MINISTRY OF FINANCE, ECONOMIC PLANNING AND DEVELOPMENT

Circular No. 01 of 2024

My Ref: BUDGT/CALL/CIRCL

To: Supervising Officers-in-Charge of Ministries/Departments

2024-2025 Budget Circular

You are kindly requested to submit your budget proposals, both expenditure and revenue, for financial year 2024-2025 and indicative estimates for FY 2025-2026 and FY 2026-2027 by **29 March 2024**, at latest.

- 2. As you are aware, the measures taken in successive budgets following the outbreak of the COVID-19 pandemic have enabled a strong recovery of the Mauritian economy. Real GDP grew by 8.9% in 2022 and 7.1% in 2023. Investment and exports have exceeded their pre-pandemic levels. Furthermore, there has been a constant drop in unemployment. Headline inflation has declined to 6.5% in January 2024 and income distribution among the population has also improved.
- 3. The Budget Strategy for FY 2024-2025 will, therefore, be geared towards sustaining this momentum and enhancing our economic and social resilience. The budget will focus on further diversifying the economy and enhancing the growth potential, expanding exports, boosting investments and creating more jobs.
- 4. Moreover, greater emphasis will be laid on further modernising the physical infrastructure of the country as well as addressing issues such as environment protection and climate change. In addition, due consideration will be given for greater social inclusiveness and for improving the living conditions of the population, particularly those among the lower income and vulnerable groups.
- 5. Concurrently, we will continue to ensure sound fiscal management by reducing both the budget deficit and the public sector debt to GDP ratio.
- 6. In this context, while formulating your budget proposals, you are requested to:
 - (i) give priority to projects and schemes that are in line with the Government Programme and the above Budget Strategy;
 - (ii) ensure that all projects and schemes are properly prepared for timely implementation and to avoid cost overruns;
 - (iii) implement tighter control in respect of recurrent expenditure by eliminating wastage and addressing issues raised by the Director of Audit; and
 - (iv) prioritise staff requirements for effective implementation of projects and schemes and improved service delivery.

- 7. The detailed guidelines for the preparation and submission of your budget proposals are set out at Annex 1.
- 8. Kindly relay the contents of this Circular to all public sector bodies falling under your responsibility.

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D. D. Manraj, GOSK Financial Secretary 23 February 2024

CC to:

- (i) Secretary to Cabinet and Head of the Civil Service
- (ii) Director of Audit
- (iii) Accountant-General
- (iv) Officer-in-Charge, Finance Section of Ministries and Departments

Encl.:

Annex I: Guidelines for Preparation and Submission of Budget Proposals

Appendix I: Format for Strategic Overview

Appendix II: Format for Expenditure Proposals

Appendix III: Format for Human Resource Proposals

Appendix IV: Format for New Scheme/Measure

Appendix V: Financial Information on Public Sector Bodies

Appendix VI: Format for On-going/New Capital Projects

Appendix VII: Format for Revenue Estimates

Appendix VIII: MOFEPD Sector Ministry Support Teams (SMSTs)

Guidelines for Preparation and Submission of Budget Proposals

A. Strategic Overview

- 1. Ministries/Departments should update their Note on Strategic Overview in light of recent developments and achievements. They should also include new policies and strategies for the next three financial years consistent with the Government Programme and the objectives of Government.
- 2. The Note, as per format at **Appendix I**, will be included in the Budget Estimates document. As such, it should be clear, concise and consistent. It should include the following 5 sections:
 - (i) Mission Statement;
 - (ii) **Current Situation and Challenges** this section should include key realisations, strengths, challenges and opportunities;
 - (iii) **Strategic Direction 2024-2027** this section should contain strategies and policy actions for next financial year and for the medium term;
 - (iv) Key Deliverables and Key Performance Indicators this section should focus on the main deliverables of the Ministry/Department, including any new service. Each strategy/policy action must have at least one measurable and monitorable performance indicator with targets for financial year 2024-2025 and subsequent years; and
 - (v) Human Resource & Gender Distribution this section should cover staff in Ministries/Departments as well as main public bodies under the purview of the Ministry that are financially dependent on the National Budget.
- 3. Ministries/Departments should scrutinise the above submissions as they will facilitate discussions on policy issues and strategies for the sector during the Estimates Committee Meetings. They will also be helpful in determining priorities and allocating budgetary resources across sectors.
- 4. The Sector Ministry Support Teams (SMSTs) of this Ministry will assist Ministries/Departments in preparing and updating the Strategic Overview.

