerned Officers for necessary action.

More so, a Circular had been issued on 22 August 2025 to all staff for their information and necessary action to implement the measures proposed.

Risk Management Committee

In an effort to reduce risk to the greatest extent reasonably practicable, a Risk Management Committee was chaired by the then Deputy Permanent Secretary.

The Risk Management Framework developed outlined the overall architecture for the management and mitigation of risk. Risk Registers for the Finance, Human Resource, Procurement and Supply, Accommodation and Transport sections were validated by the Internal Control Unit of the Ministry of Finance. The risk owners are monitoring the risks and implementing the measures identified.

Risk Register for Administration was being worked out. As regards , Risk Registers for the Safety and Health and Information Technology were being reworked following comments from the Internal Control Unit.

Green Cell Committee / Energy Efficiency Committee

The Green Cell / Energy Saving Committee, under the chair of the Deputy Permanent Secretary had identified and implemented several measures, including use of energy saving equipment, replacement of bulbs by LED Panels. Moreover, staff members had been sensitised to adopt energy saving culture. This has given positive results in terms of reduced electricity consumption.

Sectoral Enhancement of Work Environment Programme Committee

The Sectoral Enhancement of Work Environment Programme Committee had met once. During the financial year under review, no project had been identified for implementation.

Sexual Harassment Policy

The Policy Statement on Sexual Harassment at Workplace was approved on 18 June 2024. The Policy sets out the responsibility of this Office to take measures to prevent sexual harassment of Public Officers at work, and where they do occur, to appropriately deal with the case. It also sets forth the procedures for filing of complaints and handling sexual harassment claims.

The Human Resource Executive had been designated to chair the Departmental Complaint Committee on Sexual Harassment on an *ad hoc* basis.

For the Financial Year 2024/2025, no complaint had been registered.

PART III

FINANCIAL PERFORMANCE

The financial highlights of the Expenditure by Economic Categories for the Financial Year 2024/2025 are illustrated at *Table 5* and *Figure 3*. The External Communications Division was provided with a budget of **Rs 1.43 billion** under the Vote 2-2, of which Rs 1.4 billion was allocated for Capital Expenditure and the remaining Rs 30 million for Recurrent Expenditure.

ITEM NO.	RECURRENT EXPENDITURE	AMOUNT Rs
21	Compensation of Employees	18,600,000
22	Goods and Services	11,400,000
Total Recurrent Expenditure		30,000,000

ITEM NO.	CAPITAL EXPENDITURE	AMOUNT Rs
32	Acquisition of Financial Assets	1,400,000,000
TOTAL EXPENDITURE		1,430,000,000

Table 5 - Statement of Expenditure by Economic Categories

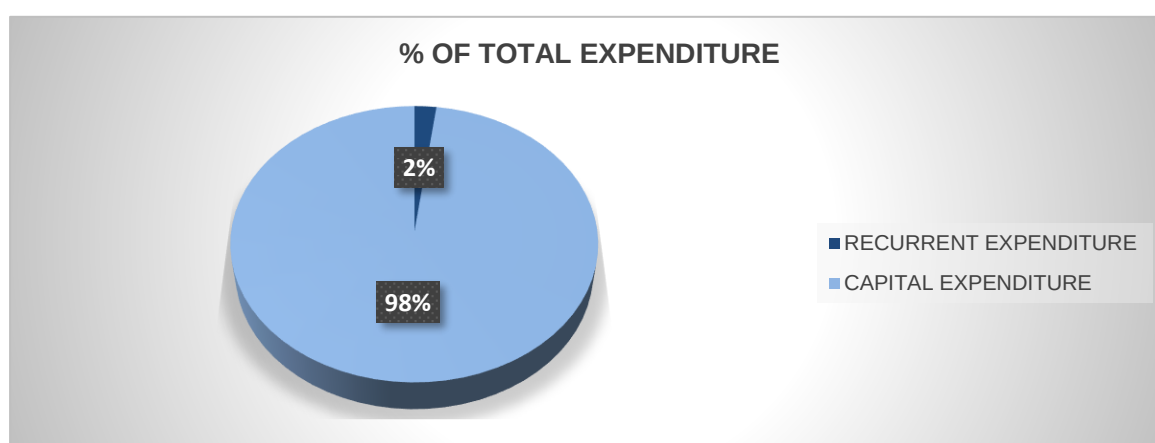


Figure 3 - Expenditure by Economic Categories

Analysis of major changes

With a view to prioritizing projects/schemes that are in line with the Government Programme and ensuring adequacy of staff requirements for effective implementation of same, the overall provision of Financial Year 2024/2025 was increased as demonstrated below:

	2023/2024	2024/2025
Budget Estimates	Rs 21.7 M	Rs 1.43 BN

Table 6 – Budget Provision Analysis

The escalation in budgetary provision between the two fiscal years was mainly due to the provision made under the capital budget to finance the New Runway Project at Plaine Corail Airport.