B. Expenditure Proposals

- 5. Ministries/Departments should submit their expenditure proposals as per format at **Appendix II**. The submission should include realistic revised estimates for both recurrent and capital expenditure for the current financial year. These revised estimates should take into account the amount already spent, progress of work, commitments and expected spending up to end June 2024.
- 6. Regarding expenditure proposals for financial year 2024-2025 and the subsequent two years, Ministries/Departments should make provisions for implementation of new measures, schemes and projects being proposed for the forthcoming budget. They should also earmark funds in respect of contractual

obligations and other commitments for which financial clearance has already been conveyed.

- 7. All Ministries/Departments should ensure judicious use of budgetary resources while preparing their budget proposals by, *inter-alia:*
 - (i) give priority to projects and schemes that are in line with the Government Programme and Budget Strategy for FY 2024-2025;
 - (ii) ensure that all projects and schemes are properly prepared for timely implementation and to avoid cost overruns:
 - (iii) implement tighter control in respect of recurrent expenditure by eliminating wastage and addressing issues raised by the Director of Audit: and
 - (iv) prioritise staff requirements for effective implementation of projects and schemes and improved service delivery.
- 8. Once all the proposals are examined and discussed, allocation of budgetary resources will be made to Ministries/Departments on basis of priorities and the overall fiscal constraint.

C. Recurrent Expenditure

9. Ministries/Departments should, as far as possible, contain recurrent expenditure and ensure optimal use of budgetary resources by eliminating wastage and unproductive expenditure, controlling overtime, improving fleet and procurement management, optimising energy consumption, prioritising human resource requirements, leveraging on ICT and exploring other possibilities for efficiency gains.

Human Resource Budgeting

- 10. Ministries/Departments should make full provision in respect of staff already in post. The provision should include the following:
 - (i) annual salary increments payable to officers with effect from January of each year; and
 - (ii) salary compensations already awarded by Government.
- 11. As regards filling of vacancies and additional posts, Ministries/Departments should prioritise their requests and submit the following key information:
 - (i) the expected timing for filling of approved funded vacancies;
 - (ii) justifications for request for filling of unfunded promotional posts and unfunded entry grade posts;
 - (iii) the annual financial implications for filling of vacancies and additional posts as per Appendix III; and
 - (iv) the number of personnel, both permanent and contractual, as at end February 2024.

- 12. Ministries/Departments should make provision for filling of vacancies and additional posts in their expenditure proposals. The provision should be based on the stage reached in the recruitment process and a realistic timeframe for completion of the exercise.
- 13. Ministries/Departments should also update the proposed funded positions for human resources for financial year 2024-2025 as per Appendix II.

Centralised Provisions

- 14. Ministries/Departments **should not make** provisions for the following purposes in their budget proposals:
 - (i) Contribution Sociale Genéralisée (CSG) in respect of public sector employees;
 - (ii) Contribution towards Defined Contributory Pension Schemes;
 - (iii) Service to Mauritius Programme;
 - (iv) Refund of Passage Benefits;
 - (v) Overseas Training; and
 - (vi) Overseas Mission Expenses.
- 15. As per current policy, provisions in respect of the above purposes will be made under the Votes Centrally Managed Expenses/Initiatives of Government.
- 16. Public Bodies, other than Ministries/Departments, **should earmark** funds for the above purposes, if required, in their respective budget submissions.

New Schemes/Measures

- 17. Ministries/Departments should provide a brief as per format at **Appendix IV** in respect of all new schemes and measures proposed for the forthcoming budget. The brief should include a realistic cost estimate for each scheme and measure.
- 18. Ministries/Departments should also ensure that the proposed measures are in line with Government priorities and avoid duplication of service across Government.
- 19. Besides, any item of expenditure that requires exceptional increase must be supported by a need and an impact assessment. The assessment should include information such as purpose of the spending, expected benefits, target groups, basis of calculation and justification for exceptional expenditure.

Maintenance of Assets

20. Ministries are advised to make necessary provision for maintenance of assets falling under their responsibility so as to optimise the useful life of those assets and avoid disruption in service delivery.

Statutory Bodies

- 21. Ministries should ensure that statutory bodies falling under their purview comply with the guidelines in this Circular.
- 22. They should also scrutinise and review the revenue and expenditure plans of those statutory bodies seeking funding from Government so as to ensure greater efficiency and lower dependency on budgetary resources.
- 23. A copy of the revised budget proposals of the statutory bodies as well as updated information on their financial standing as per **Appendix V** should be submitted to this Ministry.

D. Capital Expenditure

- 24. Proposals for capital expenditure should include both on-going projects and new projects irrespective of their source of financing.
- 25. For on-going projects, Ministries/Departments should take into account the current implementation status, payments up to June 2024, any proposal for carry-over of capital expenditure and expected progress in next year. This is necessary to avoid over provisioning and ensure efficient use of budgetary resources.
- 26. As for new capital projects, including projects currently under preparation, Ministries/Departments should:
 - (i) prioritise their requests taking into account state of preparedness of projects;
 - (ii) explore alternative mode of financing such as Public Private Partnership and Build Operate Transfer; and
 - (iii) submit their requests for funding based on a realistic implementation plan and disbursement schedule.
- 27. Where projects are at an early stage of preparation, provision, if required, should only be made for studies and consultancy services.
- 28. Funding requirements in respect of all capital projects that are financed from the budget should be included in expenditure proposals as per Appendix II. In addition, Ministries/Departments should submit information as per **Appendix VI** for both ongoing and new capital projects.
- 29. As regards projects and schemes being financed under Special Funds, Ministries/Departments should separately submit an updated expenditure plan in respect of those projects to the relevant SMST of this Ministry through email. The plan should include expected spending in the current financial year, projections for subsequent years and any contribution expected from donor agencies to finance those projects.
- 30. For all new projects with a **project value above Rs 25 million**, a copy of the Project Request Form should also be submitted to the Public Investment Management Unit (PIMU) of this Ministry for consideration and eventual inclusion in the Public Sector Investment Programme (PSIP).

Carry-Over of Capital Expenditure

- 31. Ministries/Departments should submit their requests for carry-over provision for financial year 2023-2024 in respect of capital expenditure, if any, together with their expenditure proposals. Those requests should be in conformity with Financial Instructions No.1 of 2016.
- 32. Ministries should also take such requests into account while preparing their expenditure proposals for next year's budget so as to avoid over provisioning.

E. Revenue Estimates

- 33. Wherever applicable, Ministries/Departments should submit estimates of revenue in respect of taxes, duties, fees, charges, sales and other revenues falling under their purview, as per **Appendix VII**.
- 34. All external grants accruing to the Consolidated Fund should be recorded under Revenue Category 13 (Grant). Where the grants are for the implementation of a specific project/scheme, necessary provision (including taxes to be paid, if any) should be made under the appropriate expenditure item in line with the principles of good public financial management.
- 35. Ministries/Departments should explore all avenues to collect revenue arrears to Government and include an estimate of the amount to be recovered in respect of each revenue item in their submissions.
- 36. Any proposal for adjustment of fees and charges should be incorporated in the revenue estimates. Moreover, Ministries/Departments should indicate the assumptions and basis of computation of the revenue estimates. Where applicable, Ministries/Departments should highlight any change in respective legislation that has impacted on the amount of revenue collected during the current financial year and/or would affect revenue in the following financial years.
- 37. Ministries are requested to closely monitor statutory bodies and SOEs under their purview to ensure that they settle their debt obligations to Government, if any, to avoid accumulation of arrears.
- 38. Parent Ministries of statutory bodies and SOEs which have accumulated arrears should come up with appropriate policy measures to redress the financial situation of these entities.

F. Implementation Plans

- 39. For all infrastructure projects and non-infrastructure measures approved in the Budget, Ministries/Departments will have to submit the appropriate Implementation Plans, through the Executive Management System (EMS) of the Project Monitoring and Implementation Agency (PIMA) of this Ministry.
- 40. The EMS will be used to monitor milestones and timelines for projects and measures implementation. This will ensure that any bottleneck is addressed in a timely manner.