Statement of Recurrent and Expenditure

This Section presents the Statement of Recurrent and Capital Expenditures. Table 7 portrays a summary of expenditure from Financial Years 2023/2024 to 2025/2026.

	2023/2024	2023/2024	2024/2025	2024/2025	2025/2026
DETAILS	ESTIMATES	ACTUAL EXPENDITURE	ESTIMATES	ACTUAL EXPENDITURE	PLANNED
	Rs 000	Rs 000	Rs 000	Rs 000	Rs 000
		(as at 30.06.24)		(as at 30.06.25)	
VOTE 2-2 TOTAL EXPENDITURE	21,700	19,490	1,430,000	22,111	1,839,000
Recurrent Expenditure	21,700	19,490	30,000	22,111	39,000
Capital Expenditure	-	-	1,400,000	-	1,800,000

Table 7 - Summary of Expenditure for FY 2023/2024 to FY 2025/2026

Figure 4 below depicts the budget estimates and actual expenditure for the Financial Year 2024/2025 as compared to the previous Financial Year 2023/2024.

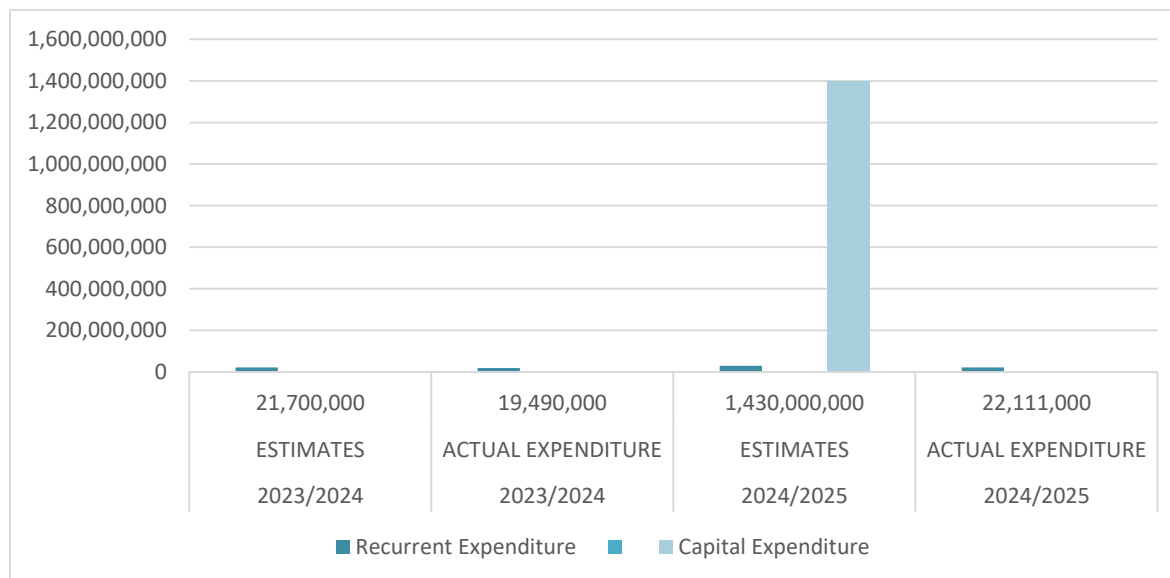


Figure 4 – Comparative Table of Estimates and Actual Expenditure

PART IV

WAY FORWARD

Trends and Challenges

- Need to attract additional traffic in terms of container transshipment, cruise tourism and bunkering activities, amongst others.
- Improve port productivity to benchmark against the most efficient competing ports in the region.
- Generate further revenue to fund port development projects to position Port Louis as an efficient and competitive port.
- Improve service delivery through digitalisation and automation of port operations.
- Need to move towards a carbon neutral port through use of renewable energy within the port area.
- Improve the quality of services and facilities to enhance passenger experience.
- Develop new income-generating activities to ensure financial sustainability.
- Achieve Airport Carbon Accreditation level 3 or 3+ in respect of carbon emission reduction.
- Enhance Air Cargo Traffic through improve air connectivity and air linkages with foreign markets.

Prime Minister's Office
(External Communications Division)
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