G. Submission of Proposals

- 41. Ministries/Departments should submit their expenditure proposals and revenue estimates by **29 March 2024**, at latest, to the relevant officer responsible for the SMST specified at **Appendix VIII**.
- 42. The submissions should include a soft copy of the following information:
 - (i) Strategic Overview (Appendix I);
 - (ii) Expenditure Proposals (Appendix II);
 - (iii) Human Resource Proposals (Appendix III);
 - (iv) New Scheme/Measure (Appendix IV);
 - (v) Financial Information on Public Sector Bodies (Appendix V);
 - (vi) On-going/New Capital Projects (Appendix VI);
 - (vii) Revenue Estimates (Appendix VII);
 - (viii) Revised Budget proposals of Statutory Bodies (as per paragraph 23);
 - (ix) Updated expenditure plans and grant projection in respect of projects implemented under Special Fund (as per paragraph 29);
 - (x) Project Request Form (as per paragraph 30); and
 - (xi) Proposals for Carry-over of Capital Expenditure (as per paragraph 31).
- 43. Customised Excel Files will be provided to Ministries/Departments to facilitate submission of expenditure proposals as per Appendix II.

H. Estimates Committee Meetings

- 44. Following receipt of budget proposals, the relevant SMST and other officers of this Ministry will hold technical working sessions with Ministries/Departments to prepare for the Budget Estimates Committee meetings.
- 45. The date, time and venue for the Estimates Committee meetings will be communicated in due course.

STRATEGIC OVERVIEW

I.	Mission Statement
	•
	•
II.	Current Situation & Challenges
	(Kindly provide current situation & key challenges in a brief format)
	Key Challenges
	•
	•
Ш	Strategic Direction 2024-2027

Strategic Direction	Enabler
	•
	•
	•

IV. Key Deliverables & Key Performance Indicators

Outcome										
Outcome In	dicator	Actual 2023/24 (Prov.)	Target 2024/25	Target 2026/27	Target 2030					
Delivery Unit			Actual 2023/24 (Prov.)	Target 2024/25	Target 2025/26	Target 2026/27				

Human Resource & Gender Distribution

Staff in Post (February 2024)	Number	Male	Female
Top Management (Salary ≥ Rs 110,000)			
Middle Management (Rs 47,000 ≤ Salary < Rs 110,000)			
Support (Salary < Rs 47,000)			
Overall			

Staff in Statutory Bodies / Public Bodies (Feb 2024)	Number	Male	Female

Format For Expenditure Proposals

VOTE	XX:	 	

FINANCIAL RESOURCES

Summary by Economic Categories

Rs 000

Code	Economic Categories	2023/24 Estimates	2023/24 Revised Estimates	2024/25 Estimates	2025/26 Planned	2026/27 Planned
VOTE 2	XX:					
Recurrent Expenditure						
20	Allowance to Minister					
21	Compensation of Employees					
22	Goods and Services					
24	Interest					
25	Subsidies					
26	Grants					
27	Social Benefits					
28	Other Expense					
Capita	l Expenditure					
26	Grants					
28	Other Expense					
31	Acquisition of Non-Financial Assets					
32	Acquisition of Financial Assets					

Summary by Sub-Heads

Rs 000

Details	2023/24 Estimates	2023/24 Revised Estimates	2024/25 Estimates	2025/26 Planned	2026/27 Planned
Sub-Head XX1:					
Sub-Head XX2:					
Sub-Head XX3:					
TOTAL					

Sub-Head XX1:

Item No.	Details	2023/24 Estimates	2023/24 Revised Estimates	2024/25 Estimates	2025/26 Planned	2026/27 Planned
Recurre	nt Expenditure					
20	Allowance to Minister					
20100	Annual Allowance					
21	Compensation of Employees					
21110	Personal Emoluments					
.001	Basic Salary					
.002	Salary Compensation					
.009	End-of-year Bonus					
21111	Other Staff Costs					
.002	Travelling and Transport					
.100	Overtime					
21210	Social Contributions					

VOTE XX:

							Rs 000
Item No.	Details		2023/24 Estimates	2023/24 Revised Estimates	2024/25 Estimates	2025/26 Planned	2026/27 Planned
22	Goods and Services						
22010	Cost of Utilities						
.002	Telephone						
22020	Fuel and Oil						
.001	Vehicles						
22030	Rent						
.001	Rental of Building						
.002	Rental of Parking Slots						
22040	Office Equipment and Furniture						
.001	Office Equipment						
22050	Office Expenses						
.003	•						
22060	Maintenance						
.001							
22090	Security						
.001	-						
22900	Other Goods and Services						
.001							
1	Subsidies						
25210	Non Financial Private Enterprises						
.xxx							
26	Grants						
26313							
	Extra-Budgetary Units						
27	Social Benefits						
27210	Social Assistance Benefits in cash						
28							
28211	Other Expense Transfers to non profit Institutions						
	*						
.xxx	Erra and itana						
Capitai	Expenditure 	Duningt Walter					
		Project Value Rs 000					
26	Grants						
26323	Extra-Budgetary Units						
.xxx	<u>.</u>						
28	Other Expense						
28221	Transfers to Non-Profit Institutions						
	11010 1010 1010 11010						
.xxx							
31	Acquisition of Non-Financial						
	Assets						
21112							
31112	Non-Residential Buildings						
.xxx	j						
32	Acquisition of Financial						
22155	Assets						
32155	Shares and Other Equity Purchase						
	(Asset)						
.xxx							
	TOTAL						

1	I	T	F.	X	X	•						

Sub-Head XX2:

Rs 000

Item No.	Details		2023/24 Estimates	2023/24 Revised Estimates	2024/25 Estimates	2025/26 Planned	2026/27 Planned
Recurre	nt Expenditure						
21	Compensation of Employees						
21110	Personal Emoluments						
.001	Basic Salary						
.002	Salary Compensation						
.009	End-of-year Bonus						
21111	Other Staff Costs						
.002	Travelling and Transport						
21210	Social Contributions						
22	Goods and Services						
22010	Cost of Utilities						
.001	Electricity and Gas Charges						
22040	Office Equipment and Furniture						
.001	Office Equipment						
22900	Other Goods and Services						
.001	Uniforms						
26	Grants						
xxxxx							
.xxx	•••••						
Capital	Expenditure						
		Project Value Rs 000					
26	Grants						
26323	Extra-Budgetary Units						
.xxx							
	TOTAL						

Sub-Head XX3:

Item No.	Details		2023/24 Estimates	2023/24 Revised Estimates	2024/25 Estimates	2025/26 Planned	2026/27 Planned
Recurre	nt Expenditure						
21	Compensation of Employees]				
21110	Personal Emoluments						
.001	Basic Salary						
.002	Salary Compensation						
21111	Other Staff Costs						
.002	Travelling and Transport						
.200	Staff Welfare						
21210	Social Contributions						
22	Goods and Services						
22010	Cost of Utilities						
.001	Electricity and Gas Charges						
22030	Rent						
.001	Rental of Building						
Capital	Expenditure						
		Project Value Rs 000					
31	Acquisition of Non-Financial						
	Assets						
31122	Other Machinery and Equipment						
.802	Acquisition of IT Equipment						
	TOTAL						

HR Funded Positions

HUMAN RESOURCES

CNI	D. M. TEM	In Post	Fun	ded
SN	Position Titles	Feb-24	2023/24	2024/25
VOTE 2	XX:			
Sub-Hea	nd XX1:			
1	Minister			
2	Permanent Secretary			
3	Deputy Permanent Secretary			
4	Assistant Permanent Secretary			
Sub-Hea	nd XX2:			
1	Permanent Secretary			
2	Deputy Permanent Secretary			
3	Assistant Permanent Secretary			
Sub-Hea	nd XX3:			
1	Permanent Secretary			
2	Deputy Permanent Secretary			
3	Assistant Permanent Secretary			
	TOTAL			

Format for Human Resource Proposals 2024/25

	State:	No. of Posts as		Additional Posts		Post ry 2024	No. of Officers			d Funded P February 2				New R	equests		Total Proposed
	Promotional (P) Grade		per	Funded 2023/24	Approved	Number	Costing	retiring	Promotional Grade Entry G		Grade Vacancy		Promotional Grade		Entry Grade		Funded Positions
		CEO 2023	2020721	during the year	(A) (Rs)	(Rs)	(up to June 2025)	Number (B)	Costing (Rs)	Number (C)	Costing (Rs)	Status	Number (D)	Costing (Rs)	Number (E)	Costing (Rs)	(A+B+C+D+E)
VOTE XX																	
Sub-Head XX -101																	
A. Staff on Establishment																	
Total (on Establishment)																	
B. Others																	
Total (Others)																	
Sub-Head XX-102																	
A. Staff on Establishment																	
Total (on Establishment)																	
B. Others																	
Total (Others)																	

Notes:

- 1. All costing should be on an annual basis (13 months). For promotional grades (both unfilled funded and new requests) only annual topping should be included.
- 2. Others include staff employed on contractual basis, STM, YEP, Advisers, etc.
- 3. Funded 2023/24 should include **only** positions approved in Budget 2023/24.
- 4. Additional Posts Approved during the year should include only those for which financial clearance were provided during FY 2023/24.
- 5. No. of Officers In Post as at 29 February 2024 should also include Officers on leave without pay and under interdiction.
- 6. Vacancy status state only the date when vacancy reported/expected to be reported or advertised or interview carried out.

Format for New Scheme/Measure

Scheme/Measure:
Objective/Purpose:
• Expected Economic and Social Benefits:
• Eligibility Criteria/Targeted Beneficiaries:
• Financial Implications and Financing Options:
• Implementing Agency:
• Implementation Timeframe:
Monitorable Milestones:
Proposal for Legislative Amendments (if any):

Financial Information on Public Sector Bodies

Name of Public Body:

Rs Million

Financial Performance

	Actual	Estimates	Revised		Estimates	
	2022/23	2023/24	2023/24	2024/25	2025/26	2026/27
Revenue						
Income from Operations						
Income from Investments						
Grants from Government						
Other Revenue						
Total Revenue (A)	-	-		-		-
Expenditure						
Recurrent Expenditure	-	-	-	-	-	-
Staff cost (Wage bill)						
Operating Expenses						
Capital Expenditure						
Total Expenditure (B)	-	-	-	-	-	-
Surplus/(Deficits) (A-B)	-	-	-	-	-	-

Financial Position

	Actual	Revised	Estimates
	2022/23	2023/24	2024/25
Non-Current Assets			
Property, Plant and Equipment			
Other Non-Current Assets			
Current Assets			
Cash and Cash Equivalents			
Others Current Assets			
Total Assests	-	-	
Liabilities			
Borrowing from Government			
Employee Benefits Obligations			
Others Non-Current Liabilities			
Capital and Reserves			
Share capital/General Fund			
Retained earnings			
Other Reserves			
Total Equity and Liabilities	-	-	
Other Information:			
No. of Employees (February 2024)			
Pension Obligations (Rs Million)			

Format For On-going Capital Projects

Rs 000

PSIP Code	Project Title as per PSIP Book	Project Value (Updated)	Cumulative Expenditure up to June 2023	2023/24 Revised Estimates	2024/25 Estimates	2025/26 Planned	2026/27 Planned	2027/28 Planned	2028/29 Planned
Vote XX :									
Sub-Head XX	1:								
TOTAL - Sub	-Head XX1								
	TOTAL - Vote XX								

Format For New Capital Projects

SN.	Project Title	Project Value	2024/25 Estimates	2025/26 Planned	2026/27 Planned	2027/28 Planned	2028/29 Planned	Expected Tender launch date	Expected Start date	Expected Completion date
Vote XX :										
Sub-Head XX1	:									
TOTAL - Sub-	Head XX1									
	TOTAL - Vote XX									

Format for Revenue Estimates

MINISTRY/DEPARTMENT	

Recurrent Revenue Estimates

Rs 000

Item No./	5	2023/24		O/w arrears as Estimates		Plan	ned			
Sub-it	tem	Description	Estimates	Revised Estimates	at Feb 2024	2024/25	2025/26	2026/27	Main assumptions (Note 1)	

Recurrent Revenue Estimates (Grants from Foreign Countries, International Organisations and Other General **Government Units)**

Rs 000

Item No./		202	3/24	Estimates	Plani	ned	
Sub-item	Description	Estimates	Revised Estimates	2024/25	2025/26	2026/27	Main assumptions (Note 1)
1311 1321 1331							

Capital Revenue Estimates (Grants from Foreign Countries, International Organisations and Other General **Government Units)**

Rs 000

Item No./		2023/24		Estimates	Planned			
Sub-item	Description	Estimates	Revised Estimates	2024/25	2025/26	2026/27	Main assumptions (Note 1)	
1312								
1322								
1332								

Estimates of revenue for FY 2024/25 and subsequent two years should be worked out for Note (1): revenue item and the assumptions used in arriving at your estimates should be clearly stated.

Officer-in-Charge of Finance Section:

Signature:

Tel. No.:

Supervising Officer of Ministry/Department

Signature:

Date:

MINISTRY OF FINANCE, ECONOMIC PLANNING AND DEVELOPMENT

SECTOR MINISTRY SUPPORT TEAMS (SMSTs)

	Responsible Officer & Contact		Tel No.				
Sector	Details	Team member	260 1300	Email Address			
	Tel No. 260 1300		Ext No.				
SOCIAL PROTECTION AND ECONOMIC EMPOWERMENT							
Social Security	Mrs R. Ramchurn (LA)	Ms M. Seetaram [A]		maseetaram@govmu.org			
Social Integration	Ext 5281	Mr V. Boodoo [A]	Ext 5053	vboodoo@govmu.org			
	rramchurn@govmu.org	Mrs T. Pahladi [AMFO]	Ext 5323	tpahladi@govmu.org			
EDUCATION & PUBLIC SERVICE, ADMINISTRATIVE AND INSTITUTIONAL REFORMS							
Ms R. Docile [A] Ext 5291 pdocile@govmu.org							
Education, Tertiary Education, Science	Mrs N. Veeramootoo (Ag LA)	Mrs S. Gowrydoss [A]		swgowrydoss@govmu.org			
and Technology,	Ext 0803	Mr M. Marimootoo [A]		mmarimootoo@govmu.org			
Public Service, Administrative and	nveeramootoo@govmu.org	Mrs D. Chaton [AMFO]		mpedalloo@govmu.org			
Instituitional Reforms		Mr R. Jugroop [AMFO]	Ext 5372	rjugroop@govmu.org			
LABOUR INDUSTRIAL RELATIONS AND	EMPLOYMENT						
Labour, Human Resources Development		Mrs P. Ramjutton-Ramsurrun [A]	Ext 3112	pramjutton@govmu.org			
and Training	Mr. D. Trilok (LA)	Mrs. N. Seebaluck-Sungum [A]		neseebaluck@govmu.org			
	Ext 0102	Mrs S. Bissoon [AFOO]		shbissoon@govmu.org			
	ltrilok@govmu.org	Mrs P. Bhantooa [A]		pbhantooa@govmu.org			
Youth Empowerment		Mrs F. Codabux [FOO/SFOO]	l l	fcodabux@govmu.org			
HEALTH AND WELLNESS & LOCAL GOV	ERNMENT	1	1 5501				
		Mr Y. Fakoo [A]	Ext 5331	yfakoo@govmu.org			
Health and Wellness		Mrs I. Udhin [AMFO]		iudhin@govmu.org			
	Mr R. Sultoo (LA)	Mr S. Aukhjee [A]	Ext 5157	saukhjee@govmu.org			
Local Government & Fire Services	Ext 1358	Mrs T. Pahladi [AMFO]	1	tpahladi@govmu.org			
Disaster and Risk Management	rsultoo@govmu.org	Ms R. Bissoon [A]	Ext 3070	rabisson@govmu.org			
Meteorological Service		Mrs A. Isserbeeah [AFOO]	Ext 5343				
HOUSING, LAND USE PLANNING, RODR	IGUES AND AGALEGA	ime via leseracean [via e e]		a.ccc.ccan@goma.crg			
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